Scoring Modified as a result of Pilot 1 09/25/2018

Date: July 5, 2018

To: Sherri Binkley, Owner/Director
Provider: Peak Developmental Services, Inc.
Address: 3500 Comanche, NE, Building C
State/Zip: Albuquerque, New Mexico 87107

E-mail Address: peakcm@gmail.com

Region: Southeast and Southwest
Survey Date: May 25 – June 1, 2018

Program Surveyed: Developmental Disabilities Waiver

Survey Type: Routine

Team Leader: Deb Russell, BS, Healthcare Surveyor, Division of Health Improvement/Quality Management Bureau

Team Members: Lora Norby, Healthcare Surveyor, Division of Health Improvement/Quality Management Bureau; Wolf Krusemark, BFA, Healthcare Surveyor, Division of Health Improvement/Quality Management Bureau; Amanda Castaneda, MPA, Plan of Correction Coordinator, Division of Health Improvement/Quality Management Bureau

Dear Ms. Binkley;

The Division of Health Improvement/Quality Management Bureau has completed a compliance survey of the services identified above. The purpose of the survey was to determine compliance with federal and state standards; to assure the health, safety, and welfare of individuals receiving services through the Developmental Disabilities Waiver; and to identify opportunities for improvement. This Report of Findings will be shared with the Developmental Disabilities Supports Division for their use in determining your current and future provider agreements. Upon receipt of this letter and Report of Findings your agency must immediately correct all deficiencies which place Individuals served at risk of harm.

Determination of Compliance:

The Division of Health Improvement, Quality Management Bureau has determined your agency is in:

Partial Compliance with Standard Level Tags and Conditions of Participation Level Tags: This determination is based on noncompliance with one to five (1 – 5) Condition of Participation Level Tags (refer to Attachment D for details). The attached QMB Report of Findings indicates Standard Level and Condition of Participation Level deficiencies identified and requires completion and implementation of a Plan of Correction.
The following tags are identified as Condition of Participation Level Deficiencies:

- Tag # 1A08.2 Administrative Case File – Healthcare Requirements and Follow-up

The following tags are identified as Standard Level Deficiencies:

- Tag # 1A08 Administrative Case File
- Tag # 1A08.3 Administrative Case File – Individual Service Plan/ISP Components
- Tag # 4C01.1 Case Management Services – Utilization of Services
- Tag # 4C02 Scope of Services – Primary Freedom of Choice
- Tag # 4C07.2 Person Centered Assessment and Career Development Plan
- Tag # 4C12 Monitoring and Evaluation of Services
- Tag # 4C15.1 Service Monitoring: Annual/Semi-Annual Reports and Provider Semi-Annual/Quarterly Reports
- Tag # 4C16 Requirements for Reports and Distribution of ISP (Provider Agencies, Individual and/or Guardian)
- Tag # 4C16.1 Requirements for Reports and Distribution of ISP (Regional DDSD Office)

**Plan of Correction:**
The attached Report of Findings identifies the deficiencies found during your agency’s on-site compliance review. You are required to complete and implement a Plan of Correction. Your agency has a total of 45 business days (10 business days to submit your POC for approval and 35 days to implement your approved Plan of Correction) from the receipt of this letter.

You were provided information during the exit meeting portion of your on-site survey. Please refer to this information (Attachment A) for specific instruction on completing your Plan of Correction. At a minimum your Plan of Correction should address the following for each Tag cited:

**Corrective Action for Current Citation:**
- How is the deficiency going to be corrected? (i.e. obtained documents, retrain staff, individuals and/or staff no longer in service, void/adjusts completed, etc.) This can be specific to each deficiency cited or if possible an overall correction, i.e. all documents will be requested and filed as appropriate.

**On-going Quality Assurance/Quality Improvement Processes:**
- What is going to be done on an ongoing basis? (i.e. file reviews, etc.)
- How many individuals is this going to effect? (i.e. percentage of individuals reviewed, number of files reviewed, etc.)
- How often will this be completed? (i.e. weekly, monthly, quarterly, etc.)
- Who is responsible? (responsible position within your agency)
- What steps will be taken if issues are found? (i.e. retraining, requesting documents, filing RORA, etc.)
- How is this integrated in your agency’s QIS, QI Committee reviews and annual report?

**Submission of your Plan of Correction:**
Please submit your agency’s Plan of Correction in the available space on the two right-hand columns of the Report of Findings. *(See attachment “A” for additional guidance in completing the Plan of Correction).*

Within 10 business days of receipt of this letter your agency Plan of Correction must be submitted to the parties below:

1. **Quality Management Bureau, Attention: Amanda Castaneda, Plan of Correction Coordinator**
   1170 North Solano Suite D Las Cruces, New Mexico 88001

2. **Developmental Disabilities Supports Division Regional Office for region of service surveyed**

Upon notification from QMB that your Plan of Correction has been approved, you must implement all remedies and corrective actions to come into compliance. If your Plan of Correction is denied, you must resubmit a revised plan as soon as possible for approval, as your POC approval and all remedies must be completed within 45 business days of the receipt of this letter.
Failure to submit your POC within the allotted 10 business days or complete and implement your Plan of Correction within the total 45 business days allowed may result in the imposition of a $200 per day Civil Monetary Penalty until it is received, completed and/or implemented.

**Billing Deficiencies:**
If you have deficiencies noted in this report of findings under the *Service Domain: Medicaid Billing/Reimbursement*, you must complete a “Void/Adjust” claim or remit the identified overpayment via a check within 30 calendar days of the date of this letter to HSD/OIG/PIU, *though this is not the preferred method of payment*. If you choose to pay via check, please include a copy of this letter with the payment. Make the check payable to the New Mexico Human Services Department and mail to:

**Attention:** Lisa Medina-Lujan  
HSD/OIG  
Program Integrity Unit  
2025 S. Pacheco Street  
Santa Fe, New Mexico 87505

Or if using UPS, FedEx, DHL (courier mail) send to physical address at:

**Attention:** Lisa Medina-Lujan  
HSD/OIG  
Program Integrity Unit  
1474 Rodeo Road  
Santa Fe, New Mexico 87505

Please be advised that there is a one-week lag period for applying payments received by check to Void/Adjust claims. During this lag period, your other claim payments may be applied to the amount you owe even though you have sent a refund, reducing your payment amount. For this reason, we recommend that you allow the system to recover the overpayment instead of sending in a check.

**Request for Informal Reconsideration of Findings (IRF):**
If you disagree with a finding of deficient practice, you have 10 business days upon receipt of this notice to request an IRF. Submit your request for an IRF in writing to:

Request for Informal Reconsideration of Findings  
5301 Central Ave NE Suite #400  
Albuquerque, NM  87108  
Attention: IRF request/QMB

See Attachment “C” for additional guidance in completing the request for Informal Reconsideration of Findings. The request for an IRF will not delay the implementation of your Plan of Correction which must be completed within 45 total business days (10 business days to submit your POC for approval and 35 days to implement your approved Plan of Correction). Providers may not appeal the nature or interpretation of the standard or regulation, the team composition or sampling methodology. If the IRF approves the modification or removal of a finding, you will be advised of any changes.

Please call the Plan of Correction Coordinator Amanda Castaneda at 575-373-5716 if you have questions about the Report of Findings or Plan of Correction. Thank you for your cooperation and for the work you perform.

Sincerely,

**Deb Russell**  
Deb Russell, BS  
Team Lead/Healthcare Surveyor  
Division of Health Improvement  
Quality Management Bureau
Survey Process Employed:

Administrative Review Start Date: May 25, 2018

Contact:

**Peak Developmental Services, Inc.**
Sherri Binkley, Owner/Director

**DOH/DHI/QMB**
Deb Russell, BS, Team Lead/Healthcare Surveyor

On-site Entrance Conference Date: May 29, 2018

Present:

**Peak Developmental Services, Inc.**
Dawnmarie Martinez, Case Manager
Marie Almanzar, Case Manager
Donicia Gonzales, Case Manager

**DOH/DHI/QMB**
Deb Russell, BS, Team Lead/Healthcare Surveyor
Lora Norby, Healthcare Surveyor
Wolf Krusemark, BFA, Healthcare Surveyor
Amanda Castaneda, MPA, Plan of Correction Coordinator

Exit Conference Date: June 1, 2018

Present:

**Peak Developmental Services, Inc.**
Dawnmarie Martinez, Case Manager
Marie Almanzar, Case Manager
Donicia Gonzales, Case Manager
Alisha Terrazas, Case Manager
Sherri Binkley, Owner/Director

**DOH/DHI/QMB**
Deb Russell, BS, Team Lead/Healthcare Surveyor
Amanda Castaneda, MPA, Plan of Correction Coordinator

Administrative Locations Visited: 1

Total Sample Size: 25

Persons Served Records Reviewed: 25

1 - *Jackson* Class Members

24 - Non-*Jackson* Class Members

Case Manager Personnel Records Reviewed: 7

Case Manager Personnel Interviewed: 7

Administrative Interviews: 1

Administrative Processes and Records Reviewed:

- Medicaid Billing/Reimbursement Records for all Services Provided
- Accreditation Records
- Oversight of Individual Funds
- Individual Medical and Program Case Files, including, but not limited to:
  - Individual Service Plans
• Progress on Identified Outcomes
• Healthcare Plans
• Medication Administration Records
• Medical Emergency Response Plans
• Therapy Evaluations and Plans
• Healthcare Documentation Regarding Appointments and Required Follow-Up
• Other Required Health Information

• Internal Incident Management Reports and System Process / General Events Reports
• Personnel Files, including subcontracted staff
• Staff Training Records, Including Competency Interviews with Staff
• Agency Policy and Procedure Manual
• Caregiver Criminal History Screening Records
• Consolidated Online Registry/Employee Abuse Registry
• Human Rights Committee Notes and Meeting Minutes
• Quality Assurance / Improvement Plan

CC: Distribution List: DOH - Division of Health Improvement
DOH - Developmental Disabilities Supports Division
DOH - Office of Internal Audit
HSD - Medical Assistance Division
NM Attorney General’s Office
Provider Instructions for Completing the QMB Plan of Correction (POC) Process

Introduction:
After a QMB Compliance Survey, your QMB Report of Findings will be sent to you via e-mail.

Each provider must develop and implement a Plan of Correction (POC) that identifies specific quality assurance and quality improvement activities the agency will implement to correct deficiencies and prevent continued deficiencies and non-compliance.

Agencies must submit their Plan of Correction within ten (10) business days from the date you receive the QMB Report of Findings. (Providers who do not submit a POC within 10 business days may be referred to the DDSD Regional Office for purposes of contract management or the Internal Review Committee [IRC] for possible actions or sanctions).

Agencies must fully implement their approved Plan of Correction within 45 business days (10 business days to submit your POC for approval and 35 days to implement your approved Plan of Correction) from the date they receive the QMB Report of Findings. Providers who fail to complete a POC within the 45-business days allowed will be referred to the IRC for possible actions or sanctions.

If you have questions about the Plan of Correction process, call the Plan of Correction Coordinator at 575-373-5716 or email at AmandaE.Castaneda@state.nm.us. Requests for technical assistance must be requested through your Regional DDSD Office.

The POC process cannot resolve disputes regarding findings. If you wish to dispute a finding on the official Report of Findings, you must file an Informal Reconsideration of Findings (IRF) request within ten (10) business days of receiving your report. Please note that you must still submit a POC for findings that are in question (see Attachment C).

Instructions for Completing Agency POC:

Required Content
Your Plan of Correction should provide a step-by-step description of the methods to correct each deficient practice cited to prevent recurrence and information that ensures the regulation cited comes into and remains in compliance. The remedies noted in your POC are expected to be added to your Agency’s required, annual Quality Assurance (QA) Plan.

If a deficiency has already been corrected since the on-site survey, the plan should state how it was corrected, the completion date (date the correction was accomplished), and how possible recurrence of the deficiency will be prevented.

The following details should be considered when developing your Plan of Correction:

The Plan of Correction must address each deficiency cited in the Report of Findings unless otherwise noted with a “No Plan of Correction Required statement.” The Plan of Correction must address the five (5) areas listed below:

1. How the specific and realistic corrective action will be accomplished for individuals found to have been affected by the deficient practice.
2. How the agency will identify other individuals who have the potential to be affected by the same deficient practice, and how the agency will act to protect those individuals in similar situations.
3. What Quality Assurance measures will be put into place and what systemic changes made to ensure the deficient practice will not recur.
4. Indicate how the agency plans to monitor its performance to make certain solutions are sustained. The agency must develop a QA plan for ensuring correction is achieved and sustained. This QA plan must be implemented, and the corrective action is evaluated for its effectiveness. The plan of correction is integrated into the agency quality assurance system; and
5. Include dates when corrective actions will be completed. The corrective action completion dates must be acceptable to the State.

The following details should be considered when developing your Plan of Correction:

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Survey Report #: Q.18.4.DDW.D2793.3/4.RTN.01.18.18
- Details about how and when Individual Served, agency personnel and administrative and service delivery site files are audited by agency personnel to ensure they contain required documents;
- Information about how medication administration records are reviewed to verify they contain all required information before they are distributed to service sites, as they are being used, and after they are completed;
- Your processes for ensuring that all required agency personnel are trained on required DDSD required trainings;
- How accuracy in billing/reimbursement documentation is assured;
- How health, safety is assured;
- For Case Management providers, how Individual Service Plans are reviewed to verify they meet requirements, how the timeliness of level of care (LOC) packet submissions and consumer visits are tracked;
- Your process for gathering, analyzing and responding to quality data indicators; and,
- Details about Quality Targets in various areas, current status, analyses about why targets were not met, and remedies implemented.

*Note: Instruction or in-service of staff alone may not be a sufficient plan of correction.* This is a good first step toward correction, but additional steps must be taken to ensure the deficiency is corrected and will not recur.

**Completion Dates**
- The plan of correction must include a **completion date** (entered in the far right-hand column) for each finding. Be sure the date is **realistic** in the amount of time your Agency will need to correct the deficiency; not to exceed 45 total business days.
- Direct care issues should be corrected immediately and monitored appropriately.
- Some deficiencies may require a staged plan to accomplish total correction.
- Deficiencies requiring replacement of equipment, etc., may require more time to accomplish correction but should show reasonable time frames.

**Initial Submission of the Plan of Correction Requirements**
1. The Plan of Correction must be completed on the official QMB Survey Report of Findings/Plan of Correction Form and received by QMB within ten (10) business days from the date you received the report of findings.
2. For questions about the POC process, call the POC Coordinator, Amanda Castaneda at 575-373-5716 or email at AmandaE.Castaneda@state.nm.us for assistance.
3. For Technical Assistance (TA) in developing or implementing your POC, contact your Regional DDSD Office.
4. Submit your POC to Amanda Castaneda, POC Coordinator in any of the following ways:
   a. Electronically at AmandaE.Castaneda@state.nm.us *(preferred method)*
   b. Fax to 575-528-5019, or
   c. Mail to POC Coordinator, 1170 North Solano Ste D, Las Cruces, New Mexico 88001
5. *Do not submit supporting documentation* (evidence of compliance) to QMB until after your POC has been approved by the QMB.
6. QMB will notify you when your POC has been “approved” or “denied.”
   a. During this time, whether your POC is “approved,” or “denied,” you will have a maximum of 45-business days from the date of receipt of your Report of Findings to correct all survey deficiencies.
   b. If your POC is denied, it must be revised and resubmitted as soon as possible, as the 45-business day limit is in effect.
   c. If your POC is denied a second time your agency may be referred to the Internal Review Committee.
   d. You will receive written confirmation when your POC has been approved by QMB and a final deadline for completion of your POC.
   e. Please note that all POC correspondence will be sent electronically unless otherwise requested.
7. Failure to submit your POC within 10 business days without prior approval of an extension by QMB will result in a referral to the Internal Review Committee and the possible implementation of monetary penalties and/or sanctions.

**POC Document Submission Requirements**
Once your POC has been approved by the QMB Plan of Correction Coordinator you must submit copies of documents as evidence that all deficiencies have been corrected, as follows.

1. Your internal documents are due within a **maximum** of 45-business days of receipt of your Report of Findings.

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2. It is preferred that you submit your documents via USPS or other carrier (scanned and saved to CD/DVD disc, flash drive, etc.). If documents containing HIPAA Protected Health Information (PHI) documents must be submitted through S-Comm (Therap), Fax or Postal System, do not send PHI directly to NMDOH email accounts. If the documents do not contain protected Health information (PHI) then you may submit your documents electronically scanned and attached to e-mails.

3. All submitted documents must be annotated; please be sure the tag numbers and Identification numbers are indicated on each document submitted. Documents which are not annotated with the Tag number and Identification number may not be accepted.

4. Do not submit original documents; Please provide copies or scanned electronic files for evidence. Originals must be maintained in the agency file(s) per DDSD Standards.

5. In lieu of some documents, you may submit copies of file or home audit forms that clearly indicate cited deficiencies have been corrected, other attestations of correction must be approved by the Plan of Correction Coordinator prior to their submission.

6. When billing deficiencies are cited, you must provide documentation to justify billing and/or void and adjust forms submitted to Xerox State Healthcare, LLC for the deficiencies cited in the Report of Findings.

Revisions, Modifications or Extensions to your Plan of Correction (post QMB approval) must be made in writing and submitted to the Plan of Correction Coordinator, prior to the due date and are approved on a case-by-case basis. No changes may be made to your POC or the timeframes for implementation without written approval of the POC Coordinator.
The Division of Health Improvement, Quality Management Bureau (QMB) surveys compliance of the Developmental Disabilities Waiver (DDW) standards and other state and federal regulations. For the purpose of the case management survey the CMS waiver assurances have been grouped into five (5) Service Domains: Plan of Care (Development and Monitoring); Level of Care; Qualified Providers; Health, Welfare and Safety; and Administrative Oversight (note that Administrative Oversight listed in this document is not the same as the CMS assurance of Administrative Authority. Used in this context it is related to the agency's operational policies and procedures, Quality Assurance system and Medicaid billing and reimbursement processes.)

The QMB Determination of Compliance process is based on provider compliance or non-compliance with standards and regulations identified during the on-site survey process and as reported in the QMB Report of Findings. All areas reviewed by QMB have been agreed to by DDSD and DHI/QMB and are reflective of CMS requirements. All deficiencies (non-compliance with standards and regulations) are identified and cited as either a Standard level deficiency or a Condition of Participation level deficiency in the QMB Reports of Findings. All deficiencies require corrective action when non-compliance is identified.

Each deficiency in your Report of Findings has been predetermined to be a Standard Level Deficiency, a Condition of Participation Level Deficiency, if below 85% compliance or a non-negotiable Condition of Participation Level Deficiency. Your Agency’s overall Compliance Determination is based on a Scope and Severity Scale which takes into account the number of Standard and Condition Level Tags cited as well as the percentage of Individuals affected in the sample.

**Conditions of Participation (CoPs)**

CoPs are based on the Centers for Medicare and Medicaid Services, Home and Community-Based Waiver required assurances, in addition to the New Mexico Developmental Disability Waiver (DDW) Service Standards. The Division of Health Improvement (DHI), in conjunction with the Developmental Disability Support Division (DDSD), has identified certain deficiencies that have the potential to be a Condition of Participation Level, if the tag falls below 85% compliance based on the number of people affected. Additionally, there are what are called non-negotiable Conditions of Participation, regardless if one person or multiple people are affected. In this context, a CoP is defined as an essential / fundamental regulation or standard, which when out of compliance directly affects the health and welfare of the Individuals served. If no deficiencies within a Tag are at the level of a CoP, it is cited as a Standard Level Deficiency.

**Service Domains and CoPs for Case Management are as follows:**

**Service Domain: Plan of Care ISP Development & Monitoring -** Service plans address all participants’ assessed needs (including health and safety risk factors) and goals, either by waiver services or through other means. Services plans are updated or revised at least annually or when warranted by changes in the waiver participants’ needs.

- **Potential Condition of Participation Level Tags, if compliance is below 85%:**
  - 1A08.3 – Administrative Case File - Individual Service Plan (ISP) / ISP Components
  - 4C07 – Individual Service Planning (Visions, measurable outcome, action steps)
  - 4C07.1 – Individual Service Planning – Paid Services
  - 4C10 – Apprv. Budget Worksheet Waiver Review Form / MAD 046
  - 4C12 – Monitoring & Evaluation of Services
  - 4C16 – Requirements for Reports & Distribution of ISP (Provider Agencies, Individual and/or Guardian)

**Service Domain: Level of Care -** Initial and annual Level of Care (LOC) evaluations are completed within timeframes specified by the State.
Potential Condition of Participation Level Tags, if compliance is below 85%:
- 4C04 – Assessment Activities

Service Domain: Qualified Providers - The State monitors non-licensed/non-certified providers to assure adherence to waiver requirements. The State implements its policies and procedures for verifying that provider training is conducted in accordance with State requirements and the approved waiver.

Potential Condition of Participation Level Tags, if compliance is below 85%:
- 1A22/4C02 – Case Manager: Individual Specific Competencies
- 1A22.1 / 4C02.1 – Case Manager Competencies: Knowledge of Service

Non-Negotiable Condition of Participation Level Tags (one or more Individuals are cited):
- 1A25.1 – Caregiver Criminal History Screening
- 1A26.1 – Consolidated On-line Registry Employee Abuse Registry

Service Domain: Health, Welfare and Safety - The State, on an ongoing basis, identifies, addresses and seeks to prevent occurrences of abuse, neglect and exploitation. Individuals shall be afforded their basic human rights. The provider supports individuals to access needed healthcare services in a timely manner.

Potential Condition of Participation Level Tags, if compliance is below 85%:
- 1A08.2 – Administrative Case File: Healthcare Requirements & Follow-up
- 1A15.2 – Administrative Case File: Healthcare Documentation (Therap and Required Plans)

Non-Negotiable Condition of Participation Level Tags (one or more Individuals are cited):
- 1A05 – General Requirements
Attachment C

Guidelines for the Provider
Informal Reconsideration of Finding (IRF) Process

Introduction:
Throughout the QMB Survey process, surveyors are openly communicating with providers. Open communication means surveyors have clarified issues and/or requested missing information before completing the review through the use of the signed/dated “Document Request,” or “Administrative Needs,” etc. forms. Regardless, there may still be instances where the provider disagrees with a specific finding. Providers may use the following process to informally dispute a finding.

Instructions:
1. The Informal Reconsideration of the Finding (IRF) request must be received in writing to the QMB Deputy Bureau Chief within 10 business days of receipt of the final Report of Findings.
2. The written request for an IRF must be completed on the QMB Request for Informal Reconsideration of Finding form available on the QMB website: https://nmhealth.org/about/dhi/cbp/irf/
3. The written request for an IRF must specify in detail the request for reconsideration and why the finding is inaccurate.
4. The IRF request must include all supporting documentation or evidence.
5. If you have questions about the IRF process, email the IRF Chairperson, Crystal Lopez-Beck at Crystal.Lopez-Beck@state.nm.us for assistance.

The following limitations apply to the IRF process:
- The written request for an IRF and all supporting evidence must be received within 10 business days.
- Findings based on evidence requested during the survey and not provided may not be subject to reconsideration.
- The supporting documentation must be new evidence not previously reviewed or requested by the survey team.
- Providers must continue to complete their Plan of Correction during the IRF process.
- Providers may not request an IRF to challenge the sampling methodology.
- Providers may not request an IRF based on disagreement with the nature of the standard or regulation.
- Providers may not request an IRF to challenge the team composition.
- Providers may not request an IRF to challenge the DHI/QMB determination of compliance or the length of their DDSD provider contract.

A Provider forfeits the right to an IRF if the request is not received within 10 business days of receiving the report and/or does not include all supporting documentation or evidence to show compliance with the standards and regulations.

The IRF Committee will review the request; the Provider will be notified in writing of the ruling; no face-to-face meeting will be conducted.

When a Provider requests that a finding be reconsidered, it does not stop or delay the Plan of Correction process. Providers must continue to complete the Plan of Correction, including the finding in dispute regardless of the IRF status. If a finding is removed or modified, it will be noted and removed or modified from the Report of Findings. It should be noted that in some cases a Plan of Correction may be completed prior to the IRF process being completed. The provider will be notified in writing on the decisions of the IRF committee.
QMB Determinations of Compliance

Compliance:

The QMB determination of Compliance indicates that a provider has either no deficiencies found during a survey or that no deficiencies at the Condition of Participation Level were found. The agency has obtained a level of compliance such that there is a minimal potential for harm to individuals’ health and safety. To qualify for a determination of Compliance, the provider must have received no Conditions of Participation Level Deficiencies and have a minimal number of Individuals on the sample affected by the findings indicated in the Standards Level Tags.

Partial-Compliance with Standard Level Tags:

The QMB determination of Partial-Compliance with Standard Level Tags indicates that a provider is in compliance with all Condition of Participation Level deficiencies but is out of compliance with a certain percentage of Standard Level deficiencies. This partial-compliance, if not corrected, may result in a negative outcome or the potential for more than minimal harm to individuals’ health and safety. There are two ways to receive a determination of Partial Compliance with Standard Level Tags:

1. Your Report of Findings includes 16 or fewer Standards Level Tags with between 75% and 100% of the survey sample affected in any tag.
2. Your Report of Findings includes 17 or more Standard Level Tags with between 50% to 74% of the survey sample affected in any tag.

Partial-Compliance with Standard Level Tags and Condition of Participation Level Tags:

The QMB determination of Partial-Compliance with Standard Level Tags and Condition of Participation Level Tags indicates that a provider is out of compliance with one to five (1 – 5) Condition of Participation Level Tags. This partial-compliance, if not corrected, may result in a serious negative outcome or the potential for more than minimal harm to individuals’ health and safety.

Non-Compliance:

The QMB determination of Non-Compliance indicates a provider is significantly out of compliance with both Standard Level deficiencies and Conditions of Participation level deficiencies. This non-compliance, if not corrected, may result in a serious negative outcome or the potential for more than minimal harm to individuals’ health and safety. There are three ways an agency can receive a determination of Non-Compliance:

1. Your Report of Findings includes 17 or more Standard Level Tags with 0 to 5 Condition of Participation Level Tags and 75% to 100% of the survey sample affected in any tag.
2. Your Report of Findings includes any amount of Standard Level Tags with 6 or more Condition of Participation Level Tags.

QMB Report of Findings – Peak Developmental Services, Inc. – Southeast and Southwest Regions – May 25 – June 1, 2018
<table>
<thead>
<tr>
<th>Compliance Determination</th>
<th>Weighting</th>
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<tr>
<td></td>
<td>LOW</td>
</tr>
<tr>
<td>Standard Level Tags:</td>
<td>up to 16</td>
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<td>and</td>
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<td></td>
<td>and</td>
</tr>
<tr>
<td>Sample Affected:</td>
<td>0 to 74%</td>
</tr>
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**“Non-Compliance”**

|                         |           |           |           |           |           |
| “Partial Compliance with Standard Level tags and Condition of Participation Level Tags” |           |           |           |           |           |

|                         |           |           |           |           |           |
| “Partial Compliance with Standard Level tags” | up to 16 Standard Level Tags with 75 to 100% of the individuals in the sample cited in any tag. | 17 or more Standard Level Tags with 50 to 74% of the individuals in the sample cited in any tag. |           |           |

|                         |           |           |           |           |           |
| “Compliance”            | Up to 16 Standard Level Tags with 0 to 74% of the individuals in the sample cited in any tag. | 17 or more Standard Level Tags with 0 to 49% of the individuals in the sample cited in any tag. |           |           |

("Non-Compliance")

Any Amount of Standard Level Tags and 6 or more Conditions of Participation Level Tags.

("Partial Compliance with Standard Level tags and Condition of Participation Level Tags")

Any Amount of Standard Level Tags, plus 1 to 5 Conditions of Participation Level tags.

("Partial Compliance with Standard Level tags")

Any Amount of Standard Level Tags, plus 1 to 5 Conditions of Participation Level tags.

("Compliance")

Any Amount of Standard Level Tags, plus 1 to 5 Conditions of Participation Level tags.
<table>
<thead>
<tr>
<th>Standard of Care</th>
<th>Deficiencies</th>
<th>Agency Plan of Correction, On-going QA/QI &amp; Responsible Party</th>
<th>Date Due</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Service Domain: Plan of Care - ISP Development &amp; Monitoring</strong> – Service plans address all participants’ assessed needs (including health and safety risk factors) and goals, either by waiver services or through other means. Services plans are updated or revised at least annually or when warranted by changes in the waiver participants’ needs.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Tag # 1A08 Administrative Case File</strong></td>
<td><strong>Standard Level Deficiency</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards 2/26/2018; Eff Date: 3/1/2018</td>
<td>Based on record review, the Agency did not maintain a complete client record at the administrative office for 1 of 25 individuals.</td>
<td>Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →</td>
<td></td>
</tr>
<tr>
<td>Chapter 8 Case Management: 8.2.8 Maintaining a Complete Client Record: The CM is required to maintain documentation for each person supported according to the following requirements: 3. The case file must contain the documents identified in Appendix A Client File Matrix.</td>
<td>Review of the Agency individual case files revealed the following items were not found, incomplete, and/or not current: <strong>Guardianship Documentation:</strong>  • Not Found (#21)</td>
<td>Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →</td>
<td></td>
</tr>
<tr>
<td>Chapter 20: Provider Documentation and Client Records: 20.2 Client Records Requirements: All DD Waiver Provider Agencies are required to create and maintain individual client records. The contents of client records vary depending on the unique needs of the person receiving services and the resultant information produced. The extent of documentation required for individual client records per service type depends on the location of the file, the type of service being provided, and the information necessary. DD Waiver Provider Agencies are required to adhere to the following: 1. Client records must contain all documents essential to the service being provided and essential to ensuring the health and safety of the person during the provision of the service.</td>
<td></td>
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</tbody>
</table>
2. Provider Agencies must have readily accessible records in home and community settings in paper or electronic form. Secure access to electronic records through the Therap web based system using computers or mobile devices is acceptable.
3. Provider Agencies are responsible for ensuring that all plans created by nurses, RDs, therapists or BSCs are present in all needed settings.
4. Provider Agencies must maintain records of all documents produced by agency personnel or contractors on behalf of each person, including any routine notes or data, annual assessments, semi-annual reports, evidence of training provided/received, progress notes, and any other interactions for which billing is generated.
5. Each Provider Agency is responsible for maintaining the daily or other contact notes documenting the nature and frequency of service delivery, as well as data tracking only for the services provided by their agency.
6. The current Client File Matrix found in Appendix A Client File Matrix details the minimum requirements for records to be stored in agency office files, the delivery site, or with DSP while providing services in the community.
7. All records pertaining to JCMs must be retained permanently and must be made available to DDSD upon request, upon the termination or expiration of a provider agreement, or upon provider withdrawal from services.

20.5.1 Individual Data Form (IDF):
The Individual Data Form provides an overview of demographic information as well as other key personal, programmatic, insurance, and health related information. It lists medical information; assistive technology or adaptive
equipment; diagnoses; allergies; information about whether a guardian or advance directives are in place; information about behavioral and health related needs; contacts of Provider Agencies and team members and other critical information. The IDF automatically loads information into other fields and forms and must be complete and kept current. This form is initiated by the CM. It must be opened and continuously updated by Living Supports, CCS - Group, ANS, CIHS and case management when applicable to the person in order for accurate data to auto populate other documents like the Health Passport and Physician Consultation Form. Although the Primary Provider Agency is ultimately responsible for keeping this form current, each provider collaborates and communicates critical information to update this form.

**Chapter 3 Safeguards 3.1.2 Team Justification Process:** DD Waiver participants may receive evaluations or reviews conducted by a variety of professionals or clinicians. These evaluations or reviews typically include recommendations or suggestions for the person/guardian or the team to consider. The team justification process includes:
1. Discussion and decisions about non-health related recommendations are documented on the Team Justification form.
2. The Team Justification form documents that the person/guardian or team has considered the recommendations and has decided:
   a. to implement the recommendation;
   b. to create an action plan and revise the ISP, if necessary; or
   c. not to implement the recommendation currently.
3. All DD Waiver Provider Agencies participate in information gathering, IDT meeting attendance, and accessing supplemental resources if needed and desired.
4. The CM ensures that the Team Justification Process is followed and complete.


CHAPTER 4 (CMgt) I. Case Management Services: 1. Scope of Services: S. Maintain a complete record for the individual's DDW services, as specified in DDSD Consumer Records Requirements Policy;
Tag # 1A08.3  Administrative Case File – Individual Service Plan / ISP Components

<table>
<thead>
<tr>
<th>Standard Level Deficiency (Modified as result of Pilot 1)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Based on record review, the Agency did not maintain a complete client record at the administrative office for 3 of 25 individuals.</td>
</tr>
<tr>
<td>Review of the Agency individual case files revealed the following items were not found, incomplete, and/or not current:</td>
</tr>
</tbody>
</table>

ISP Teaching & Support Strategies:

**Individual #1:**
TSS not found for the following Work/Learn Outcome Statement / Action Steps:
- “…greets people at work by name.”

**Individual #4:**
TSS not found for the following Work/Learn Outcome Statement / Action Steps:
- “…will keep a job.”

**Individual #24:**
TSS not found for the following Live Outcome Statement / Action Steps:
- “…will go grocery shopping based on her grocery lists.”

TSS not found for the following Work/Learn Outcome Statement / Action Steps:
- “…will research options at the library.”

TSS not found for the following Fun Outcome Statement / Action Steps:
- “…will go to the library to pick option of activity to participate in.”
- “…will participate in activity.”

Provider:
State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →

Provider:
Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? Who is responsible? What steps will be taken if issues are found?): →

**NMAC 7.26.5 SERVICE PLANS FOR INDIVIDUALS WITH DEVELOPMENTAL DISABILITIES LIVING IN THE COMMUNITY.**

**NMAC 7.26.5.12 DEVELOPMENT OF THE INDIVIDUAL SERVICE PLAN (ISP) - PARTICIPATION IN AND SCHEDULING OF INTERDISCIPLINARY TEAM MEETINGS.**

**NMAC 7.26.5.14 DEVELOPMENT OF THE INDIVIDUAL SERVICE PLAN (ISP) - CONTENT OF INDIVIDUAL SERVICE PLANS.**

Developmental Disabilities (DD) Waiver Service Standards 2/26/2018; Eff Date: 3/1/2018

**Chapter 8 Case Management: 8.2.8 Maintaining a Complete Client Record:**
The CM is required to maintain documentation for each person supported according to the following requirements:
3. The case file must contain the documents identified in Appendix A Client File Matrix.

**Chapter 6 Individual Service Plan:**
The CMS requires a person-centered service plan for every person receiving HCBS. The DD Waiver’s person-centered service plan is the ISP.

**6.5.2 ISP Revisions:**
The ISP is a dynamic document that changes with the person’s desires, circumstances, and need. IDT members must collaborate and request an IDT meeting from the CM when a need to modify the ISP arises. The CM convenes the IDT within ten days of receipt of any reasonable request to convene the team, either in person or through teleconference.

**6.6 DDSD ISP Template:**
The ISP must be...
written according to templates provided by the DDSD. Both children and adults have designated ISP templates. The ISP template includes Vision Statements, Desired Outcomes, a meeting participant signature page, an Addendum A (i.e. an acknowledgement of receipt of specific information) and other elements depending on the age of the individual. The ISP templates may be revised and reissued by DDSD to incorporate initiatives that improve person-centered planning practices. Companion documents may also be issued by DDSD and be required for use in order to better demonstrate required elements of the PCP process and ISP development. The ISP is completed by the CM with the IDT input and must be completed according to the following requirements:

1. DD Waiver Provider Agencies should not recommend service type, frequency, and amount (except for required case management services) on an individual budget prior to the Vision Statement and Desired Outcomes being developed.
2. The person does not require IDT agreement/approval regarding his/her dreams, aspirations, and desired long-term outcomes.
3. When there is disagreement, the IDT is required to plan and resolve conflicts in a manner that promotes health, safety, and quality of life through consensus. Consensus means a state of general agreement that allows members to support the proposal, at least on a trial basis.
4. A signature page and/or documentation of participation by phone must be completed.
5. The CM must review a current Addendum A and DHI ANE letter with the person and Court appointed guardian or parents of a minor, if applicable.
### 6.7 Completion and Distribution of the ISP:
The CM is required to assure all elements of the ISP and companion documents are completed and distributed to the IDT...

### Chapter 20: Provider Documentation and Client Records

#### 20.2 Client Records Requirements:
All DD Waiver Provider Agencies are required to create and maintain individual client records. The contents of client records vary depending on the unique needs of the person receiving services and the resultant information produced. The extent of documentation required for individual client records per service type depends on the location of the file, the type of service being provided, and the information necessary.


**CHAPTER 4 (CMgt) I. Case Management Services: 1. Scope of Services: S.** Maintain a complete record for the individual’s DDW services, as specified in DDSD Consumer Records Requirements Policy;


**CHAPTER 1 II. PROVIDER AGENCY REQUIREMENTS:** The objective of these standards is to establish Provider Agency policy, procedure and reporting requirements for DD Medicaid Waiver program. These requirements apply to all such Provider Agency staff, whether directly employed or subcontracting with the Provider Agency. Additional Provider Agency requirements and personnel qualifications may be applicable for specific service standards.
### D. Provider Agency Case File for the Individual:

All Provider Agencies shall maintain at the administrative office a confidential case file for each individual. Case records belong to the individual receiving services and copies shall be provided to the receiving agency whenever an individual changes providers. The record must also be made available for review when requested by DOH, HSD or federal government representatives for oversight purposes. The individual's case file shall include the following requirements:

1. Emergency contact information, including the individual's address, telephone number, names and telephone numbers of relatives, or guardian or conservator, physician's name(s) and telephone number(s), pharmacy name, address and telephone number, and health plan if appropriate;
2. The individual's complete and current ISP, with all supplemental plans specific to the individual, and the most current completed Health Assessment Tool (HAT);
3. Progress notes and other service delivery documentation;
4. Crisis Prevention/Intervention Plans, if there are any for the individual;
5. A medical history, which shall include at least demographic data, current and past medical diagnoses including the cause (if known) of the developmental disability, psychiatric diagnoses, allergies (food, environmental, medications), immunizations, and most recent physical exam;
6. When applicable, transition plans completed for individuals at the time of discharge from Fort Stanton Hospital or Los Lunas Hospital and Training School; and
7. Case records belong to the individual receiving services and copies shall be provided to the individual upon request.
(8) The receiving Provider Agency shall be provided at a minimum the following records whenever an individual changes provider agencies:
(a) Complete file for the past 12 months;
(b) ISP and quarterly reports from the current and prior ISP year;
(c) Intake information from original admission to services; and
(d) When applicable, the Individual Transition Plan at the time of discharge from Los Lunas Hospital and Training School or Ft. Stanton Hospital.
<table>
<thead>
<tr>
<th>Tag # 4C01.1 Case Management Services – Utilization of Services</th>
<th>Standard Level Deficiency</th>
<th>Provider:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards 2/26/2018; Eff Date: 3/1/2018</td>
<td>Based on record review, the Agency did not have evidence indicating they were monitoring the utilization of budgets for DDW services for 1 of 25 individuals.</td>
<td>State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →</td>
</tr>
<tr>
<td>Chapter 8 Case Management: 8.2.7 Monitoring and Evaluating Service Delivery</td>
<td></td>
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</tr>
<tr>
<td>13. The CM must monitor utilization of budgets by reviewing in the Medicaid Web Portal on a monthly basis in preparation for site visits. The CM uses the information to have informed discussions with the person/guardian about high or low utilization and to follow up with any action that may be needed to assure services are provided as outlined in the ISP with respect to: quantity, frequency and duration. Follow up action may include, but not be limited to:</td>
<td><strong>Budget Utilization Report:</strong> Individual #4 – The following was found indicating low or no usage during the term of the ISP budget 7/17/2017 – 7/16/2018, no evidence was found indicating why the usage was low and/or no usage:</td>
<td>Provider:</td>
</tr>
<tr>
<td>a. documenting extraordinary circumstances;</td>
<td>• Community Integrated Employment Services [T2025 HB UA]: Units approved 9.5. (Monthly) units used 0 from 10/15/2017 (budget start date) to 4/28/2018 (utilization report run).</td>
<td>Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →</td>
</tr>
<tr>
<td>b. convening the IDT to submit a revision to the ISP and budget as necessary;</td>
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<tr>
<td>c. working with the provider to align service provision with ISP and using the RORA process if there is no resolution from the provider; and</td>
<td></td>
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<tr>
<td>d. reviewing the SFOC process with the person and guardian, if applicable.</td>
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</tbody>
</table>
emphasize and promote the use of natural and generic supports to address the individuals assessed needs in addition to paid supports. Case Managers facilitate and assist in assessment activities.

Case Management services are person-centered and intended to support individuals in pursuing their desired life outcomes while gaining independence and access to needed services and supports. Case Management is a set of interrelated activities that are implemented in a collaborative manner involving the active participation of the individual, their designated representative/guardian, and the entire Interdisciplinary Team (IDT). The Case Manager serves as an advocate for the individual, and is responsible for the development of the Individual Service Plan (ISP) and the ongoing monitoring of the provision of services included in the ISP.

1. **Scope of Services:**

   A. Facilitate the allocation process;
   
   A. Provide information to individuals/guardian regarding eligibility determination for the DDW and other services, and ensure timely completion;
   
   B. Complete and submit Level of Care (LOC) packets to the Medicaid Third Party Assessor (TPA) outlined in this standard;
   
   C. Review Supports Intensity Scale® results with individual/guardian.
   
   D. Organize and facilitate the service planning process in accordance with the following regulation: Service Plans for Individuals with Developmental Disabilities Living in the Community [7.26.5 NMAC], and based on NM DDW Group Assignment and correlating service packages;
E. Assist IDT members in exploring alternatives to DDW services and assist in development of complementary or supplemental supports, including other publicly funded programs, community resources available to all citizens and natural supports within the individuals’ community;
F. Ensure the development of targeted, realistic desired outcomes and action plans with measurable action steps and relevant useful TSS by the IDT;
G. Arrange for information about Community Integrated Employment services to be shared with adult DDW recipients, in a manner consistent with the Developmental Disabilities Supports Division (DDSD) Employment First Principle, to ensure informed choice;
H. Coordinate and advocate for the revision of the ISP when desired outcomes are completed or not achieved within expected timeframes;
I. Ensure timely submission of revisions to budgeted services and ISP content, if needed;
J. Submit for approval the Individual Service Plans (ISPs) and the Waiver Budget Worksheet or MAD046 and any other required prior authorizations to the TPA Contractor, as outlined in this standard;
K. Monitor service delivery, to determine whether services are delivered as described in the ISP and are provided in a safe and healthy environment;
L. Monitor and evaluate, through a formal, ongoing process, effectiveness and appropriateness of services and supports as well as the quality of related documentation including the ISP, progress reports, and ancillary support plans;
M. Report in writing, unresolved concerns identified through the monitoring process, to
the respective DDSD Regional Office and/or Division of Health Improvement (DHI) as appropriate, in a timely manner;
N. Monitor the health and safety of the individual;
O. Develop and monitor utilization of budgets for DDW services;
P. Promote Self-Advocacy;
Q. Advocate on behalf of the individual, as needed;
R. Maintain a complete record for the individual’s DDW services, as specified in DDSD Consumer Records Requirements Policy; and
S. Ensure individuals obtain all services through the Freedom of Choice (FOC) process.


CHAPTER 4 I. CASE MANAGEMENT SERVICES: Case Management services are person-centered and intended to support an individual in pursuing his or her desired outcomes by facilitating access to supports and services. Case Management is a set of interrelated activities that are implemented in a collaborative manner involving the active participation of the individual and/or his or her designated representative (e.g., guardian). Case Management services are intended to assist the individual to use natural supports and other available resources in addition to DD Waiver services. The Case Manager serves as an advocate for the individual. The Case Manager is also responsible for assuring that DD Waiver services in the budget do not exceed any maximum unit or the Annual Resource Allotment (ARA) established by the Department of Health (DOH).
<table>
<thead>
<tr>
<th>Tag #</th>
<th>Scope of Services - Primary Freedom of Choice</th>
<th>Standard Level Deficiency</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>4C02</td>
<td>Developmental Disabilities (DD) Waiver Service Standards 2/6/2018; Eff Date: 3/1/2018</td>
<td>Based on record review, the Agency did not maintain documentation assuring individuals obtained all services through the freedom of choice process for 1 of 25 individuals.</td>
<td>Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →</td>
</tr>
<tr>
<td>Chapter 8 Case Management: 8.2.8 Maintaining a Complete Client Record:</td>
<td>Review of the Agency individual case files revealed the following items were not found, incomplete, and/or not current: Primary Freedom of Choice: • Not Found (#24)</td>
<td>Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →</td>
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</tr>
<tr>
<td>Chapter 1: Initial Allocation and Ongoing Eligibility:</td>
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<td></td>
<td>Waiver eligibility is determined by the DDSD Intake and Eligibility Bureau (IEB), located statewide in the DDSD Regional Offices. While Provider Agencies are not directly involved in the eligibility determination process, they are an important point of contact. Provider Agencies must refer people to the appropriate DDSD Regional Office where preservice activities are initiated.</td>
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<tr>
<td>1.4 Primary Freedom of Choice (PFOC):</td>
<td>The applicant completes the PFOC form to select between: 1. an Intermediate Care Facility-Intellectual/Developmental Disability) ICF/IID; or 2. the DD Waiver and a Case Management Agency or the Mi Via self-directed waiver and a Consultant Agency.</td>
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</tr>
<tr>
<td>Chapter 9 Transitions: 9.1 Change in Case Management Agency:</td>
<td>If a person or guardian selects a different case management agency, the following steps must be taken to ensure that critical issues affecting the person’s health and safety do not get lost and a complete exchange of information and documentation occurs. 1. The person or guardian has the responsibility to contact his/her local DDSD Regional Office to complete the PFOC form</td>
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</table>
selecting the new Case Management Agency.

2. When the new Case Management Agency and DDSD receive the PFOC, file transfers must be completed within 30 days.

9.8 Waiver Transfers: A DD Waiver participant and/or legal representative may choose to transfer to or from another waiver program by contacting the DDSD to initiate a waiver change. If a person wants to switch waivers within the first 30 days of allocation, and no medical or financial eligibility has begun, the transfer is permitted. Waiver transfers are not allowed when the expiration of the person’s LOC is within 90 calendar days or less. If the participant has already begun the eligibility or annual recertification process, the person must meet medical and financial eligibility before he/she may request a transfer. Waiver transfers require the following steps:

3. A Waiver Change Form (WCF) is completed by the person and/or legal representative and returned to the local DDSD Regional Office.

4. Once DDSD staff receive the WCF, it is forwarded by DDSD staff to the current DD Waiver CM, Medically Fragile CM, and Mi Via Consultant as relevant.

5. Transfers between waivers should occur within 90 calendar days of receipt of the WCF unless there are circumstances related to the person’s services that require more time.

6. Transition meetings must occur within at least 30 days of receipt of the WCF. The receiving agency must schedule the meeting within five days of receipt of the WCF.

7. The transition meeting must occur, either by phone or in person, and is required to include the person or their legal representative, as well as the Mi Via Consultant or Medically Fragile Case Manager and DD Waiver CM who attend in
Chapter 20: Provider Documentation and Client Records: 20.2 Client Records

Requirements: All DD Waiver Provider Agencies are required to create and maintain individual client records. The contents of client records vary depending on the unique needs of the person receiving services and the resultant information produced. The extent of documentation required for individual client records per service type depends on the location of the file, the type of service being provided, and the information necessary.


CHAPTER 4 (CMgt) I. Case Management Services: 1. Scope of Services: T. Ensure individuals obtain all services through the Freedom of Choice (FOC) process.

2. Service Requirements B. Assessment: 2. Review and Approval of the Long Term Care Assessment Abstract by the TPA Contractor:

a. The Case Manager will submit the Long Term Care Assessment Abstract packet to the TPA Contractor for review and approval. If it is an initial allocation, submission shall occur within ninety (90) calendar days from the date the DDSD receives the individual’s Primary Freedom of Choice (FOC) selecting the DDW as well as their Case Management Freedom of Choice selection. All initial Long Term Care Assessment Abstracts must be approved by the TPA Contractor prior to service delivery;

CHAPTER 4 II. SCOPE OF CASE MANAGEMENT SERVICES: Case Management shall include, but is not limited to, the following services:

T. Assure individuals obtain all services through the Freedom of Choice process.
<table>
<thead>
<tr>
<th>Tag # 4C07.2</th>
<th>Person Centered Assessment and Career Development Plan</th>
<th>Standard Level Deficiency</th>
<th>Provider:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards 2/26/2018; Eff Date: 3/1/2018</td>
<td>Based on record review, the Agency did not maintain a complete and confidential case file at the administrative office for 1 of 25 individuals. Review of the Agency individual case files revealed the following items were not found, incomplete, and/or not current:</td>
<td>State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →</td>
<td></td>
</tr>
<tr>
<td>Chapter 8 Case Management: 8.2.8 Maintaining a Complete Client Record:</td>
<td>Chapter 11 Community Inclusion: 11.4 Person Centered Assessments (PCA) and Career Development Plans:</td>
<td>Career Development Plan:</td>
<td></td>
</tr>
<tr>
<td>The CM is required to maintain documentation for each person supported according to the following requirements: 3. The case file must contain the documents identified in Appendix A Client File Matrix.</td>
<td>Agencies who are providing CCS and/or CIE to people with I/DD are required to complete a person-centered assessment. A person-centered assessment (PCA) is an instrument used to identify individual needs and strengths to be addressed in the person’s ISP. A PCA is a PCP tool that is intended to be used for the service agency to get to know the person whom they are supporting. It should be used to guide services for the person. A career development plan, developed by the CIE Provider Agency, must be in place for job seekers or those already working to outline the tasks needed to obtain, maintain, or seek advanced opportunities in employment. For those who are employed, the career development plan addresses topics such as a plan to fade paid supports from the worksite or strategies to improve opportunities for career advancement. CCS and CIE Provider Agencies must adhere to the following requirements related to a PCA and Career Development Plan: 1. A person-centered assessment should contain, at a minimum:</td>
<td>• Not Found (#4)</td>
<td>Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →</td>
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</tbody>
</table>
c. conditions for success to integrate into the community, including conditions for job success (for those who are working or wish to work); and
d. support needs for the individual.
2. The agency must have documented evidence that the person, guardian, and family as applicable were involved in the person-centered assessment.
3. Timelines for completion: The initial PCA must be completed within the first 90 calendar days of the person receiving services. Thereafter, the Provider Agency must ensure that the PCA is reviewed and updated annually. An entirely new PCA must be completed every five years. If there is a significant change in a person’s circumstance, a new PCA may be required because the information in the PCA may no longer be relevant. A significant change may include but is not limited to: losing a job, changing a residence or provider, and/or moving to a new region of the state.
4. If a person is receiving more than one type of service from the same provider, one PCA with information about each service is acceptable.
5. Changes to an updated PCA should be signed and dated to demonstrate that the assessment was reviewed.
6. A career development plan is developed by the CIE provider and can be a separate document or be added as an addendum to a PCA. The career development plan should have specific action steps that identify who does what and by when.

Chapter 20: Provider Documentation and Client Records: 20.2 Client Records Requirements: All DD Waiver Provider Agencies are required to create and maintain
individual client records. The contents of client records vary depending on the unique needs of the person receiving services and the resultant information produced. The extent of documentation required for individual client records per service type depends on the location of the file, the type of service being provided, and the information necessary.

New Mexico Department of Health (DOH) Developmental Disabilities Supports Division (DDSD) DIRECTOR’S RELEASE (DR) #: 16.01.01 EFFECTIVE DATE: January 15, 2016 Rescind Policy Number: VAP-001; Procedure Number: VAPP-001

I. SUMMARY: Effective January 15, 2016, the Department of Health/Developmental Disabilities Supports Division (DDSD) rescinded the Vocational Assessment Profile Policy (VAP-001) and Vocational Assessment Profile Procedure for Individuals on the Developmental Disabilities Waiver Who Are and Who Are Not Jackson Class Members (VAPP-001) dated July 16, 2008.

II. REQUIREMENTS AND CLARIFICATIONS:
To replace this policy and procedure, it is the expectation that providers who support individuals on the Developmental Disabilities Waiver (DDW) complete an annual person-centered assessment. This is a requirement for all DD Waiver recipients who receive Customized Community Supports and/or Community Integrated Employment services, including Jackson Class Members who receive Community Inclusion Services. In addition, for new allocations, individuals transferring from Mi Via Waiver services to traditional DD Waiver services, or for individuals who are new to a provider or are requesting a service for the first time, a person-centered assessment shall be completed within 90 days.
A person-centered assessment is a tool to elicit information about a person. The tool is to be used for person-centered planning and collecting information that shall be included in the Individual Service Plan (ISP). A person-centered assessment should contain, at a minimum: Information about the individual’s background and current status, the individual’s strengths, interests, conditions for success to integrate into the community, including conditions for job success (for individuals who are working or wish to work), and support needs for the individual. A person-centered assessment must include individual and/or family involvement. Additionally, information from staff members who are closest to the individual and who know the individual the best should be included in the assessment.

A new person-centered assessment should be completed at least every five years. If there is a significant change in an individual’s circumstance, a new assessment will be required sooner. Person-centered assessments should reviewed and be updated annually. Changes to the updated assessment should be signed and dated in order to demonstrate that the assessment was reviewed.
<table>
<thead>
<tr>
<th>Tag # 4C12 Monitoring &amp; Evaluation of Services</th>
<th>Standard Level Deficiency</th>
<th>Provider:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards 2/26/2018; Eff Date: 3/1/2018</td>
<td>Based on record review, the Agency did not use a formal ongoing monitoring process that provides for the evaluation of quality, effectiveness, and appropriateness of services and supports provided to the individual for 2 of 25 individuals.</td>
<td>State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →</td>
</tr>
<tr>
<td>Chapter 8 Case Management: 8.2.8 Maintaining a Complete Client Record: The CM is required to maintain documentation for each person supported according to the following requirements: 3. The case file must contain the documents identified in Appendix A Client File Matrix.</td>
<td>Review of the Agency individual case files revealed no evidence indicating face-to-face visits were completed as required for the following individuals:</td>
<td>Provider:</td>
</tr>
<tr>
<td>8.2.7 Monitoring and Evaluating Service Delivery: The CM is required to complete a formal, ongoing monitoring process to evaluate the quality, effectiveness, and appropriateness of services and supports provided to the person as specified in the ISP. The CM is also responsible for monitoring the health and safety of the person. Monitoring and evaluation activities include the following requirements: 1. The CM is required to meet face-to-face with adult DD Waiver participants at least 12 times annually (one time per month) to bill for a monthly unit. 2. JCMs require two face-to-face contacts per month to bill the monthly unit, one of which must occur at a location in which the person spends the majority of the day (i.e., place of employment, habilitation program), and the other contact must occur at the person’s residence. 3. Parents of children on the DD Waiver must receive a minimum of four visits per year, as established in the ISP. The parent is responsible for monitoring and evaluating services provided in the months case management services are not received. 4. No more than one IDT Meeting per quarter may count as a face-to-face contact for adults (including JCMs) living in the community.</td>
<td>Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Individual #1 – No Face to Face Visit Summary Forms found for 7/2017.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Review of the Agency individual case files revealed face-to-face visits were not being completed as required by standard (#2, #5 a, b, c) for the following individuals:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Individual #1 (Non-Jackson): One home visit was noted between 5/2017 - 4/2018.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• 5/2017 – 2:00 – 4:00 PM – Site Visit</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• 6/28/2017 – 12:30 – 1:00 PM – Site Visit</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• 7/2017 – None Found</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• 8/8/2017 – 2:00 – 2:55 PM – Site Visit</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• 9/27/2017 – 11:30 AM - 12:30 PM – Site Visit</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• 11/7/2017 – 11:30 AM – 12:00 PM – Site Visit</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• 12/30/2017 – 10:00 – 10:30 AM – Site Visit</td>
<td></td>
</tr>
</tbody>
</table>
5. For non-JCMs, face-to-face visits must occur as follows:
   a. At least one face-to-face visit per quarter shall occur at the person's home for people who receive a Living Supports or CIHS.
   b. At least one face-to-face visit per quarter shall occur at the day program for people who receive CCS and or CIE in an agency operated facility.
   c. It is appropriate to conduct face-to-face visits with the person either during times when the person is receiving a service or during times when the person is not receiving a service.
   d. The CM considers preferences of the person when scheduling face-to-face visits in advance.
   e. Face-to-face visits may be unannounced depending on the purpose of the monitoring.

6. The CM must monitor at least quarterly:
   a. that applicable MERPs and/or BCIPs are in place in the residence and at the day services location(s) for those who have chronic medical condition(s) with potential for life threatening complications, or for individuals with behavioral challenge(s) that pose a potential for harm to themselves or others; and
   b. that all applicable current HCPs (including applicable CARMP), PBSP or other applicable behavioral plans (such as PPMP or RMP), and WDSIs are in place in the applicable service sites.

7. When risk of significant harm is identified, the CM follows the standards outlined in Chapter 18: Incident Management System.

8. The CM must report all suspected ANE as required by New Mexico Statutes and complete:

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Type of Visit</th>
</tr>
</thead>
<tbody>
<tr>
<td>1/11/2018</td>
<td>2:00 – 3:00 PM</td>
<td>Home Visit</td>
</tr>
<tr>
<td>2/23/2018</td>
<td>2:00 – 2:30 PM</td>
<td>Site Visit</td>
</tr>
<tr>
<td>3/22/2018</td>
<td>12:30 – 1:30 PM</td>
<td>Site Visit/IDT Meeting</td>
</tr>
<tr>
<td>4/20/2018</td>
<td>9:00 – 9:30 AM</td>
<td>Site Visit</td>
</tr>
</tbody>
</table>

Individual #6 (Non-Jackson):
No home visit was noted between 9/2017 - 2/2018.

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Type of Visit</th>
</tr>
</thead>
<tbody>
<tr>
<td>9/21/2017</td>
<td>2:00 – 3:00 PM</td>
<td>Site Visit</td>
</tr>
<tr>
<td>10/25/2017</td>
<td>12:00 – 1:00 PM</td>
<td>Site Visit</td>
</tr>
<tr>
<td>11/30/2017</td>
<td>12:00 – 1:00 PM</td>
<td>Site Visit</td>
</tr>
<tr>
<td>12/7/2017</td>
<td>12:00 – 1:00 PM</td>
<td>Site Visit</td>
</tr>
<tr>
<td>1/23/2018</td>
<td>12:00 – 1:00 PM</td>
<td>Site Visit</td>
</tr>
<tr>
<td>2/12/2018</td>
<td>11:00 AM – 12:00 PM</td>
<td>Site Visit</td>
</tr>
</tbody>
</table>
all follow up activities as detailed in Chapter 18: Incident Management System.
9. If concerns regarding the health or safety of the person are documented during monitoring or assessment activities, the CM immediately notifies appropriate supervisory personnel within the DD Waiver Provider Agency and documents the concern. In situations where the concern is not urgent, the DD Waiver Provider Agency is allowed up to 15 business days to remediate or develop an acceptable plan of remediation.
10. If the CMs reported concerns are not remedied by the Provider Agency within a reasonable, mutually agreed upon period of time, the CM shall use the RORA process detailed in Chapter 19: Provider Reporting Requirements.
11. The CM conducts an online review in the Therap system to ensure that the e-CHAT and Health Passport are current: quarterly and after each hospitalization or major health event.
14. The CM will ensure Living Supports, CIHS, CCS, and CIE are delivered in accordance with CMS Setting Requirements described in Chapter 2.1 CMS Final Rule: Home and Community-Based Services (HCBS) Settings Requirements. If additional support is needed, the CM notifies the DDSD Regional Office through the RORA process.


CHAPTER 4 (CMgt) 2. Service Requirements: D. Monitoring And Evaluation of Service Delivery:
1. The Case Manager shall use a formal ongoing monitoring process to evaluate the quality, effectiveness, and appropriateness of
services and supports provided to the individual specified in the ISP.

2. Monitoring and evaluation activities shall include, but not be limited to:
   a. The case manager is required to meet face-to-face with adult DDW participants at least twelve (12) times annually (1 per month) as described in the ISP.
   b. Parents of children served by the DDW may receive a minimum of four (4) visits per year, as established in the ISP. When a parent chooses fewer than twelve (12) annual units of case management, the parent is responsible for the monitoring and evaluating services provided in the months case management services are not received.
   c. No more than one (1) IDT Meeting per quarter may count as a face-to-face contact for adults (including Jackson Class members) living in the community.
   d. Jackson Class members require two (2) face-to-face contacts per month, one (1) of which must occur at a location in which the individual spends the majority of the day (i.e., place of employment, habilitation program); and one must occur at the individual’s residence.
   e. For non-Jackson Class members, who receive a Living Supports service, at least one face-to-face visit shall occur at the individual’s home quarterly; and at least one face-to-face visit shall occur at the day program quarterly if the individual receives Customized Community Supports or Community Integrated Employment services. The third quarterly visit is at the discretion of the Case Manager.
3. It is appropriate to conduct face-to-face visits with the individual either during times when the individual is receiving services, or times when the individual is not receiving a service. The preferences of the individual shall be taken into consideration when scheduling a visit.

4. Visits may be scheduled in advance or be unannounced, depending on the purpose of the monitoring of services.

5. The Case Manager must ensure at least quarterly that:

   a. Applicable Medical Emergency Response Plans and/or BCIPs are in place in the residence and at the day services location(s) for all individuals who have chronic medical condition(s) with potential for life threatening complications, or individuals with behavioral challenge(s) that pose a potential for harm to themselves or others; and

   b. All applicable current Healthcare plans, Comprehensive Aspiration Risk Management Plan (CARMP), Positive Behavior Support Plan (PBSP) or other applicable behavioral support plans (such as BCIP, PPMP, or RMP), and written Therapy Support Plans are in place in the residence and day service sites for individuals who receive Living Supports and/or Customized Community Supports (day services), and who have such plans.

6. The Case Managers will report all suspected abuse, neglect or exploitation as required by New Mexico Statutes;

7. If concerns regarding the health or safety of the individual are documented during monitoring or assessment activities, the Case Manager
shall immediately notify appropriate supervisory personnel within the Provider Agency and document the concern. In situations where the concern is not urgent the provider agency will be allowed up to fifteen (15) business days to remediate or develop an acceptable plan of remediation.

8. If the Case Manager’s reported concerns are not remedied by the Provider Agency within a reasonable, mutually agreed period of time, the concern shall be reported in writing to the respective DDSD Regional Office:

   a. Submit the DDSD Regional Office Request for Intervention form (RORI); including documentation of requests and attempts (at least two) to resolve the issue(s).
   b. The Case Management Provider Agency will keep a copy of the RORI in the individual’s record.

9. Conduct an online review in the Therap system to ensure that electronic Comprehensive Health Assessment Tools (e-CHATs) and Health Passports are current for those individuals selected for the Quarterly ISP QA Review.

10. The Case Manager will ensure Living Supports are delivered in accordance with standards, including the minimum of thirty (30) hours per week of planned activities outside the residence. If the planned activities are not possible due to the needs of the individual, the ISP will contain an outcome that addresses an appropriate level of community integration for the individual. These activities do not need to be limited to paid supports but may include independent or leisure activities with natural supports appropriate to the needs of individual.
11. For individuals with Intensive Medical Living Services, the IDT is not required to plan for at least thirty (30) hours per week of planned activities outside of the residence.

12. Case Managers shall facilitate and maintain communication with the individual, guardian, his/her representative, other IDT members, providers and other relevant parties to ensure the individual receives maximum benefit from his/her services. The Case Managers ensures any needed revisions to the service plan are made, where indicated. Concerns identified through communication with teams that are not remedied within a reasonable period of time shall be reported in writing to the respective DDSD Regional Office on a RORI form.

CHAPTER 4 III. CASE MANAGEMENT
SERVICE REQUIREMENTS: J. Case Manager Monitoring and Evaluation of Service Delivery
<table>
<thead>
<tr>
<th>Tag # 4C15.1</th>
<th>Service Monitoring: Annual / Semi-Annual Reports &amp; Provider Semi – Annual / Quarterly Report</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Standard Level Deficiency</strong></td>
<td>Based on record review, the Agency did not ensure that reports and the ISP met required timelines and included the required contents for 10 of 25 individuals. Review of the Agency individual case files revealed no evidence of quarterly/bi-annual reports for the following:</td>
</tr>
<tr>
<td><strong>Supported Living Semi-Annual Reports:</strong></td>
<td>Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →</td>
</tr>
<tr>
<td>• Individual #3 – No documented evidence that Case Manager followed up when report was not provided 14 days prior to the Annual ISP meeting. (Semi-Annual Report 6/4/2017 – 6/3/2018; Date Completed: 4/6/2018; ISP meeting held on 4/4/2018)</td>
<td></td>
</tr>
<tr>
<td>• Individual #22 – None found for 3/2017 – 5/2017. (Term of ISP 9/9/2016 – 9/8/2017. ISP meeting held 5/30/2017).</td>
<td>Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →</td>
</tr>
<tr>
<td><strong>Customized Community Supports Semi-Annual Reports:</strong></td>
<td></td>
</tr>
<tr>
<td>• Individual #12 – None found for 11/2017 – 1/2018. (Term of ISP 5/28/2017- 8/27/2018. ISP meeting held 2/12/2018.)</td>
<td></td>
</tr>
</tbody>
</table>
responsible for monitoring the health and safety of the person…


CHAPTER 4 (CMgt) 2. Service Requirements: C. Individual Service Planning: The Case Manager is responsible for ensuring the ISP addresses all the participant’s assessed needs and personal goals, either through DDW waiver services or other means. The Case Manager ensures the ISP is updated/revised at least annually; or when warranted by changes in the participant’s needs.

1. The ISP is developed through a person-centered planning process in accordance with the rules governing ISP development [7.26.5 NMAC] and includes:

b. Sharing current assessments, including the SIS assessment, semi-annual and quarterly reports from all providers, including therapists and BSCs. Current assessment shall be distributed by the authors to all IDT members at least fourteen (14) calendar days prior to the annual IDT Meeting, in accordance with the DDSD Consumer File Matrix Requirements. The Case Manager shall notify all IDT members of the annual IDT meeting at least twenty-one (21) calendar days in advance:

D. Monitoring And Evaluation of Service Delivery:

1. The Case Manager shall use a formal ongoing monitoring process to evaluate the quality, effectiveness, and appropriateness of services and supports provided to the individual specified in the ISP.

Community Integrated Employment Semi-Annual Reports:

- Individual #7 – No documented evidence that Case Manager followed up when report was not provided 14 days prior to the Annual ISP meeting. (Semi-Annual Report 12/10/2016 – 11/3/2017; ISP meeting held on 9/6/2017)

Nursing Semi - Annual Reports:


- Individual #15 – No documented evidence that Case Manager followed up when report was not provided 14 days prior to the Annual ISP meeting. (Semi-Annual Report 6/1/2017 – 11/30/2017; ISP meeting held on 8/31/2017).

- Individual #21 – No documented evidence that Case Manager followed up when report was not provided 14 days prior to the Annual ISP meeting. Date Completed: 11/9/2017; ISP meeting held on 11/9/2017).

5. The Case Manager must ensure at least quarterly that:
   a. Applicable Medical Emergency Response Plans and/or BCIPs are in place in the residence and at the day services location(s) for all individuals who have chronic medical condition(s) with potential for life threatening complications, or individuals with behavioral challenge(s) that pose a potential for harm to themselves or others; and
   b. All applicable current Healthcare plans, Comprehensive Aspiration Risk Management Plan (CARMP), Positive Behavior Support Plan (PBSP or other applicable behavioral support plans (such as BCIP, PPMP, or RMP), and written Therapy Support Plans are in place in the residence and day service sites for individuals who receive Living Supports and/or Customized Community Supports (day services), and who have such plans.

6. The Case Managers will report all suspected abuse, neglect or exploitation as required by New Mexico Statutes;

7. If concerns regarding the health or safety of the individual are documented during monitoring or assessment activities, the Case Manager shall immediately notify appropriate supervisory personnel within the Provider Agency and document the concern. In situations where the concern is not urgent the provider agency will be allowed up to fifteen (15) business days to remediate or develop an acceptable plan of remediation.

8. If the Case Manager’s reported concerns are not remedied by the Provider Agency within a

reasonable, mutually agreed period of time, the concern shall be reported in writing to the respective DDSD Regional Office:

a. Submit the DDSD Regional Office Request for Intervention form (RORI); including documentation of requests and attempts (at least two) to resolve the issue(s).

b. The Case Management Provider Agency will keep a copy of the RORI in the individual’s record.

9. Conduct an online review in the Therap system to ensure that electronic Comprehensive Health Assessment Tools (e-CHATs) and Health Passports are current for those individuals selected for the Quarterly ISP QA Review.

10. The Case Manager will ensure Living Supports are delivered in accordance with standards, including the minimum of thirty (30) hours per week of planned activities outside the residence. If the planned activities are not possible due to the needs of the individual, the ISP will contain an outcome that addresses an appropriate level of community integration for the individual. These activities do not need to be limited to paid supports but may include independent or leisure activities with natural supports appropriate to the needs of individual.

11. For individuals with Intensive Medical Living Services, the IDT is not required to plan for at least thirty (30) hours per week of planned activities outside of the residence.


**CHAPTER 4 IV. CASE MANAGEMENT PROVIDER AGENCY REQUIREMENTS**
C. **Quality Assurance Requirements:** Case Management Provider Agencies will use an Internal Quality Assurance and Improvement Plan that must be submitted to and reviewed by the Statewide Case Management Coordinator, that shall include but is not limited to the following:
<table>
<thead>
<tr>
<th>Tag # 4C16  Req. for Reports &amp; Distribution of ISP (Provider Agencies, Individual and / or Guardian)</th>
<th>Standard Level Deficiency (Modified as result of Pilot 1)</th>
<th></th>
</tr>
</thead>
</table>
| **NMAC 7.26.5.17 DEVELOPMENT OF THE INDIVIDUAL SERVICE PLAN (ISP) - DISSEMINATION OF THE ISP, DOCUMENTATION AND COMPLIANCE:**  
A. The case manager shall provide copies of the completed ISP, with all relevant service provider strategies attached, within fourteen (14) days of ISP approval to:  
(1) the individual;  
(2) the guardian (if applicable);  
(3) all relevant staff of the service provider agencies in which the ISP will be implemented, as well as other key support persons;  
(4) all other IDT members in attendance at the meeting to develop the ISP;  
(5) the individual's attorney, if applicable;  
(6) others the IDT identifies, if they are entitled to the information, or those the individual or guardian identifies;  
(7) for all developmental disabilities Medicaid waiver recipients, including Jackson class members, a copy of the completed ISP containing all the information specified in 7.26.5.14 NMAC, including strategies, shall be submitted to the local regional office of the DDSD;  
(8) for Jackson class members only, a copy of the completed ISP, with all relevant service provider strategies attached, shall be sent to the Jackson lawsuit office of the DDSD.  
B. Current copies of the ISP shall be available at all times in the individual's records located at the case management agency. The case manager shall assure that all revisions or amendments to the ISP are distributed to all IDT members.  

Based on record review the Agency did not follow and implement the Case Manager Requirement for Reports and Distribution of Documents as follows for 1 of 25 Individual:  
The following was found indicating the agency failed to provide a copy of the ISP within 14 days of the ISP effective date to the Provider Agencies, Individual and / or Guardian:  

Evidence indicated ISP was provided after 14-day window:  
- Individual #23: ISP effective date was 8/1/2017, ISP was sent to the Family Living Provider on 8/30/2017. (Note: This Individual is currently on the 2012 DDW Standards, therefore per 2012 standards ISP must be distributed within 14 days of effective date).  

Provider:  
State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →  

Provider:  
Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →  

QMB Report of Findings – Peak Developmental Services, Inc. – Southeast and Southwest Regions – May 25 – June 1, 2018  
Survey Report #: Q.18.4.DDW.D2793.3/4.RTN.01.18.186  
Page 47 of 64
members, not only those affected by the revisions.

Developmental Disabilities (DD) Waiver Service Standards 2/26/2018; Eff Date: 3/1/2018

**Chapter 6 Individual Service Plan (ISP) 6.7 Completion and Distribution of the ISP:** The CM is required to assure all elements of the ISP and companion documents are completed and distributed to the IDT. However, DD Waiver Provider Agencies share responsibility to contribute to the completion of the ISP. The ISP must be completed and approved prior to the expiration date of the previous ISP term. Within 14 days of the approved ISP and when available, the CM distributes the ISP to the DDSD Regional Office, the DD Waiver Provider Agencies with a SFOC, and to all IDT members requested by the person.
<table>
<thead>
<tr>
<th>Tag # 4C16.1</th>
<th>Req. for Reports &amp; Distribution of ISP (Regional DDSD Office)</th>
<th>Standard Level Deficiency</th>
<th>Provider:</th>
</tr>
</thead>
<tbody>
<tr>
<td>NMAC 7.26.5.17 DEVELOPMENT OF THE INDIVIDUAL SERVICE PLAN (ISP) - DISSEMINATION OF THE ISP, DOCUMENTATION AND COMPLIANCE: A. The case manager shall provide copies of the completed ISP, with all relevant service provider strategies attached, within fourteen (14) days of ISP approval to: (1) the individual; (2) the guardian (if applicable); (3) all relevant staff of the service provider agencies in which the ISP will be implemented, as well as other key support persons; (4) all other IDT members in attendance at the meeting to develop the ISP; (5) the individual's attorney, if applicable; (6) others the IDT identifies, if they are entitled to the information, or those the individual or guardian identifies; (7) for all developmental disabilities Medicaid waiver recipients, including Jackson class members, a copy of the completed ISP containing all the information specified in 7.26.5.14 NMAC, including strategies, shall be submitted to the local regional office of the DDSD; (8) for Jackson class members only, a copy of the completed ISP, with all relevant service provider strategies attached, shall be sent to the Jackson lawsuit office of the DDSD. B. Current copies of the ISP shall be available at all times in the individual's records located at the case management agency. The case manager shall assure that all revisions or amendments to the ISP are distributed to all IDT members, not only those affected by the revisions.</td>
<td>Based on record review the Agency did not follow and implement the Case Manager Requirement for Reports and Distribution of Documents as follows for 1 of 25 Individual: The following was found indicating the agency failed to provide a copy of the ISP within 14 days of the ISP Effective date to the respective DDSD Regional Office, Provider Agencies, Individual and / or Guardian: Evidence indicated ISP was provided after 14-day window: Individual #23: ISP effective date was 8/1/2017, ISP was sent to the DDSD Regional Office on 8/30/2017. (Note: This Individual is currently on the 2012 DDW Standards, therefore per 2012 standards ISP must be distributed within 14 days of effective date).</td>
<td>State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →  Provider: Enter your ongoing Quality Assurance/Quality improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →</td>
<td></td>
</tr>
</tbody>
</table>
Developmental Disabilities (DD) Waiver Service Standards 2/26/2018; Eff Date: 3/1/2018

Chapter 6 Individual Service Plan (ISP) 6.7

Completion and Distribution of the ISP: The CM is required to assure all elements of the ISP and companion documents are completed and distributed to the IDT. However, DD Waiver Provider Agencies share responsibility to contribute to the completion of the ISP. The ISP must be completed and approved prior to the expiration date of the previous ISP term. Within 14 days of the approved ISP and when available, the CM distributes the ISP to the DDSD Regional Office, the DD Waiver Provider Agencies with a SFOC, and to all IDT members requested by the person.
## Service Domain: Health and Welfare –

The state, on an ongoing basis, identifies, addresses and seeks to prevent occurrences of abuse, neglect and exploitation. Individuals shall be afforded their basic human rights. The provider supports individuals to access needed healthcare services in a timely manner.

### Tag # 1A08.2  Administrative Case File: Healthcare Requirements & Follow-up

<table>
<thead>
<tr>
<th>Condition of Participation Level Deficiency</th>
<th>Agency Plan of Correction, On-going QA/QI &amp; Responsible Party</th>
</tr>
</thead>
</table>
| Developmental Disabilities (DD) Waiver Service Standards 2/26/2018: Eff Date: 3/1/2018  Chapter 8 Case Management: 8.2.8  Maintaining a Complete Client Record:  
The CM is required to maintain documentation for each person supported according to the following requirements:  
3. The case file must contain the documents identified in Appendix A Client File Matrix.  

Chapter 3 Safeguards: 3.1.1 Decision Consultation Process (DCP):  
Health decisions are the sole domain of waiver participants, their guardians or healthcare decision makers. Participants and their healthcare decision makers can confidently make decisions that are compatible with their personal and cultural values. Provider Agencies are required to support the informed decision making of waiver participants by supporting access to medical consultation, information, and other available resources according to the following:  
1. The DCP is used when a person or his/her guardian/healthcare decision maker has concerns, needs more information about health-related issues, or has decided not to follow all or part of an order, recommendation, or suggestion. This includes, but is not limited to:  
a. medical orders or recommendations from the Primary Care Practitioner, Specialists or other licensed medical or healthcare practitioners such as a Nurse Practitioner (NP or CNP), Physician Assistant (PA) or Dentist;  

After an analysis of the evidence it has been determined there is a significant potential for a negative outcome to occur.  

Based on record review, the Agency did not maintain a complete client record at the administrative office for 7 of 25 individuals.  

Review of the Agency individual case files revealed the following items were not found, incomplete, and/or not current:  

**Other Individual Specific Evaluations & Examinations:**  

**Dental Exam:**  
- Individual #2 - As indicated by the DDSD file matrix Dental Exams are to be conducted annually. No documented evidence of exam was found.  
- Individual #6 - As indicated by the DDSD file matrix Dental Exams are to be conducted annually. No documented evidence of exam was found.  
- Individual #21 - As indicated by the documentation reviewed, the referral to get a filling in Albuquerque was made on 1/5/2018 at the annual Dental Exam. No documented evidence of the follow-up being completed was found.  

**Auditory Exam:**  

Provider:  
State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →  

Provider:  
Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →
b. clinical recommendations made by registered/licensed clinicians who are either members of the IDT or clinicians who have performed an evaluation such as a video-fluoroscopy;

c. health related recommendations or suggestions from oversight activities such as the Individual Quality Review (IQR) or other DOH review or oversight activities; and

d. recommendations made through a Healthcare Plan (HCP), including a Comprehensive Aspiration Risk Management Plan (CARMP), or another plan.

2. When the person/guardian disagrees with a recommendation or does not agree with the implementation of that recommendation, Provider Agencies follow the DCP and attend the meeting coordinated by the CM. During this meeting:

   a. Providers inform the person/guardian of the rationale for that recommendation, so that the benefit is made clear. This will be done in layman’s terms and will include basic sharing of information designed to assist the person/guardian with understanding the risks and benefits of the recommendation.

   b. The information will be focused on the specific area of concern by the person/guardian. Alternatives should be presented, when available, if the guardian is interested in considering other options for implementation.

   c. Providers support the person/guardian to make an informed decision.

   d. The decision made by the person/guardian during the meeting is

   - Individual #5 - As indicated by the documentation reviewed, exam was completed on 4/25/2017. Follow-up was to be completed in 12 months. No documented evidence of the follow-up being completed was found.

   **Vision Exam:**

   - Individual #1 - As indicated by the documentation reviewed, the exam was completed on 7/30/2015. According to the DDSD file matrix Vision Exams are to be conducted every other year.

   - Individual #6 - As indicated by the DDSD file matrix Vision Exams are to be conducted every other year. No documented evidence of exam was found.

   - Individual #19 - As indicated by the documentation reviewed, exam was completed on 1/23/2017. Follow-up was to be completed in 12 months. No documented evidence of the follow-up being completed was found.

   - Individual #22 - As indicated by the DDSD file matrix Vision Exams are to be conducted every other year. No documented evidence of exam was found.

   **Ophthalmology Exam:**

   - Individual #21 - As indicated by the documentation reviewed, the referral was made on 6/17/2017 at the annual Health & Physical. No documented evidence of the exam being completed was found.
accepted; plans are modified; and the IDT honors this health decision in every setting.

**Chapter 20: Provider Documentation and Client Records: 20.2 Client Records Requirements:**

All DD Waiver Provider Agencies are required to create and maintain individual client records. The contents of client records vary depending on the unique needs of the person receiving services and the resultant information produced. The extent of documentation required for individual client records per service type depends on the location of the file, the type of service being provided, and the information necessary.

DD Waiver Provider Agencies are required to adhere to the following:

8. Client records must contain all documents essential to the service being provided and essential to ensuring the health and safety of the person during the provision of the service.

9. Provider Agencies must have readily accessible records in home and community settings in paper or electronic form. Secure access to electronic records through the Therap web based system using computers or mobile devices is acceptable.

10. Provider Agencies are responsible for ensuring that all plans created by nurses, RDs, therapists or BSCs are present in all needed settings.

11. Provider Agencies must maintain records of all documents produced by agency personnel or contractors on behalf of each person, including any routine notes or data, annual assessments, semi-annual reports, evidence of training provided/received, progress notes, and any other interactions for which billing is generated.

12. Each Provider Agency is responsible for
maintaining the daily or other contact notes documenting the nature and frequency of service delivery, as well as data tracking only for the services provided by their agency.

13. The current Client File Matrix found in Appendix A Client File Matrix details the minimum requirements for records to be stored in agency office files, the delivery site, or with DSP while providing services in the community.

14. All records pertaining to JCMs must be retained permanently and must be made available to DDSD upon request, upon the termination or expiration of a provider agreement, or upon provider withdrawal from services.

**20.5.3 Health Passport and Physician Consultation Form:** All Primary and Secondary Provider Agencies must use the Health Passport and Physician Consultation form from the Therap system. This standardized document contains individual, physician and emergency contact information, a complete list of current medical diagnoses, health and safety risk factors, allergies, and information regarding insurance, guardianship, and advance directives. The Health Passport also includes a standardized form to use at medical appointments called the Physician Consultation form. The Physician Consultation form contains a list of all current medications. Requirements for the Health Passport and Physician Consultation form are:

1. The Case Manager and Primary and Secondary Provider Agencies must communicate critical information to each other and will keep all required sections of Therap updated in order to have a current and thorough Health Passport and Physician Consultation Form available at all times. Required sections of Therap include the IDF,
Diagnoses, and Medication History.

**CHAPTER 4 (CMgt) I. Case Management Services: 1. Scope of Services: S.** Maintain a complete record for the individual’s DDW services, as specified in DDSD Consumer Records Requirements Policy;


**CHAPTER 1 II. PROVIDER AGENCY REQUIREMENTS:** The objective of these standards is to establish Provider Agency policy, procedure and reporting requirements for DD Medicaid Waiver program. These requirements apply to all such Provider Agency staff, whether directly employed or subcontracting with the Provider Agency. Additional Provider Agency requirements and personnel qualifications may be applicable for specific service standards.

D. Provider Agency Case File for the Individual: All Provider Agencies shall maintain at the administrative office a confidential case file for each individual. Case records belong to the individual receiving services and copies shall be provided to the receiving agency whenever an individual changes providers. The record must also be made available for review when requested by DOH, HSD or federal government representatives for oversight purposes.
Tag # 1A15.2 Administrative Case File: Healthcare Documentation (Therap and Required Plans)

<table>
<thead>
<tr>
<th>Standard Level Deficiency (Modified as result of Pilot 1)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Based on record review, the Agency did not maintain a complete client record at the administrative office for 2 of 25 individuals.</td>
</tr>
<tr>
<td>Review of the Agency individual case files revealed the following items were not found, incomplete, and/or not current:</td>
</tr>
<tr>
<td><strong>Electronic Comprehensive Health Assessment Tool:</strong></td>
</tr>
<tr>
<td>• Not Found (#5)</td>
</tr>
<tr>
<td><strong>Medical Emergency Response Plans:</strong></td>
</tr>
<tr>
<td>• <strong>Falls</strong></td>
</tr>
<tr>
<td>• Individual #24 - As indicated by the eCHAT the individual is required to have a plan. No evidence of plan found.</td>
</tr>
</tbody>
</table>

Provider:
State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →

Provider:
Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →

Chapter 8 Case Management: 8.2.8 Maintaining a Complete Client Record:
The CM is required to maintain documentation for each person supported according to the following requirements:
3. The case file must contain the documents identified in Appendix A Client File Matrix.

Chapter 20: Provider Documentation and Client Records: 20.2 Client Records Requirements: All DD Waiver Provider Agencies are required to create and maintain individual client records. The contents of client records vary depending on the unique needs of the person receiving services and the resultant information produced. The extent of documentation required for individual client records per service type depends on the location of the file, the type of service being provided, and the information necessary. DD Waiver Provider Agencies are required to adhere to the following:
15. Client records must contain all documents essential to the service being provided and essential to ensuring the health and safety of the person during the provision of the service.
16. Provider Agencies must have readily accessible records in home and community settings in paper or electronic form. Secure access to electronic records through the Therap web based system using computers or mobile devices is acceptable.
17. Provider Agencies are responsible for ensuring that all plans created by nurses, RDs, therapists or BSCs are present in all needed settings.
18. Provider Agencies must maintain records of all documents produced by agency personnel or contractors on behalf of each person, including any routine notes or data, annual assessments, semi-annual reports, evidence of training provided/received, progress notes, and any other interactions for which billing is generated.

19. Each Provider Agency is responsible for maintaining the daily or other contact notes documenting the nature and frequency of service delivery, as well as data tracking only for the services provided by their agency.

20. The current Client File Matrix found in Appendix A Client File Matrix details the minimum requirements for records to be stored in agency office files, the delivery site, or with DSP while providing services in the community.

21. All records pertaining to JCMs must be retained permanently and must be made available to DDSD upon request, upon the termination or expiration of a provider agreement, or upon provider withdrawal from services.

### Chapter 3 Safeguards: 3.1.1 Decision Consultation Process (DCP):

Health decisions are the sole domain of waiver participants, their guardians or healthcare decision makers. Participants and their healthcare decision makers can confidently make decisions that are compatible with their personal and cultural values. Provider Agencies are required to support the informed decision making of waiver participants by supporting access to medical consultation, information, and other available resources according to the following:

2. The DCP is used when a person or his/her guardian/healthcare decision maker has concerns, needs more information about health-related issues, or has decided not to follow all or
part of an order, recommendation, or suggestion. This includes, but is not limited to:

a. medical orders or recommendations from the Primary Care Practitioner, Specialists or other licensed medical or healthcare practitioners such as a Nurse Practitioner (NP or CNP), Physician Assistant (PA) or Dentist;

b. clinical recommendations made by registered/licensed clinicians who are either members of the IDT or clinicians who have performed an evaluation such as a video-fluoroscopy;

c. health related recommendations or suggestions from oversight activities such as the Individual Quality Review (IQR) or other DOH review or oversight activities; and

d. recommendations made through a Healthcare Plan (HCP), including a Comprehensive Aspiration Risk Management Plan (CARMP), or another plan.

2. When the person/guardian disagrees with a recommendation or does not agree with the implementation of that recommendation, Provider Agencies follow the DCP and attend the meeting coordinated by the CM. During this meeting:

   c. Providers inform the person/guardian of the rationale for that recommendation, so that the benefit is made clear. This will be done in layman’s terms and will include basic sharing of information designed to assist the person/guardian with understanding the risks and benefits of the recommendation.

   d. The information will be focused on the specific area of concern by the
person/guardian. Alternatives should be presented, when available, if the guardian is interested in considering other options for implementation.

c. Providers support the person/guardian to make an informed decision.

d. The decision made by the person/guardian during the meeting is accepted; plans are modified; and the IDT honors this health decision in every setting.


CHAPTER 4 (CMgt) I. Case Management Services: 1. Scope of Services: S. Maintain a complete record for the individual's DDW services, as specified in DDSD Consumer Records Requirements Policy;


CHAPTER 1 II. PROVIDER AGENCY REQUIREMENTS: The objective of these standards is to establish Provider Agency policy, procedure and reporting requirements for DD Medicaid Waiver program. These requirements apply to all such Provider Agency staff, whether directly employed or subcontracting with the Provider Agency. Additional Provider Agency requirements and personnel qualifications may be applicable for specific service standards.

D. Provider Agency Case File for the Individual: All Provider Agencies shall maintain at the administrative office a confidential case file for each individual. Case records belong to the individual receiving services and copies shall be provided to the receiving agency whenever an individual changes providers. The record
must also be made available for review when requested by DOH, HSD or federal government representatives for oversight purposes. The individual's case file shall include the following requirements:

(1) Emergency contact information, including the individual's address, telephone number, names and telephone numbers of relatives, or guardian or conservator, physician's name(s) and telephone number(s), pharmacy name, address and telephone number, and health plan if appropriate;

(2) The individual's complete and current ISP, with all supplemental plans specific to the individual, and the most current completed Health Assessment Tool (HAT);

(3) Progress notes and other service delivery documentation;

(4) Crisis Prevention/Intervention Plans, if there are any for the individual;

(5) A medical history, which shall include at least demographic data, current and past medical diagnoses including the cause (if known) of the developmental disability, psychiatric diagnoses, allergies (food, environmental, medications), immunizations, and most recent physical exam;

(6) When applicable, transition plans completed for individuals at the time of discharge from Fort Stanton Hospital or Los Lunas Hospital and Training School; and

(7) Case records belong to the individual receiving services and copies shall be provided to the individual upon request.

(8) The receiving Provider Agency shall be provided at a minimum the following records whenever an individual changes provider agencies:
   (a) Complete file for the past 12 months;
   (b) ISP and quarterly reports from the current and prior ISP year;
(c) Intake information from original admission to services; and
(d) When applicable, the Individual Transition Plan at the time of discharge from Los Lunas Hospital and Training School or Ft. Stanton Hospital.
### Tag # 1A12 All Services Reimbursement

**Service Domain: Medicaid Billing/Reimbursement** – State financial oversight exists to assure that claims are coded and paid for in accordance with the reimbursement methodology specified in the approved waiver.

<table>
<thead>
<tr>
<th>Standard of Care</th>
<th>Deficiencies</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Developmental Disabilities (DD) Waiver Service Standards 2/26/2018; Eff Date: 3/1/2018</strong></td>
<td><strong>Chapter 21: Billing Requirements: 21.4 Recording Keeping and Documentation Requirements:</strong> DD Waiver Provider Agencies must maintain all records necessary to demonstrate proper provision of services for Medicaid billing. At a minimum, Provider Agencies must adhere to the following:</td>
</tr>
<tr>
<td><strong>Developmental Disabilities (DD) Waiver Service Standards 2/26/2018; Eff Date: 3/1/2018</strong></td>
<td><strong>Chapter 21: Billing Requirements: 21.4 Recording Keeping and Documentation Requirements:</strong> DD Waiver Provider Agencies must maintain all records necessary to demonstrate proper provision of services for Medicaid billing. At a minimum, Provider Agencies must adhere to the following:</td>
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<td><strong>Chapter 21: Billing Requirements: 21.4 Recording Keeping and Documentation Requirements:</strong> DD Waiver Provider Agencies must maintain all records necessary to demonstrate proper provision of services for Medicaid billing. At a minimum, Provider Agencies must adhere to the following:</td>
<td><strong>Based on record review, the Agency maintained all the records necessary to fully disclose the nature, quality, amount and medical necessity of services furnished to an eligible recipient who is currently receiving for 25 of 25 individuals.</strong></td>
</tr>
<tr>
<td><strong>Based on record review, the Agency maintained all the records necessary to fully disclose the nature, quality, amount and medical necessity of services furnished to an eligible recipient who is currently receiving for 25 of 25 individuals.</strong></td>
<td><strong>Progress notes and billing records supported billing activities for the months of February, March and April 2018.</strong></td>
</tr>
<tr>
<td><strong>21.9.2 Requirements for Monthly Units:</strong> For services billed in monthly units, a Provider Agency must adhere to the following:</td>
<td></td>
</tr>
<tr>
<td>1. A month is considered a period of 30</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Agency Plan of Correction, On-going QA/QI & Responsible Party**

**Date Due**

---

QMB Report of Findings – Peak Developmental Services, Inc. – Southeast and Southwest Regions – May 25 – June 1, 2018

Survey Report #: Q.18.4.DDW.D2793.3/4.RTN.01.18.186
calendar days.
2. At least one hour of face-to-face billable services shall be provided during a calendar month where any portion of a monthly unit is billed.
3. Monthly units can be prorated by a half unit.
4. Agency transfers not occurring at the beginning of the 30-day interval are required to be coordinated in the middle of the 30-day interval so that the discharging and receiving agency receive a half unit.
Date: September 4, 2018

To: Sherri Binkley, Owner/Director
Provider: Peak Developmental Services, Inc.
Address: 3500 Comanche, NE, Building C
State/Zip: Albuquerque, New Mexico 87107

E-mail Address: peakcm@gmail.com

Region: Southeast and Southwest
Survey Date: May 25 – June 1, 2018

Program Surveyed: Developmental Disabilities Waiver

Survey Type: Routine

Dear Ms. Binkley;

The Division of Health Improvement/Quality Management Bureau has received, reviewed and approved the supporting documents you submitted for your Plan of Correction. The documents you provided verified that all previously cited survey Deficiencies have been corrected.

**The Plan of Correction process is now complete.**

Furthermore, your agency is now determined to be in Compliance with all Conditions of Participation.

To maintain ongoing compliance with standards and regulations, continue to use the Quality Assurance (self-auditing) processes you described in your Plan of Correction.

Consistent use of these Quality Assurance processes will enable you to identify and promptly respond to problems, enhance your service delivery, and result in fewer deficiencies cited in future QMB surveys.

Thank you for your cooperation with the Plan of Correction process, for striving to come into compliance with standards and regulations, and for helping to provide the health, safety and personal growth of the people you serve.

Sincerely,

**Amanda Castañeda**

Amanda Castañeda
Plan of Correction Coordinator
Quality Management Bureau/DHI

Q.18.4.DDW.D2793.3/4.RTN.09.18.247