Dear Ms. Carolane McNees;

The Division of Health Improvement/Quality Management Bureau has completed a compliance survey of the services identified above. The purpose of the survey was to determine compliance with federal and state standards; to assure the health, safety, and welfare of individuals receiving services through the Developmental Disabilities Waiver; and to identify opportunities for improvement. This Report of Findings will be shared with the Developmental Disabilities Supports Division for their use in determining your current and future provider agreements. Upon receipt of this letter and Report of Findings your agency must immediately correct all deficiencies which place Individuals served at risk of harm.

**Determination of Compliance:**
The Division of Health Improvement, Quality Management Bureau has determined your agency is in:

*Partial Compliance with Conditions of Participation*
The following tags are identified as Condition of Participation Level Deficiencies:

- Tag # 1A28.1 Incident Mgt. System - Personnel Training

This determination is based on non compliance with one or more CMS waiver assurances at the Condition of Participation level as well as Standard level deficiencies identified in the attached QMB Report of Findings and requires implementation of a Plan of Correction.

**Plan of Correction:**
The attached Report of Findings identifies the Standard Level and/or Condition of Participation deficiencies found during your agency's compliance review. You are required to complete and implement a Plan of Correction. Your agency has a total of 45 business days (10 business days to submit your POC for approval and 35 days to implement your approved Plan of Correction) from the receipt of this letter.

During the exit interview of your on-site survey Attachment A on the Plan of Correction Process was provided to you. Please refer to Attachment A for specific instruction on completing your Plan of Correction. At a minimum your Plan of Correction should address the following for each Tag cited:

**Corrective Action:**
- How is the deficiency going to be corrected? (i.e. obtained documents, retrain staff, individuals and/or staff no longer in service, void/adjusts completed, etc.) This can be specific to each deficiency cited or if possible an overall correction, i.e. all documents will be requested and filed as appropriate.

**On-going Quality Assurance/Quality Improvement Processes:**
- What is going to be done? (i.e. file reviews, periodic check with checklist, etc.)
- How many individuals is this going to affect? (i.e. percentage of individuals reviewed, number of files reviewed, etc.)
- How often will this be completed? (i.e. weekly, monthly, quarterly, etc.)
- Who is responsible? (responsible position)
- What steps will be taken if issues are found? (i.e. retraining, requesting documents, filing RORI, etc.)

**Submission of your Plan of Correction:**
Please submit your agency’s Plan of Correction in the space on the two right columns of the Report of Findings. (See attachment “A” for additional guidance in completing the Plan of Correction).

Within 10 business days of receipt of this letter your agency Plan of Correction must be submitted to the parties below:

1. Quality Management Bureau, Attention: Amanda Castaneda, Plan of Correction Coordinator
   1170 North Solano Suite D Las Cruces, New Mexico 88001

2. Developmental Disabilities Supports Division Regional Office for region of service surveyed

Upon notification from QMB that your Plan of Correction has been approved, you must implement all remedies and corrective actions to come into compliance. If your Plan of Correction is denied, you must resubmit a revised plan as soon as possible for approval, as your POC approval and all remedies must be completed within 45 business days of the receipt of this letter.

Failure to submit your POC within the allotted 10 business days or complete and implement your Plan of Correction within the total 45 business days allowed may result in the imposition of a $200 per day Civil Monetary Penalty until it is received, completed and/or implemented.

**Billing Deficiencies:**
If you have deficiencies noted in this report of findings under the Service Domain: Medicaid Billing/Reimbursement, you must complete a Void/Adjust claims or remit the identified overpayment via a check within 30 calendar days of the date of this letter to HSD/OIG/PIU, though this is not the preferred method of payment. If you choose to pay via check,
please include a copy of this letter with the payment. Make the check payable to the New Mexico Human Services Department and mail to:

Attention: Lisa Medina-Lujan  
HSD/OIG  
Program Integrity Unit  
2025 S. Pacheco Street  
Santa Fe, New Mexico 87505

Or if using UPS, FedEx, DHL (courier mail) send to physical address at:

Attention: Lisa Medina-Lujan  
HSD/OIG  
Program Integrity Unit  
1474 Rodeo Road  
Santa Fe, New Mexico 87505

Please be advised that there is a one-week lag period for applying payments received by check to Voided/Adjusted claims. During this lag period, your other claim payments may be applied to the amount you owe even though you have sent a refund, reducing your payment amount. For this reason, we recommend that you allow the system to recover the overpayment instead of sending in a check.

Request for Informal Reconsideration of Findings (IRF):
If you disagree with a finding of deficient practice, you have 10 business days upon receipt of this notice to request an IRF. Submit your request for an IRF in writing to:

QMB Deputy Bureau Chief  
5301 Central Ave NE Suite #400  
Albuquerque, NM 87108  
Attention: IRF request

See Attachment "C" for additional guidance in completing the request for Informal Reconsideration of Findings. The request for an IRF will not delay the implementation of your Plan of Correction which must be completed within 45 total business days (10 business days to submit your POC for approval and 35 days to implement your approved Plan of Correction). Providers may not appeal the nature or interpretation of the standard or regulation, the team composition or sampling methodology. If the IRF approves the modification or removal of a finding, you will be advised of any changes.

Please call the Plan of Correction Coordinator Amanda Castaneda at 575-373-5716 if you have questions about the Report of Findings or Plan of Correction. Thank you for your cooperation and for the work you perform.

Sincerely,

Deb Russell, BS
Deb Russell, BS
Team Lead/Healthcare Surveyor
Division of Health Improvement
Quality Management Bureau
Survey Process Employed:

Administrative Review Start Date: April 14, 2017

Contact: **Visions Case Management, Inc.**
Barbara Pribble, Office Manager

**DOH/DHI/QMB**
Deb Russell, BS, Team Lead/Healthcare Surveyor

Entrance Conference Date: April 17, 2017

Present: **Visions Case Management, Inc.**
Carolane McNees, President
Barbara Pribble, Office Manager

**DOH/DHI/QMB**
Deb Russell, BS, Team Lead/Healthcare Surveyor
Kandis Gomez, AA, Healthcare Surveyor
Barbara Kane, BAS, Healthcare Surveyor
Tony Fragua, BFA, Health Program Manager

Exit Conference Date: April 20, 2017

Present: **Visions Case Management, Inc.**
Carolane McNees, President
Barbara Pribble, Office Manager

**DOH/DHI/QMB**
Deb Russell, BS, Team Lead/Healthcare Surveyor
Barbara Kane, BAS, Healthcare Surveyor
Kandis Gomez, AA, Healthcare Surveyor (via phone)
Tony Fragua, BFA, Health Program Manager (via phone)

**DDSD - Northeast Regional Office**
Angela Pacheco, Regional Director

Administrative Locations Visited
Number: 1

Total Sample Size
Number: 23
2 - Jackson Class Members
21 - Non-Jackson Class Members

Persons Served Records Reviewed
Number: 23

Total Number of Secondary Freedom of Choices Reviewed:
Number: 82

Case Managers Interviewed
Number: 7

Case Mgt Personnel Records Reviewed
Number: 7

Administrators Interviewed
Number: 1
Administrative Files Reviewed

- Medicaid Billing/Reimbursement Records for all Services Provided
- Accreditation Records
- Individual Medical and Program Case Files, including, but not limited to:
  - Individual Service Plans
  - Progress on Identified Outcomes
  - Healthcare Plans
  - Medical Emergency Response Plans
  - Therapy Evaluations and Plans
  - Healthcare Documentation Regarding Appointments and Required Follow-Up
  - Other Required Health Information
- Internal Incident Management Reports and System Process
- Personnel Files
- Staff Training Records, Including Competency Interviews with Staff
- Agency Policy and Procedure Manual
- Caregiver Criminal History Screening Records
- Consolidated Online Registry/Employee Abuse Registry
- Quality Assurance / Improvement Plan

CC:  Distribution List:  DOH - Division of Health Improvement
DOH - Developmental Disabilities Supports Division
DOH - Office of Internal Audit
HSD - Medical Assistance Division
MFEAD – NM Attorney General
Provider Instructions for Completing the QMB Plan of Correction (POC) Process

**Introduction:**
After a QMB Compliance Survey, your QMB Report of Findings will be sent to you via e-mail.

Each provider must develop and implement a Plan of Correction (POC) that identifies specific quality assurance and quality improvement activities the agency will implement to correct deficiencies and prevent continued deficiencies and non-compliance.

Agencies must submit their Plan of Correction within ten (10) business days from the date you receive the QMB Report of Findings. (Providers who do not submit a POC within 10 business days may be referred to the Internal Review Committee [IRC] for possible actions or sanctions).

Agencies must fully implement their approved Plan of Correction within 45 business days (10 business days to submit your POC for approval and 35 days to implement your approved Plan of Correction) from the date they receive the QMB Report of Findings (Providers who fail to complete a POC within the 45 business days allowed will be referred to the IRC for possible actions or sanctions.)

If you have questions about the Plan of Correction process, call the Plan of Correction Coordinator at 575-373-5716 or email at AmandaE.Castaneda@state.nm.us. Requests for technical assistance must be requested through your Regional DDSD Office.

The POC process cannot resolve disputes regarding findings. If you wish to dispute a finding on the official Report of Findings, you must file an Informal Reconsideration of Findings (IRF) request within ten (10) business days of receiving your report. Please note that you must still submit a POC for findings that are in question (see Attachment “C”).

**Instructions for Completing Agency POC:**

**Required Content**
Your Plan of Correction should provide a step-by-step description of the methods to correct each deficient practice to prevent recurrence and information that ensures the regulation cited is in compliance. The remedies noted in your POC are expected to be added to your Agency’s required, annual Quality Assurance Plan.

If a deficiency has already been corrected, the plan should state how it was corrected, the completion date (date the correction was accomplished), and how possible recurrence of the deficiency will be prevented.

**The Plan of Correction must address the six required Center for Medicare and Medicaid Services (CMS) core elements to address each deficiency cited in the Report of Findings:**

1. How the specific and realistic corrective action will be accomplished for individuals found to have been affected by the deficient practice.
2. How the agency will identify other individuals who have the potential to be affected by the same deficient practice, and how the agency will act to protect individuals in similar situations.
3. What QA measures will be put into place or systemic changes made to ensure that the deficient practice will not recur.
4. Indicate how the agency plans to monitor its performance to make sure that solutions are sustained. The agency must develop a QA plan for ensuring that correction is achieved and sustained. This QA plan must be implemented, and the corrective action evaluated for its effectiveness. The plan of correction is integrated into the agency quality assurance system; and
5. Include dates when corrective action will be completed. The corrective action completion dates must be acceptable to the State.

The following details should be considered when developing your Plan of Correction:

- Details about how and when Consumer, Personnel and Residential files are audited by Agency personnel to ensure they contain required documents;
- Information about how Medication Administration Records are reviewed to verify they contain all required information before they are distributed, as they are being used, and after they are completed;
- Your processes for ensuring that all staff are trained in Core Competencies, Abuse, Neglect and Exploitation Reporting, and Individual-Specific service requirements, etc.;
- How accuracy in Billing/Reimbursement documentation is assured;
- How health, safety is assured;
- For Case Management Providers, how Individual Specific Plans are reviewed to verify they meet requirements, how the timeliness of LOC packet submissions and consumer visits are tracked;
- Your process for gathering, analyzing and responding to Quality data indicators; and,
- Details about Quality Targets in various areas, current status, analyses about why targets were not met, and remedies implemented.

Note: Instruction or in-service of staff alone may not be a sufficient plan of correction. This is a good first step toward correction, but additional steps must be taken to ensure the deficiency is corrected and will not recur.

Completion Dates

- The plan of correction must include a completion date (entered in the far right-hand column) for each finding. Be sure the date is realistic in the amount of time your Agency will need to correct the deficiency; not to exceed 45 total business days.
- Direct care issues should be corrected immediately and monitored appropriately.
- Some deficiencies may require a staged plan to accomplish total correction.
- Deficiencies requiring replacement of equipment, etc., may require more time to accomplish correction but should show reasonable time frames.

Initial Submission of the Plan of Correction Requirements

1. The Plan of Correction must be completed on the official QMB Survey Report of Findings/Plan of Correction Form and received by QMB within ten (10) business days from the date you received the report of findings.
2. For questions about the POC process, call the POC Coordinator, Amanda Castaneda at 575-373-5716 or email at AmandaE.Castaneda@state.nm.us for assistance.
3. For Technical Assistance (TA) in developing or implementing your POC, contact your Regional DDSD Office.
4. Submit your POC to Amanda Castaneda, POC Coordinator in any of the following ways:
   a. Electronically at AmandaE.Castaneda@state.nm.us (preferred method)
   b. Fax to 575-528-5019, or
   c. Mail to POC Coordinator, 1170 North Solano Ste D, Las Cruces, New Mexico 88001
5. Do not submit supporting documentation (evidence of compliance) to QMB until after your POC has been approved by the QMB.

6. QMB will notify you when your POC has been “approved” or “denied.”
   a. During this time, whether your POC is “approved,” or “denied,” you will have a maximum of 45 business days from the date of receipt of your Report of Findings to correct all survey deficiencies.
   b. If your POC is denied, it must be revised and resubmitted as soon as possible, as the 45 business day limit is in effect.
   c. If your POC is denied a second time your agency may be referred to the Internal Review Committee.
   d. You will receive written confirmation when your POC has been approved by QMB and a final deadline for completion of your POC.
   e. Please note that all POC correspondence will be sent electronically unless otherwise requested.

7. Failure to submit your POC within 10 business days without prior approval of an extension by QMB will result in a referral to the Internal Review Committee and the possible implementation of monetary penalties and/or sanctions.

**POC Document Submission Requirements**

Once your POC has been approved by the QMB Plan of Correction Coordinator you must submit copies of documents as evidence that all deficiencies have been corrected, as follows.

1. Your internal documents are due within a maximum of 45 business days of receipt of your Report of Findings.
2. It is preferred that you submit your documents via USPS or other carrier (scanned and saved to CD/DVD disc, flash drive, etc.). If the documents do not contain protected Health information (PHI) the preferred method is that you submit your documents electronically (scanned and attached to e-mails).
3. All submitted documents must be annotated; please be sure the tag numbers and Identification numbers are indicated on each document submitted. Documents which are not annotated with the Tag number and Identification number may not be accepted.
4. Do not submit original documents; Please provide copies or scanned electronic files for evidence. Originals must be maintained in the agency file(s) per DDSD Standards.
5. In lieu of some documents, you may submit copies of file or home audit forms that clearly indicate cited deficiencies have been corrected, other attestations of correction must be approved by the Plan of Correction Coordinator prior to their submission.
6. When billing deficiencies are cited, you must provide documentation to justify billing and/or void and adjust forms submitted to Xerox State Healthcare, LLC for the deficiencies cited in the Report of Findings.

Revisions, Modifications or Extensions to your Plan of Correction (post QMB approval) must be made in writing and submitted to the Plan of Correction Coordinator, prior to the due date and are approved on a case-by-case basis. No changes may be made to your POC or the timeframes for implementation without written approval of the POC Coordinator.
Department of Health, Division of Health Improvement
QMB Determination of Compliance Process

The Division of Health Improvement, Quality Management Bureau (QMB) surveys compliance of the Developmental Disabilities Waiver (DDW) standards and state and federal regulations. QMB has grouped the CMS assurances into five Service Domains: Level of Care; Plan of Care; Qualified Providers; Health, Welfare and Safety; and Administrative Oversight (note that Administrative Oversight listed in this document is not the same as the CMS assurance of Administrative Authority. Used in this context it is related to the agency’s operational policies and procedures, Quality Management system and Medicaid billing and reimbursement processes.)

The QMB Determination of Compliance process is based on provider compliance or non-compliance with standards and regulations identified in the QMB Report of Findings. All deficiencies (non-compliance with standards and regulations) are identified and cited as either a Standard level deficiency or a Condition of Participation level deficiency in the QMB Reports of Findings. All deficiencies require corrective action when non-compliance is identified.

Within the QMB Service Domains there are fundamental regulations, standards, or policies with which a provider must be in essential compliance in order to ensure the health and welfare of individuals served known as Conditions of Participation (CoPs).

The Determination of Compliance for each service type is based on a provider’s compliance with CoPs in the following Service Domains.

Case Management Services *(Four Service Domains)*:
- Plan of Care: ISP Development & Monitoring
- Level of Care
- Qualified Providers
- Health, Safety and Welfare

Community Living Supports / Inclusion Supports *(Three Service Domains)*:
- Service Plans: ISP Implementation
- Qualified Provider
- Health, Safety and Welfare

**Conditions of Participation (CoPs)**

A CoP is an identified fundamental regulation, standard, or policy with which a provider must be in compliance in order to ensure the health and welfare of individuals served. CoPs are based on the Centers for Medicare and Medicaid Services, Home and Community-Based Waiver required assurances. A provider must be in compliance with CoPs to participate as a waiver provider.

QMB surveyors use professional judgment when reviewing the critical elements of each standard and regulation to determine when non-compliance with a standard level deficiency rises to the level of a CoP out of compliance. Only some deficiencies can rise to the level of a CoP (See the next section for a list of CoPs). The QMB survey team analyzes the relevant finding in terms of scope, actual harm or potential for harm, unique situations, patterns of performance, and other factors to determine if there is the potential for a negative outcome which would rise to the level of a CoP. A Standard level deficiency becomes a
CoP out of compliance when the team’s analysis establishes that there is an identified potential for significant harm or actual harm. It is then cited as a CoP out of compliance. If the deficiency does not rise to the level of a CoP out of compliance, it is cited as a Standard Level Deficiency.

The Division of Health Improvement (DHI) and the Developmental Disabilities Supports Division (DDSD) collaborated to revise the current Conditions of Participation (CoPs). There are seven Conditions of Participation in which providers must be in compliance.

**CoPs and Service Domains for Case Management Supports are as follows:**

**Service Domain: Plan of Care ISP Development & Monitoring**

Condition of Participation:
1. **Individual Service Plan (ISP) Creation and Development**: Each individual shall have an ISP. The ISP shall be developed in accordance with DDSD regulations and standards and is updated at least annually or when warranted by changes in the individual’s needs.

Condition of Participation:
2. **ISP Monitoring and Evaluation**: The Case Manager shall ensure the health and welfare of the individual through monitoring the implementation of ISP desired outcomes.

**Service Domain: Level of Care**

Condition of Participation:
3. **Level of Care**: The Case Manager shall complete all required elements of the Long Term Care Assessment Abstract (LTCAA) to ensure ongoing eligibility for waiver services.

**CoPs and Service Domain for ALL Service Providers is as follows:**

**Service Domain: Qualified Providers**

Condition of Participation:
4. **Qualified Providers**: Agencies shall ensure support staff has completed criminal background screening and all mandated trainings as required by the DDSD.

**CoPs and Service Domains for Living Supports and Inclusion Supports are as follows:**

**Service Domain: Service Plan: ISP Implementation**

Condition of Participation:
5. **ISP Implementation**: Services provided shall be consistent with the components of the ISP and implemented to achieve desired outcomes / action step.

**Service Domain: Health, Welfare and Safety**

Condition of Participation:
6. **Individual Health, Safety and Welfare: (Safety)** Individuals have the right to live and work in a safe environment.

Condition of Participation:
7. **Individual Health, Safety and Welfare (Healthcare Oversight)**: The provider shall support individuals to access needed healthcare services in a timely manner. Nursing, healthcare services and healthcare oversight shall be available and provided as needed to address individuals' health, safety and welfare.
QMB Determinations of Compliance

Compliance with Conditions of Participation
The QMB determination of Compliance with Conditions of Participation indicates that a provider is in compliance with all Conditions of Participation, (CoP). The agency has obtained a level of compliance such that there is a minimal potential for harm to individuals’ health and safety. To qualify for a determination of Compliance with Conditions of Participation, the provider must be in compliance with all Conditions of Participation in all relevant Service Domains. The agency may also have Standard level deficiencies (deficiencies which are not at the condition level) out of compliance in any of the Service Domains.

Partial-Compliance with Conditions of Participation
The QMB determination of Partial-Compliance with Conditions of Participation indicates that a provider is out of compliance with Conditions of Participation in one (1) to two (2) Service Domains. The agency may have one or more Condition level tags within a Service Domain. This partial-compliance, if not corrected, may result in a serious negative outcome or the potential for more than minimal harm to individuals’ health and safety. The agency may also have Standard level deficiencies (deficiencies which are not at the condition level) in any of the Service Domains.

Providers receiving a repeat determination of Partial-Compliance for repeat deficiencies at the level of a Condition in any Service Domain may be referred by the Quality Management Bureau to the Internal Review Committee (IRC) for consideration of remedies and possible actions or sanctions.

Non-Compliance with Conditions of Participation
The QMB determination of Non-Compliance with Conditions of Participation indicates a provider is significantly out of compliance with Conditions of Participation in multiple Service Domains. The agency may have one or more Condition level tags in each of 3 relevant Service Domains and/or 6 or more Condition of Participation level deficiencies overall, as well as widespread Standard level deficiencies identified in the attached QMB Report of Findings and requires implementation of a Plan of Correction.

This non-compliance, if not corrected, may result in a serious negative outcome or the potential for more than minimal harm to individuals’ health and safety. The agency may also have Standard level deficiencies (deficiencies which are not at the condition level) in any of the Service Domains.

Providers receiving a repeat determination of Non-Compliance will be referred by Quality Management Bureau to the Internal Review Committee (IRC) for consideration of remedies and possible actions or sanctions.
Attachment C

Guidelines for the Provider
Informal Reconsideration of Finding (IRF) Process

Introduction:
Throughout the QMB Survey process, surveyors are openly communicating with providers. Open communication means surveyors have clarified issues and/or requested missing information before completing the review through the use of the signed/dated “Document Request,” or “Administrative Needs,” etc. forms. Regardless, there may still be instances where the provider disagrees with a specific finding. Providers may use the following process to informally dispute a finding.

Instructions:
1. The Informal Reconsideration of the Finding (IRF) request must be received in writing to the QMB Deputy Bureau Chief within 10 business days of receipt of the final Report of Findings.
2. The written request for an IRF must be completed on the QMB Request for Informal Reconsideration of Finding form available on the QMB website: http://dhi.health.state.nm.us/qmb
3. The written request for an IRF must specify in detail the request for reconsideration and why the finding is inaccurate.
4. The IRF request must include all supporting documentation or evidence.
5. If you have questions about the IRF process, email the IRF Chairperson, Crystal Lopez-Beck at Crystal.Lopez-Beck@state.nm.us for assistance.

The following limitations apply to the IRF process:
- The written request for an IRF and all supporting evidence must be received within 10 business days.
- Findings based on evidence requested during the survey and not provided may not be subject to reconsideration.
- The supporting documentation must be new evidence not previously reviewed or requested by the survey team.
- Providers must continue to complete their Plan of Correction during the IRF process.
- Providers may not request an IRF to challenge the sampling methodology.
- Providers may not request an IRF based on disagreement with the nature of the standard or regulation.
- Providers may not request an IRF to challenge the team composition.
- Providers may not request an IRF to challenge the DHI/QMB determination of compliance or the length of their DDSD provider contract.

A Provider forfeits the right to an IRF if the request is not received within 10 business days of receiving the report and/or does not include all supporting documentation or evidence to show compliance with the standards and regulations.

The IRF Committee will review the request, the Provider will be notified in writing of the ruling; no face-to-face meeting will be conducted.

When a Provider requests that a finding be reconsidered, it does not stop or delay the Plan of Correction process. Providers must continue to complete the Plan of Correction, including the finding in dispute regardless of the IRF status. If a finding is removed or modified, it will be noted and removed or modified from the Report of Findings. It should be noted that in some cases a Plan of Correction may be completed prior to the IRF process being completed. The provider will be notified in writing on the decisions of the IRF committee.
### Standard of Care

**Service Domain: Plan of Care - ISP Development & Monitoring** – Service plans address all participants’ assessed needs (including health and safety risk factors) and goals, either by waiver services or through other means. Services plans are updated or revised at least annually or when warranted by changes in the waiver participants’ needs.

<table>
<thead>
<tr>
<th>Tag # 1A08 Agency Case File</th>
<th>Standard Level Deficiency</th>
<th>Agency Plan of Correction, On-going QA/QI &amp; Responsible Party</th>
<th>Date Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards effective 11/1/2012 revised 4/23/2013; 6/15/2015</td>
<td>Based on record review, the Agency did not maintain a complete and confidential case file at the administrative office for 16 of 23 individuals. Review of the Agency individual case files revealed the following items were not found, incomplete, and/or not current:</td>
<td>Provider: State your Plan of Correction for the deficiencies cited in this tag here <em>(How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?)</em>: →</td>
<td></td>
</tr>
<tr>
<td>CHAPTER 4 (CMgt) I. Case Management Services: 1. Scope of Services: S. Maintain a complete record for the individual’s DDW services, as specified in DDSD Consumer Records Requirements Policy; DEVELOPMENTAL DISABILITIES SUPPORTS DIVISION (DDSD): Director’s Release: Consumer Record Requirements eff. 11/1/2012 III. Requirement Amendments(s) or Clarifications: A. All case management, living supports, customized in-home supports, community integrated employment and customized community supports providers must maintain records for individuals served through DD Waiver in accordance with the Individual Case File Matrix incorporated in this director’s release.</td>
<td></td>
<td>Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here <em>(What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?)</em>: →</td>
<td></td>
</tr>
</tbody>
</table>
H. Readily accessible electronic records are accessible, including those stored through the Therap web-based system.


CHAPTER 1 II. PROVIDER AGENCY REQUIREMENTS: The objective of these standards is to establish Provider Agency policy, procedure and reporting requirements for DD Medicaid Waiver program. These requirements apply to all such Provider Agency staff, whether directly employed or subcontracting with the Provider Agency. Additional Provider Agency requirements and personnel qualifications may be applicable for specific service standards.

D. Provider Agency Case File for the Individual: All Provider Agencies shall maintain at the administrative office a confidential case file for each individual. Case records belong to the individual receiving services and copies shall be provided to the receiving agency whenever an individual changes providers. The record must also be made available for review when requested by DOH, HSD or federal government representatives for oversight purposes. The individual's case file shall include the following requirements:

1. Emergency contact information, including the individual's address, telephone number, names and telephone numbers of relatives, or guardian or conservator, physician's name(s) and telephone number(s), pharmacy name, address and telephone number, and health plan if appropriate;
2. The individual's complete and current ISP, with all supplemental plans specific to the required to have an inventory list. No evidence of inventory list found.
   1. Individual #13- As indicated by the Health and Safety section of ISP the individual is required to have an inventory list. No evidence of inventory list found.
   2. Individual #18- As indicated by the Health and Safety section of ISP the individual is required to have an inventory list. No evidence of inventory list found.

ISP Teaching & Support Strategies
   1. Individual #1 - TSS not found for:
      1. Live Outcome Statement:
         a. "...will push his wheelchair with verbal prompts to his room."
      2. Work/Learn Outcome Statement:
         a. "... will research activities w/children in the community."
         b. "... will dust using hand over hand assistance."
         c. "... will dust following the instructions of staff."
      3. Relationships/Fun Outcome Statement:
         a. "... will research songs on the internet."
         b. "... will listen to and learn songs."
         c. "... practice songs he likes and will play on his drum."

   2. Individual #3 - TSS not found for:
      1. Fun Outcome Statement:
<table>
<thead>
<tr>
<th>Individual, and the most current completed Health Assessment Tool (HAT);</th>
<th>“... will complete art and crafts project.”</th>
</tr>
</thead>
<tbody>
<tr>
<td>(3) Progress notes and other service delivery documentation;</td>
<td>“... will take pictures with her IPad of things and places she has been.”</td>
</tr>
<tr>
<td>(4) Crisis Prevention/Intervention Plans, if there are any for the individual;</td>
<td>Individual #4 - TSS not found for:</td>
</tr>
<tr>
<td>(5) A medical history, which shall include at least demographic data, current and past medical diagnoses including the cause (if known) of the developmental disability, psychiatric diagnoses, allergies (food, environmental, medications), immunizations, and most recent physical exam;</td>
<td>Work/Learn Outcome Statement:</td>
</tr>
<tr>
<td>(6) When applicable, transition plans completed for individuals at the time of discharge from Fort Stanton Hospital or Los Lunas Hospital and Training School; and</td>
<td>“Go swimming.”</td>
</tr>
<tr>
<td>(7) Case records belong to the individual receiving services and copies shall be provided to the individual upon request.</td>
<td>Individual #9 - TSS not found for:</td>
</tr>
<tr>
<td>(8) The receiving Provider Agency shall be provided at a minimum the following records whenever an individual changes provider agencies:</td>
<td>Relationships/Fun Outcome Statement:</td>
</tr>
<tr>
<td>(a) Complete file for the past 12 months;</td>
<td>“...will create a collage of her activities.”</td>
</tr>
<tr>
<td>(b) ISP and quarterly reports from the current and prior ISP year;</td>
<td>Individual #13 - TSS not found for:</td>
</tr>
<tr>
<td>(c) Intake information from original admission to services; and</td>
<td>Live Outcome Statement:</td>
</tr>
<tr>
<td>(d) When applicable, the Individual Transition Plan at the time of discharge from Los Lunas Hospital and Training School or Ft. Stanton Hospital.</td>
<td>“... will complete 2 physical chores on the ranch.”</td>
</tr>
<tr>
<td></td>
<td>“... will complete 3 physical chores on the ranch.”</td>
</tr>
<tr>
<td></td>
<td>Individual #19 - TSS not found for:</td>
</tr>
<tr>
<td></td>
<td>Work/Learn Outcome Statement:</td>
</tr>
<tr>
<td></td>
<td>“... will take pictures of art.”</td>
</tr>
<tr>
<td></td>
<td>Individual #20 - TSS not found for:</td>
</tr>
<tr>
<td></td>
<td>Live Outcome Statement:</td>
</tr>
<tr>
<td></td>
<td>“... will complete her scrap book of her life.”</td>
</tr>
<tr>
<td></td>
<td>Individual #23 - TSS not found for:</td>
</tr>
<tr>
<td></td>
<td>Live Outcome Statement:</td>
</tr>
<tr>
<td></td>
<td>“... will consult chore chart and complete tasks.”</td>
</tr>
<tr>
<td></td>
<td>Work/Learn Outcome Statement:</td>
</tr>
<tr>
<td></td>
<td>“...will complete one piece of glass art.”</td>
</tr>
</tbody>
</table>
° Relationships/Fun Outcome Statement:
   • "...will organize fun activities for himself."

° Health/Other Outcome Statement:
   • "...will have his annual physical at Dr. .... Office."

- Positive Behavior Support Plan (#3, 12)
- Behavior Crisis Intervention Plan (#19)
- Speech Therapy Plan (#1, 3, 4, 8, 20)
- Occupational Therapy Plan (#3)
- Electronic Comprehensive Health Assessment Tool (#13)

**Health Care Plans**

- **A1C**
  - Individual #10 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.
  - Individual #15 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Aspiration**
  - Individual #5 - According to the Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Body Mass Index**
  - Individual #10 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.
Tool the individual is required to have a plan. No evidence of plan found.

- **Bowel and Bladder**
  - Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Constipation**
  - Individual #8 - According to Electronic Comprehensive Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Dehydration**
  - Individual #13 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.
  - Individual #10 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Endocrine**
  - Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Fluid Restriction**
  - Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Oral Care**
- Individual #10 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- Individual #13 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- Individual #23 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Respiratory**
  - Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Seizures**
  - Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- Individual #10 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- Individual #23 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Skin and Wound**
  - Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.
Tool the individual is required to have a plan. No evidence of plan found.

- **Medical Emergency Response Plans**
  - **A1C**
    - Individual #10 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Aspiration**
  - Individual #1 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.
  - Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.
  - Individual #5 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Endocrine**
  - Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.
  - Individual #10 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- **Injury**
Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- Respiratory
  Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- Seizures
  Individual #4 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

  Individual #10 - According to Electronic Comprehensive Health Assessment Tool the individual is required to have a plan. No evidence of plan found.

- Special Health Care Needs:
  - Comprehensive Aspiration Risk Management Plan (CARMP)
    Individual #21 - As indicated by collateral documentation reviewed, the individual is required to have a CARMP. No current CARMP found. Last updated 3/21/2016.

  - Nutritional Plan
    Individual #3 - As indicated by the IST section of ISP the individual is required to have a plan. No evidence of plan found.

    Individual #4 - As indicated by the IST section of ISP the individual is required to have a plan. No evidence of plan found.
Individual #10 - As indicated by the IST section of ISP the individual is required to have a plan. No evidence of plan found.

Other Individual Specific Evaluations & Examinations:

- **Dental Exam**
  - Individual #3 - As indicated by the documentation reviewed, exam was completed on 3/11/2016. Follow-up was to be completed 9/29/2016. No documented evidence of the follow-up being completed was found.
  - Individual #4 - As indicated by the DDSD file matrix Dental Exams are to be conducted annually. No documented evidence of exam was found.
  - Individual #5 - As indicated by the DDSD file matrix Dental Exams are to be conducted annually. No documented evidence of exam was found.
  - Individual #8 - As indicated by the DDSD file matrix Dental Exams are to be conducted annually. No documented evidence of exam was found.

- **Auditory Exam**
  - Individual #8 - As indicated by the documentation reviewed, exam was completed on 5/4/2016. Follow-up was to be completed in 6 months. No documented evidence of the follow-up being completed was found.

- **Vision Exam**
- Individual #3 - As indicated by the DDSD file matrix Vision Exams are to be conducted every other year. No documented evidence of exam was found.

- Individual #5 - As indicated by the DDSD file matrix Vision Exams are to be conducted every other year. No documented evidence of exam was found.

- Individual #10 - As indicated by the documentation reviewed, exam was completed on 10/7/2015. Follow-up was to be completed in 12 months. No documented evidence of the follow-up being completed was found.

- Individual #19 - As indicated by the documentation reviewed, exam was completed on 9/5/2014. Follow-up was to be completed in 1-2 years. No documented evidence of the follow-up being completed was found.

**Mammogram Exam**

- Individual #8 - As indicated by the documentation reviewed, exam was completed on 6/5/2016. Follow-up was to be completed in 12 months. No documented evidence of the follow-up being completed was found.

**Cholesterol**

- Individual #4 - As indicated by documentation reviewed, recommendation for lab work was made on 7/29/2016. No documented evidence of follow-up being completed was found.

**Blood Levels**
- Individual #4 - As indicated by documentation reviewed, recommendation for lab work was made on 7/29/2016. No documented evidence of follow-up being completed was found.

- Diabetes (Type II)
  - Individual #4 - As indicated by documentation reviewed, recommendation for screening was made on 7/29/2016. No documented evidence of follow-up being completed was found.

- Endocrinologist
  - Individual #10 - As indicated by the documentation reviewed, exam was completed on 11/23/2015. Follow-up was to be completed on 2/9/2016. No documented evidence of the follow-up being completed was found.

- Psychological Assessment
  - Individual #1 - As indicated by collateral documentation reviewed, assessment was completed for medication review 6/1/2016. Follow-up was to be completed in 12 weeks. No documented evidence of follow-up being completed was found.
  - Individual #3 - As indicated by collateral documentation reviewed, assessment was completed on 7/14/2016. Follow-up was to be completed 9/29/2016. No documented evidence of follow-up being completed was found.
  - Individual #10 - As indicated by collateral documentation reviewed, assessment was completed on 6/16/2016. Follow-up was to be completed in 6 weeks. No documented
Evidence of follow-up being completed was found:

- Person Centered Assessment (#1, 20)
- Speech/Language Therapy Evaluation (#1, 3, 25)
- Occupational Therapy Evaluation (#1, 3)
- Physical Therapy Evaluation (#1)
- Guardianship Documentation (#8)
<table>
<thead>
<tr>
<th>Tag # 4C02 Scope of Services - Primary Freedom of Choice</th>
<th>Standard Level Deficiency</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards effective 11/1/2012 revised 4/23/2013; 6/15/2016</td>
<td>Based on record review the Agency did not maintain documentation assuring individuals obtained all services through the freedom of choice process for 2 of 23 individuals.</td>
<td>Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →</td>
</tr>
<tr>
<td>CHAPTER 4 (CMgt) I. Case Management Services: 1. Scope of Services: T. Ensure individuals obtain all services through the Freedom of Choice (FOC) process.</td>
<td>Review of the Agency individual case files revealed the following items were not found, incomplete, and/or not current:</td>
<td></td>
</tr>
<tr>
<td>2. Service Requirements B. Assessment: 2. Review and Approval of the Long Term Care Assessment Abstract by the TPA Contractor: a. The Case Manager will submit the Long Term Care Assessment Abstract packet to the TPA Contractor for review and approval. If it is an initial allocation, submission shall occur within ninety (90) calendar days from the date the DDSD receives the individual’s Primary Freedom of Choice (FOC) selecting the DDW as well as their Case Management Freedom of Choice selection. All initial Long Term Care Assessment Abstracts must be approved by the TPA Contractor prior to service delivery;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CHAPTER 4 II. SCOPE OF CASE MANAGEMENT SERVICES: Case Management shall include, but is not limited to, the following services:</td>
<td></td>
<td></td>
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<tr>
<td>T. Assure individuals obtain all services through the Freedom of Choice process.</td>
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</tr>
</tbody>
</table>


Survey Report #: Q.17.4.DDW.D1667.2.RTN.01.17.186
<table>
<thead>
<tr>
<th>Tag # 4C07 Individual Service Planning</th>
<th>Standard Level Deficiency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards effective 11/1/2012 revised 4/23/2013; 6/15/2015</td>
<td>Based on record review the Agency did not ensure Case Managers developed realistic and measurable desired outcomes for the individual as identified in the ISP which includes the individual’s long-term vision, summary of strengths, preferences and needs, desired outcomes and an action plan for 1 of 23 Individuals.</td>
</tr>
</tbody>
</table>

**CHAPTER 4 (CMgt) 1. Scope of Services:**

G. Ensure the development of targeted, realistic desired outcomes and action plans with measurable action steps and relevant useful TSS by the IDT;
I. Coordinate and advocate for the revision of the ISP when desired outcomes are completed or not achieved within expected timeframes;

2. **Service Requirements C. Individual Service Planning:** The Case Manager is responsible for ensuring the ISP addresses all the participant’s assessed needs and personal goals, either through DDW waiver services or other means. The Case Manager ensures the ISP is updated/revised at least annually; or when warranted by changes in the participant’s needs.

1. The ISP is developed through a person-centered planning process in accordance with the rules governing ISP development [7.26.5 NMAC] and includes…

**7.26.5.14 DEVELOPMENT OF THE INDIVIDUAL SERVICE PLAN (ISP) - CONTENT OF INDIVIDUAL SERVICE PLANS:**

Each ISP shall contain…

C. Outcomes:

(1) The IDT has the explicit responsibility of identifying reasonable services and supports needed to assist the individual in achieving the desired outcome and long term vision. The IDT determines the intensity, frequency, duration, location and method of delivery of needed services and supports. All IDT members may

Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →

Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →

---

Based on record review the Agency did not ensure Case Managers developed realistic and measurable desired outcomes for the individual as identified in the ISP which includes the individual’s long-term vision, summary of strengths, preferences and needs, desired outcomes and an action plan for 1 of 23 Individuals.

The following was found with regards to ISP Outcomes:

- **Individual #1:**
  - Live Outcome: “I will independently push my own wheelchair to complete a task.”
  - Outcome did not indicate how or when it would be completed.

Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →

Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →
<table>
<thead>
<tr>
<th>generate suggestions and assist the individual in communicating and developing outcomes. Outcome statements shall also be written in the individual's own words, whenever possible. Outcomes shall be prioritized in the ISP.</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>(2) Outcomes planning shall be implemented in one or more of the four &quot;life areas&quot; (work or leisure activities, health or development of relationships) and address as appropriate home environment, vocational, educational, communication, self-care, leisure/social, community resource use, safety, psychological/behavioral and medical/health outcomes. The IDT shall assure that the outcomes in the ISP relate to the individual's long term vision statement. Outcomes are required for any life area for which the individual receives services funded by the developmental disabilities Medicaid waiver.</td>
<td></td>
</tr>
</tbody>
</table>
(i) An ongoing process, based on the individual’s long-term vision, and not a one-time-a-year event; and

(ii) Completed and implemented in response to what the IDT members learn from and about the person and involves those who can support the individual in achieving his or her desired outcomes (including family, guardians, friends, providers, etc.).

(2) The Case Manager will ensure the ongoing assessment of the individual’s strengths, needs and preferences and use this information to inform the IDT members and guide the development of the plan.
<table>
<thead>
<tr>
<th>Tag # 4C08 ISP Development Process</th>
<th>Standard Level Deficiency</th>
<th>Provider:</th>
</tr>
</thead>
</table>
| Developmental Disabilities (DD) Waiver Service Standards effective 11/1/2012 revised 4/23/2013; 6/15/2015 | Based on record review the Agency did not ensure Case Managers provided and/or advised the individual and/or guardian with the following requirements for 1 of 23 individuals. Review of record found no evidence of the following:  
- Rights & Responsibilities (#25)  
- Case Manager Code of Ethics (#25) | State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): → |

**CHAPTER 4 (CMgt) 2. Service Requirements C. Individual Service Planning:** The Case Manager is responsible for ensuring the ISP addresses all the participant’s assessed needs and personal goals, either through DDW waiver services or other means. The Case Manager ensures the ISP is updated/revised at least annually; or when warranted by changes in the participant’s needs.

1. The ISP is developed through a person-centered planning process in accordance with the rules governing ISP development [7.26.5 NMAC] and includes:
   a. Ongoing assessment of the individual’s strengths, needs and preferences shared with IDT members and used to guide development of the plan;
   i. The Case Manager meets with the DDW recipient prior to the ISP meeting to review current assessment information, prepare for the meeting, create a plan to facilitate or co-facilitate the meeting if the individual wishes, and facilitate greater informed participation;
   d. The Case Manager will clarify the individual’s long-term vision through direct communication with the individual where possible, or through communication with family, guardians, friends, support providers and others who know the individual well. Information gathered prior to the annual meeting shall include, but is not limited to the following:
   ii. Strengths;
   iii. Capabilities;
   iv. Preferences;
   v. Desires;
   vi. Cultural values;
vii. Relationships;

viii. Resources;

ix. Functional skills in the community;

x. Work/learning interests and experiences;

xi. Hobbies;

xii. Community membership activities or interests;

xiii. Spiritual beliefs or interests; and

xiv. Communication and learning styles or preferences to be used in development of the individual’s service plan.

e. Case Managers shall operate under the assumption all working age adults with developmental disabilities are capable of working given the appropriate supports. Individuals will be offered employment as a preferred day service over other day service options. It is the responsibility of the Case Manager and IDT members to ensure employment decisions are based on informed choices:

i. The Case Manager shall verify that individuals who express an interest in work or who have employment-related desired outcome(s) in their ISP, have an initial or updated Vocational Assessment Profile that has been completed within the preceding twelve (12) months, and complete or update the Work/Learn section of the ISP and relevant Desired Outcomes and Action Steps;

ii. In cases when employment is not an immediate desired outcome, the ISP shall document the reasons for this decision and develop employment-related goals and tasks within the ISP to be undertaken to explore employment options (e.g., volunteer activities, career exploration, situational assessments, etc.). This discussion related to employment issues shall be documented within the ISP;

iii. Informed choice in the context of employment includes the following:
A. Information regarding the range of employment options available to the individual;
B. Information regarding self-employment and customized employment options; and
C. Job exploration activities including volunteer work and/or trial work opportunities.

iv. The Case Manager will ensure a discussion on Meaningful Day activities for the individual occurs in the ISP meeting, and reflect such discussion in the ISP.

v. Secondary Freedom of Choice Process:
   C. At least annually, rights and responsibilities are reviewed with the recipients and guardians and they are reminded they may change providers and/or the types of services they receive. At this time, Case Managers shall offer to review the current Secondary FOC list with individuals and guardians. If they are interested in changing providers or service types, a new Secondary FOC shall be completed.

vi. Case Managers shall facilitate and maintain communication with the individual and their representative, other IDT members, providers and relevant parties to ensure the individual receives maximum benefit of their services and revisions to the service plan are made as needed.

3. Agency Requirements: H. Training: 2. All Case Managers are required to understand and to adhere to the Case Manager Code of Ethics.


CHAPTER 4 III. CASE MANAGEMENT SERVICE REQUIREMENTS - F. Case Manager ISP Development Process:
(1) The Case Manager meets with the individual in advance of the ISP meeting in order to enable the person to review current assessment information, prepare for the meeting, plan to facilitate or co-facilitate the meeting if the individual wishes and to ensure greater and more informed participation.

(2) The Case Manager will discuss and offer the optional Personal Plan Facilitation service to the individual to supplement the ISP planning process; if selected, the Case Manager will assist in obtaining this service through the FOC process. This service is funded within the individual’s ARA.

(3) The Case Manager convenes the IDT members and a service plan is developed in accordance with the rule governing ISP development (7.26.5 NMAC).

(4) The Case Manager will advise the individual of his or her rights and responsibilities related to receipt of services, applicable federal and state laws and guidelines, DOH policies and procedures pertaining to the development and implementation of the ISP, confidentiality, abuse, neglect, exploitation, and appropriate grievance and appeal procedures. In addition, the Case Manager shall provide the individual and/or guardian with a copy of the Case Management Code of Ethics at this time.

(5) The Case Manager will clarify the individual’s long-term vision through direct communication with the individual, and if needed, through communication with family, guardians, friends and support providers and others who know the individual. Information gathered shall include, but is not limited to the following:
   (a) Strengths;
   (b) Capabilities;
   (c) Preferences;
   (d) Desires;
(e) Cultural values;
(f) Relationships;
(g) Resources;
(h) Functional skills in the community;
(i) Work interests and experiences;
(j) Hobbies;
(k) Community membership activities or interests;
(l) Spiritual beliefs or interests; and
(m) Communication and learning styles or preferences to be used in development of the individual’s service plan.

(6) Case Managers shall operate under the presumption that all working age adults with developmental disabilities are capable of working given the appropriate supports. Individuals will be offered employment as a preferred day service over other day service options. It is the responsibility of the Case Manager and all IDT members to ensure that employment decisions are based on informed choices.

(a) The Case Manager shall verify that all Jackson Class members who express an interest in work or who have employment-related desired outcome(s) in the ISP have an initial or updated vocational assessment that has been completed within the preceding twelve (12) months.

(b) In cases when employment is not an immediate desired outcome, the ISP shall document the reasons for this decision and develop employment-related goals within the ISP that will be undertaken to explore employment options (e.g., volunteer activities, career exploration, situational assessments, etc.) This discussion related to employment issues shall be documented within the ISP or on the DDSD Decision Justification form.
(c) In the context of employment, informed choices include the following:

(i) Information regarding the range of employment options available to the individual

(ii) Information regarding self-employment and customized employment options

(iii) Job exploration activities including volunteer work and/or trial work opportunities

(7) The Case Manager will ensure discussion on Meaningful Day activities for the individual in the ISP meeting, and reflect such discussion in the ISP “Meaningful Day Definition” section.

(8) When a recipient of DD Waiver services has a HAT score of 4, 5, or 6, medical consultation shall be obtained for service planning and delivery, including the ISP and relevant Health Care and Crisis Prevention/Intervention Plans. Medical consultation may be from a Provider Agency Nurse, Primary Care Physician/Practitioner, Regional Office Nurse, Continuum of Care Nurses or Physicians including his or her Regional Medical Consultant and/or RN Nurse Case Manager.

(9) For new allocations, the Case Manager will submit the ISP to NMMUR only after a MAW letter has been received, indicating the individual meets financial and LOC eligibility.

(10) The Case Manager, with input from each Provider Agency, shall complete the Individual Specific Training Requirements section of the ISP form listing all training needs specific to the individual.

(11) The Case Manager shall complete the initial ISP development within ninety (90) days as required by DDSD.
<table>
<thead>
<tr>
<th>Tag # 4C09 Secondary FOC</th>
<th>Standard Level Deficiency</th>
<th>Provider:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards effective 11/1/2012 revised 4/23/2013; 6/15/2015</td>
<td>Based on record review, the Agency did not maintain the Secondary Freedom of Choice documentation (for current services) and/or ensure individuals obtained all services through the Freedom of Choice Process for 5 of 23 individuals. Review of the Agency individual case files revealed 8 out of 82 Secondary Freedom of Choices were not found and/or not agency specific to the individual’s current services:</td>
<td></td>
</tr>
<tr>
<td>CHAPTER 4 (CMgt) 2. Service Requirements C. Individual Service Planning: v. Secondary Freedom of Choice Process: A. The Case Manager will obtain a current Secondary Freedom of Choice (FOC) form that includes all service providers offering services in that region;</td>
<td></td>
<td></td>
</tr>
<tr>
<td>B. The Case Manager will present the Secondary FOC form for each service to the individual or authorized representative for selection of direct service providers; and</td>
<td></td>
<td></td>
</tr>
<tr>
<td>C. At least annually, rights and responsibilities are reviewed with the recipients and guardians and they are reminded they may change providers and/or the types of services they receive. At this time, Case Managers shall offer to review the current Secondary FOC list with individuals and guardians. If they are interested in changing providers or service types, a new Secondary FOC shall be completed.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CHAPTER 4 III. CASE MANAGEMENT SERVICE REQUIREMENTS: G. Secondary Freedom of Choice Process (1) The Case Management Provider Agency will ensure that it maintains a current Secondary Freedom of Choice (FOC) form that includes all service providers offering services in that region.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?):</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?):</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
(2) The Case Manager will present the Secondary FOC form to the individual or authorized representative for selection of direct service providers.

(3) At least annually, at the time rights and responsibilities are reviewed, individuals and guardians served will be reminded that they may change providers at any time, as well as change types of services. At this time, Case Managers shall offer to review the current Secondary FOC list with individuals and guardians served. If they are interested in changing, a new FOC shall be completed.
Tag # 4C10 Apprv. Budget Worksheet Waiver Review Form / MAD 046 | Standard Level Deficiency
---|---
Developmental Disabilities (DD) Waiver Service Standards effective 11/1/2012 revised 4/23/2013; 6/15/2015 | Based on record review the Agency did not maintain documentation ensuring the Case Manager completed the Budget Worksheet Waiver Review Form or MAD046 Waiver Review Form for 1 of 23 individuals.

The following item was not found:
- Budget Worksheet Waiver Review Form or MAD 046 (#7)

Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →

Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →

CHAPTER 4 (CMgt) 2. Service Requirements: C. Service Planning:
vi. The Case Manager ensures completion of the post IDT activities, including:

A. For new allocations as well as for individuals receiving on-going services through the DDW, the Case Manager will submit the ISP to TPA Contractor only after documented verification of financial and medical eligibility has been received;

B. Annually the case manager will submit the ISP and the Budget Worksheet and relevant prior authorizations to the TPA Contractor for review and approval prior to the ISP expiration date;

C. Prior to the delivery of any service, the TPA Contractor must approve the following:
   a. The Budget Worksheet Waiver Review Form (clinical necessity) or MAD 046;

   b. All Initial and Annual ISPs; and

   c. Revisions to the ISP, involving changes to the budget.


CHAPTER 4 III. CASE MANAGEMENT SERVICE REQUIREMENTS
H. Case Management Approval of the MAD 046 Waiver Review Form and Budget

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(1) Case Management Providers are authorized by DDSD to approve ISPs and budgets (including initial, annual renewals and revisions) for all individuals except as noted in section I of this chapter. This includes approval of support plans and strategies as incorporated in the ISP.

(2) The Case Manager shall complete the MAD 046 Waiver Review Form and deliver it to all provider agencies within three (3) working days following the ISP meeting date. Providers will have the opportunity to submit corrections or objections within five (5) working days following receipt of the MAD 046. If no corrections or objections are received from the provider by the end of the fifth (5) working day, the MAD 046 may then be submitted as is to NMMUR. (Provider signatures are no longer required on the MAD 046.) If corrections/objections are received, these will be corrected or resolved with the provider(s) within the timeframe that allow compliance with number (3) below.

(3) The Case Manager will submit the MAD 046 Waiver Review Form to NMMUR for review as appropriate, and/or for data entry at least thirty (30) calendar days prior to expiration of the previous ISP.

(4) The Case Manager shall respond to NMMUR within specified timelines whenever a MAD 046 is returned for corrections or additional information.
### Tag # 4C15.1 - QA Requirements - Annual / Semi-Annual Reports & Provider Semi - Annual / Quarterly Reports

<table>
<thead>
<tr>
<th>Standard Level Deficiency</th>
<th>Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>7.26.5.17 DEVELOPMENT OF THE INDIVIDUAL SERVICE PLAN (ISP) - DISSEMINATION OF THE ISP, DOCUMENTATION AND COMPLIANCE:</strong></td>
<td>Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →</td>
</tr>
<tr>
<td><strong>C. Objective quantifiable data reporting progress or lack of progress towards stated outcomes, and action plans shall be maintained in the individual’s records at each provider agency implementing the ISP. Provider agencies shall use this data to evaluate the effectiveness of services provided. Provider agencies shall submit to the case manager data reports and individual progress summaries quarterly, or more frequently, as decided by the IDT. These reports shall be included in the individual’s case management record, and used by the team to determine the ongoing effectiveness of the supports and services being provided. Determination of effectiveness shall result in timely modification of supports and services as needed.</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Based on record review, the Agency did not ensure that reports and the ISP met required timelines and included the required contents for 7 of 23 individuals.</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Review of the Agency individual case files revealed no evidence of quarterly/bi-annual reports for the following:</strong></td>
<td></td>
</tr>
<tr>
<td>- <strong>Supported Living Quarterly Reports:</strong></td>
<td></td>
</tr>
<tr>
<td>- <strong>Supported Living Semi-Annual Reports:</strong></td>
<td></td>
</tr>
<tr>
<td>- <strong>Family Living Semi-Annual Reports:</strong></td>
<td></td>
</tr>
<tr>
<td>- <strong>Customized Community Supports Semi-Annual Reports:</strong></td>
<td></td>
</tr>
</tbody>
</table>
1. The ISP is developed through a person-centered planning process in accordance with the rules governing ISP development [7.26.5 NMAC] and includes:
   b. Sharing current assessments, including the SIS assessment, semi-annual and quarterly reports from all providers, including therapists and BSCs. Current assessment shall be distributed by the authors to all IDT members at least fourteen (14) calendar days prior to the annual IDT Meeting, in accordance with the DDSD Consumer File Matrix Requirements. The Case Manager shall notify all IDT members of the annual IDT meeting at least twenty-one (21) calendar days in advance:

D. Monitoring And Evaluation of Service Delivery:
1. The Case Manager shall use a formal ongoing monitoring process to evaluate the quality, effectiveness, and appropriateness of services and supports provided to the individual specified in the ISP.

5. The Case Manager must ensure at least quarterly that:
   a. Applicable Medical Emergency Response Plans and/or BCIPs are in place in the residence and at the day services location(s) for all individuals who have chronic medical condition(s) with potential for life threatening complications, or individuals with behavioral challenge(s) that pose a potential for harm to themselves or others; and


   Community Inclusion - Adult Habilitation Quarterly Reports:

   Community Inclusion - Supported Employment Quarterly Reports:

   Behavior Support Consultant Quarterly Reports:

   Behavior Support Consultation Semi - Annual Progress Reports:


   Speech Therapy Semi - Annual Progress Reports:
Behavior Support Plan (PBSP or other applicable behavioral support plans such as BCIP, PPMP, or RMP) and written Therapy Support Plans are in place in the residence and day service sites for individuals who receive Living Supports and/or Customized Community Supports (day services), and who have such plans.

6. The Case Managers will report all suspected abuse, neglect or exploitation as required by New Mexico Statutes;

7. If concerns regarding the health or safety of the individual are documented during monitoring or assessment activities, the Case Manager shall immediately notify appropriate supervisory personnel within the Provider Agency and document the concern. In situations where the concern is not urgent the provider agency will be allowed up to fifteen (15) business days to remediate or develop an acceptable plan of remediation.

8. If the Case Manager’s reported concerns are not remedied by the Provider Agency within a reasonable, mutually agreed period of time, the concern shall be reported in writing to the respective DDSD Regional Office:

   a. Submit the DDSD Regional Office Request for Intervention form (RORI); including documentation of requests and attempts (at least two) to resolve the issue(s).

   b. The Case Management Provider Agency will keep a copy of the RORI in the individual’s record.


- Physical Therapy Semi - Annual Progress Reports:


- Nursing Semi - Annual Reports:


9. Conduct an online review in the Therap system to ensure that electronic Comprehensive Health Assessment Tools (e-CHATs) and Health Passports are current for those individuals selected for the Quarterly ISP QA Review.

10. The Case Manager will ensure Living Supports are delivered in accordance with standards, including the minimum of thirty (30) hours per week of planned activities outside the residence. If the planned activities are not possible due to the needs of the individual, the ISP will contain an outcome that addresses an appropriate level of community integration for the individual. These activities do not need to be limited to paid supports but may include independent or leisure activities with natural supports appropriate to the needs of individual.

11. For individuals with Intensive Medical Living Services, the IDT is not required to plan for at least thirty (30) hours per week of planned activities outside of the residence.


CHAPTER 4 IV. CASE MANAGEMENT PROVIDER AGENCY REQUIREMENTS

C. Quality Assurance Requirements: Case Management Provider Agencies will use an Internal Quality Assurance and Improvement Plan that must be submitted to and reviewed by the Statewide Case Management Coordinator, that shall include but is not limited to the following:

(1) Case Management Provider Agencies are to:
(a) Use a formal ongoing monitoring protocol that provides for the evaluation of quality, effectiveness and continued need for services and supports provided to the
individual. This protocol shall be written and its implementation documented.

(b) Assure that reports and ISPs meet required timelines and include required content.

(c) Conduct a quarterly review of progress reports from service providers to verify that the individual’s desired outcomes and action plans remain appropriate and realistic.

(i) If the service providers’ quarterly reports are not received by the Case Management Provider Agency within fourteen (14) days following the end of the quarter, the Case Management Provider Agency is to contact the service provider in writing requesting the report within one week from that date.

(ii) If the quarterly report is not received within one week of the written request, the Case Management Provider Agency is to contact the respective DDSD Regional Office in writing within one business day for assistance in obtaining required reports.

(d) Assure at least quarterly that Crisis Prevention/Intervention Plans are in place in the residence and at the Provider Agency of the Day Services for all individuals who have chronic medical condition(s) with potential for life threatening complications and/or who have behavioral challenge(s) that pose a potential for harm to themselves or others.

(e) Assure at least quarterly that a current Health Care Plan (HCP) is in place in the residence and day service site for individuals who receive Community Living or Day Services and who have a HAT score of 4, 5, or 6. During face-to-face visits and
review of quarterly reports, the Case Manager is required to verify that the Health Care Plan is being implemented.

(f) Assure that Community Living Services are delivered in accordance with standards, including responsibility of the IDT Members to plan for at least 30 hours per week of planned activities outside the residence. If this is not possible due to the needs of the individual, a goal shall be developed that focuses on appropriate levels of community integration. These activities do not need to be limited to paid supports but may include independent or leisure activities appropriate to the individual.

(g) Perform annual satisfaction surveys with individuals regarding case management services. A copy of the summary is due each December 10th to the respective DDSD Regional Office, along with a description of actions taken to address suggestions and problems identified in the survey.

(h) Maintain regular communication with all providers delivering services and products to the individual.

(i) Establish and implement a written grievance procedure.

(j) Notify appropriate supervisory personnel within the Provider Agency if concerns are noted during monitoring or assessment activities related to any of the above requirements. If such concerns are not remedied by the Provider Agency within a reasonable mutually agreed period of time, the concern shall be reported in writing to the respective DDSD Regional Office and/or DHI as appropriate to the nature of the concern. This does not preclude Case Managers’ obligations to report abuse,
neglect or exploitation as required by New Mexico Statute.

(k) Utilize and submit the “Request for DDSD Regional Office Intervention” form as needed, such as when providers are not responsive in addressing a quality assurance concern. The Case Management Provider Agency is required to keep a copy in the individual’s file.

(2) Case Managers and Case Management Provider Agencies are required to promote and comply with the Case Management Code of Ethics:

(a) Case Managers shall provide the individual/guardian with a copy of the Code of Ethics when Addendum A is signed.

(b) Complaints against a Case Manager for violation of the Code of Ethics brought to the attention of DDSD will be sent to the Case Manager's supervisor who is required to respond within 10 working days to DDSD with detailed actions taken. DDSD reserves the right to forward such complaints to the IRC.
Tag # 4C16 - Req. for Reports & Distribution of Doc.

<table>
<thead>
<tr>
<th>Standard Level Deficiency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Based on record review the Agency did not follow and implement the Case Manager Requirement for Reports and Distribution of Documents as follows for 5 of 23 Individuals.</td>
</tr>
</tbody>
</table>

The following was found indicating the agency failed to provide a copy of the ISP within 14 days of the ISP Approval to the respective DDSD Regional Office, Provider Agencies, Individual and / or Guardian:

**No Evidence found indicating ISP was distributed:**
- Individual #8: ISP was not provided to the DDSD Regional Office.
- Individual #16: ISP was not provided to the DSD Regional Office.
- Individual #19: ISP was not provided to the DSD Regional Office and to the Individual, Guardian and other Providers.
- Individual #20: ISP was not provided to the DSD Regional Office and to the Individual, Guardian and other Providers.
- Individual #23: ISP was not provided to the DSD Regional Office and to the Individual, Guardian and other Providers.

### Provider:

**State your Plan of Correction for the deficiencies cited in this tag here** (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →

**Provider:**

Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →

**Tag # 4C16 - Req. for Reports & Distribution of Doc.**

**Standard Level Deficiency**

Based on record review the Agency did not follow and implement the Case Manager Requirement for Reports and Distribution of Documents as follows for 5 of 23 Individuals.

The following was found indicating the agency failed to provide a copy of the ISP within 14 days of the ISP Approval to the respective DDSD Regional Office, Provider Agencies, Individual and / or Guardian:

**No Evidence found indicating ISP was distributed:**
- Individual #8: ISP was not provided to the DDSD Regional Office.
- Individual #16: ISP was not provided to the DSD Regional Office.
- Individual #19: ISP was not provided to the DSD Regional Office and to the Individual, Guardian and other Providers.
- Individual #20: ISP was not provided to the DSD Regional Office and to the Individual, Guardian and other Providers.
- Individual #23: ISP was not provided to the DSD Regional Office and to the Individual, Guardian and other Providers.

**Provider:**

**State your Plan of Correction for the deficiencies cited in this tag here** (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →

**Provider:**

Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →
### D. Case Manager Requirements for Reports and Distribution of Documents

1. Case Managers will provide reports and data as specified/requested by DDSD within the required time frames.

2. Case Managers shall provide copies of the ISP to the Provider Agencies listed in the budget, and the individual and guardian (if applicable) within 14 days of ISP approval;

3. Case Managers shall provide copies of the ISP to the respective DDSD Regional Offices within 14 days of ISP approval.

4. Copies of the ISP given to providers, the individual and guardians shall include any related ISP minutes, provider strategies, individual specific training required, client rights and responsibilities, and revisions, if applicable.

5. At times, recommendations for further evaluations, screenings, diagnostics and/or treatments may be made to the IDT Members by various healthcare staff, consultants, various audit tools, the Supports and Assessments for Feeding and Eating (SAFE) Clinic, Transdisciplinary Evaluation and Support Clinic (TEASC) or other experts:
   
   a. The IDT Members shall discuss these recommendations and a determination made if the IDT Members agree with the recommendations.
   
   b. If the IDT Members concur with the recommendation, the ISP is required to
be revised and follow-up shall be completed and documented in progress reports and, if applicable, in a revision to relevant therapy plans.

(c) If the IDT Members, in their professional judgment, do not agree with the recommendation, the reasons for this shall be clearly documented in the Decision Justification document and filed by the Case Manager with the healthcare provider or consultant report/document in which the recommendation was made.

(d) A copy of the Decision Justification document shall also be given to the residential provider (if any) and the guardian.

(6) The individual’s name and the date are required to be included on all pages of documents. All documents shall also include the signature of the author on the last page.
## Standard of Care

### Deficiencies

**Service Domain: Level of Care** – *Initial and annual Level of Care (LOC) evaluations are completed within timeframes specified by the State.*

**Tag # 4C04 Assessment Activities**

**Standard Level Deficiency**

Based on record review, the Agency did not complete and compile the elements of the Long Term Care Assessment Abstract (LTCAA) packet for 2 of 23 individuals.

Review of the Agency individual case files revealed the following items were not found, incomplete, and/or not current:

- Level of Care (#1, 13)
- Client Individual Assessment (CIA) (#13)

**Agency Plan of Correction, On-going QA/QI & Responsible Party**

**Provider:**

State your Plan of Correction for the deficiencies cited in this tag here *(How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →

**Provider:**

Enter your ongoing Quality Assurance/QI processes as it related to this tag number here *(What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →

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*QMB Report of Findings – Visions Case Management, Inc. – Northeast Region – April 14 - 20, 2017 & June 7- 9, 2017*

*Survey Report #: Q.17.4.DDW.D1667.2.RTN.01.17.186*
2. Review and Approval of the Long Term Care Assessment Abstract by the TPA Contractor:
   a. The Case Manager will submit the Long Term Care Assessment Abstract packet to the TPA Contractor for review and approval. If it is an initial allocation, submission shall occur within ninety (90) calendar days from the date the DDSD receives the individual’s Primary Freedom of Choice (FOC) selecting the DDW as well as their Case Management Freedom of Choice selection. All initial Long Term Care Assessment Abstracts must be approved by the TPA Contractor prior to service delivery;
   
   b. The Case Manager shall respond to TPA Contractor within specified timelines when the Long Term Care Assessment Abstract packet is returned for corrections or additional information;
   
   c. The Case Manager will submit the Long Term Care Assessment Abstract packet to the TPA Contractor, for review and approval. For all annual redeterminations, submission shall occur between forty-five (45) calendar days and thirty (30) calendar days prior to the LOC expiration date; and
   
   d. The Case Manager will facilitate re-admission to the DDW for individuals hospitalized more than three (3) calendar days (upon the third midnight). This includes ensuring that hospital discharge planners submit a re-admit LOC to the TPA Contractor and obtain and distribute a copy of the approved document for the client’s file.

CHAPTER 4 III. CASE MANAGEMENT SERVICE REQUIREMENTS

B. Case Management Assessment Activities:
Assessment activities shall include but are not limited to the following requirements:

1. Complete and compile the elements of the Long Term Care Assessment Abstract (LTCAA) packet to include:
   a. LTCAA form (MAD 378);
   b. Comprehensive Individual Assessment (CIA);
   c. Current physical exam and medical/clinical history;
   d. Norm-referenced adaptive behavioral assessment; and
   e. A copy of the Allocation Letter (initial submission only).

2. Prior to service delivery, obtain a copy of the Medical Assistant Worker (MAW) letter to verify that the county Income Support Division (ISD) office of the Human Services Department (HSD) has completed a determination that the individual meets financial and medical eligibility to participate in the DD Waiver program.

3. Provide a copy of the MAW letter to service providers listed on the ISP budget (MAD 046).
**Standard of Care** | **Deficiencies** | **Agency Plan of Correction, On-going QA/QI & Responsible Party** | **Date Due**
--- | --- | --- | ---

**Service Domain: Qualified Providers** – The State monitors non-licensed/non-certified providers to assure adherence to waiver requirements. The State implements its policies and procedures for verifying that provider training is conducted in accordance with State requirements and the approved waiver.

<table>
<thead>
<tr>
<th>Tag #</th>
<th>Incident Mgmt. System - Personnel Training</th>
<th>Condition of Participation Level Deficiency</th>
<th>Provider: State your Plan of Correction for the deficiencies cited in this tag here <em>(How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?):</em> →</th>
</tr>
</thead>
<tbody>
<tr>
<td>1A28.1</td>
<td>NMAC 7.1.14 ABUSE, NEGLECT, EXPLOITATION, AND DEATH REPORTING, TRAINING AND RELATED REQUIREMENTS FOR COMMUNITY PROVIDERS</td>
<td>After an analysis of the evidence it has been determined there is a significant potential for a negative outcome to occur. Based on record review, the Agency did not provide documentation verifying completion of Incident Management Training for 7 of 7 Agency Personnel. • Incident Management Training (Abuse, Neglect &amp; Exploitation) (#500, 501, 502, 504, 507, 509, 513)</td>
<td>Provider: State your Plan of Correction for the deficiencies cited in this tag here <em>(How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?):</em> →</td>
</tr>
</tbody>
</table>

*QMB Report of Findings – Visions Case Management, Inc. – Northeast Region – April 14 - 20, 2017 & June 7- 9, 2017*

*Survey Report #: Q.17.4.DDW.D1667.2.RTN.01.17.186*
and site-specific issues pertaining to the community-based service provider's facility. Training shall be conducted in a language that is understood by the employee or volunteer.

**C. Incident management system training curriculum requirements:**

1. The community-based service provider shall conduct training or designate a knowledgeable representative to conduct training, in accordance with the written training curriculum provided electronically by the division that includes but is not limited to:
   - An overview of the potential risk of abuse, neglect, or exploitation;
   - Informational procedures for properly filing the division's abuse, neglect, and exploitation or report of death form;
   - Specific instructions of the employees' legal responsibility to report an incident of abuse, neglect and exploitation, suspicious injury, and all deaths;
   - Specific instructions on how to respond to abuse, neglect, or exploitation;
   - Emergency action procedures to be followed in the event of an alleged incident or knowledge of abuse, neglect, exploitation, or suspicious injury.

2. All current employees and volunteers shall receive training within 90 days of the effective date of this rule.

3. All new employees and volunteers shall receive training prior to providing services to consumers.

**D. Training documentation:** All community-based service providers shall prepare training documentation for each employee and volunteer to include a signed statement indicating the date, time, and place they received their incident management reporting instruction. The community-based service provider shall maintain...
documentation of an employee or volunteer’s training for a period of at least three years, or six months after termination of an employee’s employment or the volunteer’s work. Training curricula shall be kept on the provider premises and made available upon request by the department. Training documentation shall be made available immediately upon a division representative's request. Failure to provide employee and volunteer training documentation shall subject the community-based service provider to the penalties provided for in this rule.

Policy Title: Training Requirements for Direct Service Agency Staff Policy - Eff. March 1, 2007
II. POLICY STATEMENTS:
A. Individuals shall receive services from competent and qualified staff.
C. Staff shall complete training on DOH-approved incident reporting procedures in accordance with 7 NMAC 1.13.
<table>
<thead>
<tr>
<th>Tag #1A40 - Provider Requirement Accreditation</th>
<th>Standard Level Deficiency</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>NMAC 7.26.6.6 OBJECTIVE:</strong></td>
<td>Based on observation and interview, the Agency did not obtain the Commission on Accreditation of Rehabilitation Facilities (CARF) or the Council on Quality and Leadership in Supports for People with Disabilities (The Council) accreditation or the applicable waiver from the Developmental Disability Support Division.</td>
</tr>
<tr>
<td>A. These regulations are being promulgated to promote and assure the provision of quality services to persons with developmental disabilities residing in community agencies.</td>
<td>When #514 was asked if the Agency had evidence of current CARF accreditation or a waiver from DDSD the following was reported:</td>
</tr>
<tr>
<td>B. These regulations are being promulgated as part of a quality assurance initiative requiring all community agencies providing services to persons with developmental disabilities and contracting with the developmental disabilities division to be accredited by the commission on accreditation of rehabilitation facilities (CARF).</td>
<td>#514 stated, “I wasn’t aware that it expired. We will have it for our provider agreement which is up this summer. I didn’t realize the Accreditation Waiver would expire.”</td>
</tr>
<tr>
<td>7.26.6.14 CARF STANDARDS MANUAL FOR ORGANIZATIONS SERVING PEOPLE WITH DEVELOPMENTAL DISABILITIES: Community agencies governed by these regulations are required to meet applicable provisions of the most current edition of the “CARF Standards Manual for Organizations Serving People with Disabilities”. Sections of the CARF standards may be waived by the Department when deemed not applicable to the services provided by the community agency.</td>
<td><strong>Provider:</strong>&lt;br&gt;State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →</td>
</tr>
<tr>
<td>Long Term Services Division Policy - Accreditation of Long Term Services Division Funded Providers eff. August 30, 2004</td>
<td><strong>Provider:</strong>&lt;br&gt;Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): →</td>
</tr>
<tr>
<td>A. Mandate for Accreditation</td>
<td></td>
</tr>
<tr>
<td>The Department of Health, Long Term Services Division (hereafter referred to as the Division) will contract only with agencies/organizations accredited in compliance with this policy.</td>
<td></td>
</tr>
<tr>
<td>1. Within eighteen (18) months of an initial contract or change in exemption status as</td>
<td></td>
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</table>
defined in this policy, the contractor must provide the Division with written verification of accreditation from the Commission on Accreditation of Rehabilitation Facilities (CARF) or the Council on Quality and Leadership in Supports for People with Disabilities (The Council).

2. Except as provided in this policy, the Division may terminate its contract with a contractor that fails to maintain an accreditation status of at least one year, regardless of any appeal process available from CARF or the Council.
**Standard of Care**  | **Deficiencies** | **Agency Plan of Correction, On-going QA/QI & Responsible Party** | **Date Due**
---|---|---|---

**Service Domain: Health and Welfare** – The state, on an ongoing basis, identifies, addresses and seeks to prevent occurrences of abuse, neglect and exploitation. Individuals shall be afforded their basic human rights. The provider supports individuals to access needed healthcare services in a timely manner.

<table>
<thead>
<tr>
<th>Tag # 1A28.2 Incident Mgt. System - Parent/Guardian Training</th>
<th>Standard Level Deficiency</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>7.1.14.9 INCIDENT MANAGEMENT SYSTEM REQUIREMENTS:</td>
<td>Based on record review, the Agency did not provide documentation indicating consumer, family members, or legal guardians had received an orientation packet including incident management system policies and procedural information concerning the reporting of Abuse, Neglect and Exploitation, for 1 of 23 individuals.</td>
<td>Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →</td>
<td></td>
</tr>
<tr>
<td>A. General: All community-based service providers shall establish and maintain an incident management system, which emphasizes the principles of prevention and staff involvement. The community-based service provider shall ensure that the incident management system policies and procedures requires all employees and volunteers to be competently trained to respond to, report, and preserve evidence related to incidents in a timely and accurate manner.</td>
<td>• Parent/Guardian Incident Management Training (Abuse, Neglect &amp; Exploitation) (#25)</td>
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<tr>
<td>E. Consumer and guardian orientation packet: Consumers, family members, and legal guardians shall be made aware of and have available immediate access to the community-based service provider incident reporting processes. The community-based service provider shall provide consumers, family members, or legal guardians an orientation packet to include incident management systems policies and procedural information concerning the reporting of abuse, neglect, exploitation, suspicious injury, or death. The community-based service provider shall include a signed statement indicating the date, time, and place they received their orientation packet to be contained in the consumer’s file. The appropriate consumer, family member, or legal guardian shall sign this at the time of orientation.</td>
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Survey Report #: Q.17.4.DDW.D1667.2.RTN.01.17.186
<table>
<thead>
<tr>
<th>Tag # 1A29 Complaints / Grievances - Acknowledgement</th>
<th>Standard Level Deficiency</th>
<th>Provider: State your Plan of Correction for the deficiencies cited in this tag here (How is the deficiency going to be corrected? This can be specific to each deficiency cited or if possible an overall correction?): →</th>
</tr>
</thead>
</table>
| NMAC 7.26.3.6 A. These regulations set out rights that the department expects all providers of services to individuals with developmental disabilities to respect. These regulations are intended to complement the department’s Client Complaint Procedures (7 NMAC 26.4) [now 7.26.4 NMAC]. | Based on record review, the Agency did not provide documentation indicating the complaint procedure had been made available to individuals or their legal guardians for 1 of 23 individuals.  
- Grievance/Complaint Procedure Acknowledgement (#25) |  
Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): → |
| NMAC 7.26.3.13 Client Complaint Procedure Available. A complainant may initiate a complaint as provided in the client complaint procedure to resolve complaints alleging that a service provider has violated a client’s rights as described in Section 10 [now 7.26.3.10 NMAC]. The department will enforce remedies for substantiated complaints of violation of a client’s rights as provided in client complaint procedure. [09/12/94; 01/15/97; Recompiled 10/31/01] |  
| NMAC 7.26.4.13 Complaint Process: A. (2). The service provider’s complaint or grievance procedure shall provide, at a minimum, that: (a) the client is notified of the service provider’s complaint or grievance procedure |  
Provider: Enter your ongoing Quality Assurance/Quality Improvement processes as it related to this tag number here (What is going to be done? How many individuals is this going to affect? How often will this be completed? Who is responsible? What steps will be taken if issues are found?): → |
**Standard of Care** | **Deficiencies** | **Agency Plan of Correction, On-going QA/QI & Responsible Party** | **Date Due**
---|---|---|---

**Service Domain: Medicaid Billing/Reimbursement** – State financial oversight exists to assure that claims are coded and paid for in accordance with the reimbursement methodology specified in the approved waiver.

**TAG #1A12 All Services Reimbursement (No Deficiencies)**

| NMAC 8.302.1.17 Effective Date 9-15-08 | Record Keeping and Documentation Requirements - A provider must maintain all the records necessary to fully disclose the nature, quality, amount and medical necessity of services furnished to an eligible recipient who is currently receiving or who has received services in the past. | **Detail Required in Records** - Provider Records must be sufficiently detailed to substantiate the date, time, eligible recipient name, rendering, attending, ordering or prescribing provider; level and quantity of services, length of a session of service billed, diagnosis and medical necessity of any service . . . Treatment plans or other plans of care must be sufficiently detailed to substantiate the level of need, supervision, and direction and service(s) needed by the eligible recipient. | **Services Billed by Units of Time** - Services billed on the basis of time units spent with an eligible recipient must be sufficiently detailed to document the actual time spent with the eligible recipient and the services provided during that time unit. |
---|---|---|---
| **Records Retention** - A provider who receives payment for treatment, services or goods must retain all medical and business records relating to any of the following for a period of at least six years from the payment date: | | | |
| (1) treatment or care of any eligible recipient | (1) treatment or care of any eligible recipient | **(2) services or goods provided to any eligible recipient** | **(2) services or goods provided to any eligible recipient** |
| (3) amounts paid by MAD on behalf of any eligible recipient; and | (3) amounts paid by MAD on behalf of any eligible recipient; and | **(4) any records required by MAD for the administration of Medicaid.** | **(4) any records required by MAD for the administration of Medicaid.** |

Billing for Case Management services was reviewed for 23 of 23 individuals. *Progress notes and billing records supported billing activities for the months of January, February and March 2017.*
Date: September 25, 2017

To: Lecie McNees, Executive Director
Provider: Visions Case Management, Inc.
Address: 1570 Pacheco Street, Suite B-7
State/Zip: Santa Fe, New Mexico 87505

E-mail Address: lecie@visionsnm.com

CC: Carolane R. McNees, President
Address: 1570 Pacheco, Suite B7
State/Zip: Santa Fe, New Mexico 87701

President
E-Mail Address: visionsmoma94@gmail.com

Region: Northeast
Survey Date: April 14 - 20, 2017 & June 7 – 9, 2017

Program Surveyed: Developmental Disabilities Waiver
Survey Type: Routine

Dear Ms. Carolane McNees;

The Division of Health Improvement Quality Management Bureau received and reviewed the documents you submitted for your Plan of Correction. Your Plan of Correction is not closed.

Your Plan of Correction will be considered for closure when a Verification survey confirms that you have corrected all survey deficiencies and sustained all corrections.

The Quality Management Bureau will need to conduct a verification survey to ensure previously cited deficiencies have been corrected and that systemic Quality Improvement and Quality Assurance processes have been effective at sustaining corrections.

After reviewing the documentation submitted through your Plan of Correction, the following items are still outstanding:

- Tag 1A08
  - Behavior Crisis Intervention Plan (#19) **Note: IST section of ISP needs to be updated indicating plan is not required.**
  - Speech Therapy Intervention Plan (#1)
  - Health Care Plans:
    - Dehydration (#13) **Note: Plan last reviewed on 6/2016. No name of Individual on Plan. RORI does not contain the dates of document requests to the provider agency.**
o Medical Emergency Response Plans:
  ▪ Aspiration (#1) Note: Plan last reviewed 6/2/2015. RORI does not contain the dates of document requests to the provider agency.
  ▪ Vision Exam (#19) Note: Therap’s “Appointment” form does not indicate the appointment was completed. RORI does not contain the dates of document requests to the provider agency.
  ▪ Psychological Assessment (#1)
  ▪ Occupational Therapy Evaluation (#1) Note: Budget revision necessary to remove OT services.

- Tag 4C07
  o Individual #1
    ▪ Revised Live Outcome indicating how or when it will be completed. Note: ISP provided does not contain the outcome cited in the Report of Findings.

- Tag 4C09
  o Secondary Freedom of Choice:
    ▪ Speech Therapy (#4)
  o The POC states the Secondary Freedom of Choice documents will be immediately scanned into the client’s file.
    ▪ Need evidence the Secondary Freedom of Choices are scanned and located in the electronic files.
  o The POC states, “A second copy will be sent to the administrative assistant who can double check the document is in the client file.”
    ▪ Need evidence the Administrative Assistant is ensuring documentation is in the file.

- Tag 4C15
  o Supported Living Semi-Annual Reports:
    ▪ Individual #3 – For March 2016 – July 2016 & September 2016 – February 2017 Note: RORI does not contain the dates of document requests to the provider agency.
    ▪ Individual #10 – For March 2016 – May 2016 Note: CCS report provided.
  o Behavior Supports Consultant Quarterly Reports:
  o Behavior Supports Consultation Semi-Annual Progress Reports:
    ▪ Individual #3 – For September 2015 – February 2016
  o Physical Therapy Semi-Annual Progress Reports:
    ▪ Individual #1 – For August 2016 – February 2017

- Tag 1A28.1
  o Need evidence the following Case Managers have received training:
    ▪ Incident Management Training (Abuse, Neglect, & Exploitation) (#502, 509, 513)
  o The POC states, “The ANE Certified Trainer will be our Incident Management Coordinator, that person, in conjunction with our Human Resource Director, will
insure all Case Managers receive initial and annual Incident Management Training.”
  
- Need evidence the Trainer and Human Resource Director are ensuring all Case Managers have completed current Incident Management System training.

If the Verification survey determines survey deficiencies have been corrected and corrective measures have effectively maintained compliance with DDW Standards, your Plan of Correction will be considered for closure.

If the Verification survey identifies repeat deficiencies, the Plan of Correction process will continue and your case may be referred to the Internal Review Committee for discussion of possible civil monetary penalties possible monetary fines and/or other sanctions.

Thank you for your cooperation with the Plan of Correction process.

Sincerely,

Amanda Castañeda

Amanda Castañeda
Health Program Manager/Plan of Correction Coordinator
Quality Management Bureau/DHI

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