Dear Ms. Nunn,

The Division of Health Improvement/Quality Management Bureau has completed a focused compliance survey of the services identified above. The purpose of the focused survey was to determine compliance with federal and state standards; to assure the health, safety, and welfare of individuals receiving services through the Developmental Disabilities Waiver; and to identify opportunities for improvement. This Report of Findings will be shared with the Developmental Disabilities Supports Division for their use in determining your current and future provider contracts. Upon receipt of this letter and Report of Findings your agency must immediately correct all deficiencies which place Individuals served at risk of harm.

The specific focus of the survey was to determine compliance with Healthcare Oversight and Individual Service Plan implementation.

**Determination of Compliance:**
The Division of Health Improvement, Quality Management Bureau has determined your agency is in:

*Partial Compliance with Conditions of Participation*
This determination is based on non compliance with one or more CMS waiver assurances at the Condition of Participation level as well as Standard level deficiencies identified in the attached QMB Report of Findings and requires implementation of a Plan of Correction.

**Plan of Correction:**
The attached Report of Findings identifies the Standard Level and/or Condition of Participation deficiencies found during your agency’s compliance review. You are required to complete and implement a Plan of Correction. Your agency has a total of 45 business days (10 business days to submit your POC for approval and 35 days to implement your approved Plan of Correction) from the receipt of this letter.

**Submission of your Plan of Correction:**
Please submit your agency’s Plan of Correction in the space on the two right columns of the Report of Findings. (See attachment “A” for additional guidance in completing the Plan of Correction).

Within 10 business days of receipt of this letter your agency Plan of Correction must be submitted to the parties below:

1. **Quality Management Bureau, Attention: Plan of Correction Coordinator**
   5301 Central Ave. NE Suite 400 Albuquerque, NM 87108

2. **Developmental Disabilities Supports Division Regional Office for region of service surveyed**

Upon notification from QMB that your Plan of Correction has been approved, you must implement all remedies and corrective actions to come into compliance. If your Plan of Correction is denied, you must resubmit a revised plan as soon as possible for approval, as your POC approval and all remedies must be completed within 45 business days of the receipt of this letter.

Failure to submit your POC within the allotted 10 business days or complete and implement your Plan of Correction within the total 45 business days allowed may result in the imposition of a $200 per day Civil Monetary Penalty until it is received, completed and/or implemented.

**Request for Informal Reconsideration of Findings (IRF):**
If you disagree with a finding of deficient practice, you have 10 business days upon receipt of this notice to request an IRF. Submit your request for an IRF in writing to:

QMB Deputy Bureau Chief  
5301 Central Ave NE Suite #400  
Albuquerque, NM  87108  
Attention: IRF request

See Attachment “C” for additional guidance in completing the request for Informal Reconsideration of Findings. The request for an IRF will not delay the implementation of your Plan of Correction which must be completed within 45 total business days (10 business days to submit your POC for approval and 35 days to implement your approved Plan of Correction). Providers may not appeal the nature or interpretation of the standard or regulation, the team composition or sampling methodology. If the IRF approves the modification or removal of a finding, you will be advised of any changes.

Please call the Plan of Correction Coordinator at 505-222-8647 if you have questions about the Report of Findings or Plan of Correction. Thank you for your cooperation and for the work you perform.

Sincerely,

*Cynthia Nielsen MSN RN*
Cynthia Nielsen MSN RN  
Team Lead/Healthcare Surveyor  
Division of Health Improvement  
Quality Management Bureau


Survey Report #: Q12.03.11686880.METRO.001.FCD.01
Survey Process Employed:

Entrance Conference Date: January 5, 2012

Present: The New Beginnings, LLC
Diane Nunn, Executive Director

DOH/DHI/QMB
Cynthia Nielsen MSN RN, Team Lead/Healthcare Surveyor
William Bazinet BSN RN, Healthcare Surveyor

Exit Conference Date: January 6, 2012

Present: The New Beginnings, LLC
Diane Nunn, Executive Director
Jackie DeVizio, Human Resources Director
Kelly Krinke, Service Coordinator Supervisor
Desiree Martinez RN, Director of Nursing

DOH/DHI/QMB
Cynthia Nielsen MSN, RN, Team Lead/Healthcare Surveyor
William Bazinet BSN, RN, Healthcare Surveyor

Homes Visited
Number: 1

- Supported Homes Visited
Number: 1

Administrative Locations Visited
Number: 1

Total Sample Size
Number: 4
2 - Jackson Class Members
2 - Non-Jackson Class Members
4 - Supported Living

Persons Served Interviewed
Number: 1

Persons Served Observed
Number: 3 (3 Individuals did not respond to surveyor's questions)

Records Reviewed (Persons Served)
Number: 4

Administrative Files Reviewed
- Medical Records
- Incident Management Records
- Personnel Files
- Training Records
- Agency Policy and Procedure
- Evacuation Drills

CC: Distribution List:
DOH - Division of Health Improvement
DOH - Developmental Disabilities Supports Division
DOH - Office of Internal Audit
HSD - Medical Assistance Division

Survey Report #: Q12.03.11686880.METRO.001.FCD.01
Attachment A

Provider Instructions for Completing the QMB Plan of Correction (POC) Process

Introduction:
After a QMB Compliance Survey, your QMB Report of Findings will be sent to you via e-mail.

Each provider must develop and implement a Plan of Correction (POC) that identifies specific quality assurance and quality improvement activities the agency will implement to correct deficiencies and prevent continued non compliance.

Agencies must submit their Plan of Correction within 10 business days from the date you receive the QMB Report of Findings. (Providers who do not submit a POC within 10 business days will be referred to the Internal Review Committee [IRC] for possible actions or sanctions).

Agencies must fully implement their approved Plan of Correction within 45 business days (10 business days to submit your POC for approval and 35 days to implement your approved Plan of Correction) from the date they receive the QMB Report of Findings. (Providers who fail to complete a POC within the 45 business days allowed shall be referred to the IRC for possible actions or sanctions.)

If you have questions about the Plan of Correction process, call the QMB Plan of Correction Coordinator at 505-222-8647 or email at George.Perrault@state.nm.us. Requests for technical assistance must be requested through your DDSD Regional Office.

The POC process cannot resolve disputes regarding findings. If you wish to dispute a finding on the official Report of Findings, you must file an Informal Reconsideration of Findings (IRF) request within ten (10) business days of receiving your report. Please note that you must still submit a POC for findings that are in question (see Attachment “C”).

Instructions for Completing Agency POC:

Required Content
Your Plan of Correction should provide a step-by-step description of the methods to correct each deficient practice to prevent recurrence and information that ensures the regulation cited is in compliance. The remedies noted in your POC are expected to be added to your Agency’s required, annual Quality Assurance Plan.

If a deficiency has already been corrected, the plan should state how it was corrected, the completion date (date the correction was accomplished), and how possible recurrence of the deficiency will be prevented.

The Plan of Correction must address the required six CMS core elements to address each deficiency of the POC:

1. How the specific and realistic corrective action will be accomplished for individuals found to have been affected by the deficient practice.
2. How the agency will identify other individuals who have the potential to be affected by the same deficient practice, and how the agency will act to protect individuals in similar situations.
3. What QA measures will be put into place or systemic changes made to ensure that the deficient practice will not recur.
4. Indicate how the agency plans to monitor its performance to make sure that solutions are sustained. The agency must develop a QA plan for ensuring that correction is achieved and
sustained. This QA plan must be implemented, and the corrective action evaluated for its effectiveness. The plan of correction is integrated into the agency quality assurance system; and
5. Include dates when corrective action will be completed. The corrective action completion dates must be acceptable to the State.
6. The POC must be signed and dated by the agency director or other authorized official.

The following details should be considered when developing your POC:
- Details about how and when Consumer, Personnel and Residential files are audited by Agency personnel to ensure they contain required documents;
- Information about how Medication Administration Records are reviewed to verify they contain all required information before they are distributed, as they are being used, and after they are completed;
- Your processes for ensuring that all staff are trained in Core Competencies, Incident Reporting, and Individual-Specific service requirements, etc;
- How accuracy in Billing documentation is assured;
- How health, safety is assured;
- For Case Management Providers, how ISPs are reviewed to verify they meet requirements, how the timeliness of LOC packet submissions and consumer visits are tracked;
- Your process for gathering, analyzing and responding to Quality data; and,
- Details about Quality Targets in various areas, current status, analyses about why targets were not met, and remedies implemented.

**Note:** Instruction or in-service of staff alone may not be a sufficient plan of correction. This is a good first step toward correction, but additional steps should be taken to ensure the deficiency is corrected and will not recur.

**Completion Dates**
- The plan of correction must include a completion date (entered in the far right-hand column) for each finding. Be sure the date is realistic in the amount of time your Agency will need to correct the deficiency; not to exceed 45 total business days.
- Direct care issues should be corrected immediately and monitored appropriately.
- Some deficiencies may require a staged plan to accomplish total correction.
- Deficiencies requiring replacement of equipment, etc., may require more time to accomplish correction but should show reasonable time frames.

**Initial Submission of the Plan of Correction Requirements**
1. The Plan of Correction must be completed on the official QMB Survey Report of Findings/Plan of Correction Form and received by QMB within ten (10) business days from the date you received the report of findings.
2. For questions about the POC process, call the POC Coordinator, George Perrault at 505-222-8647 for assistance.
3. For Technical Assistance (TA) in developing or implementing your POC, contact your local DDSD Regional Office.
4. Submit your POC to George Perrault, POC Coordinator in any of the following ways:
   - Electronically at George.Perrault@state.nm.us (preferred method)
   - Fax to 505-222-8661, or
   - Mail to POC Coordinator, 5301 Central Avenue SW, Suite 400, Albuquerque, NM 87108
5. Do not submit supporting documentation (evidence of compliance) to QMB until after your POC has been approved by the POC Coordinator.
6. QMB will notify you when your POC has been “approve” or “denied.”
a. During this time, whether your POC is “approved,” or “denied,” you will have a maximum of 45 business days from the date of receipt of your Report of Findings to correct all survey deficiencies.
b. If your POC is denied, it must be revised and resubmitted as soon as possible, as the 45 business day limit is in effect.
c. If your POC is denied a second time your agency may be referred to the Internal Review Committee.
d. You will receive written confirmation when your POC has been approved by QMB and a final deadline for completion of your POC.

7. Failure to submit your POC within 10 business days without prior approval of an extension by QMB will result in a referral to the Internal Review Committee and the possible implementation of monetary penalties and/or sanctions.

**POC Document Submission Requirements**

Once your POC has been approved by the QMB Plan of Correction Coordinator you must submit copies of documents as evidence that all deficiencies have been corrected, as follows.

1. Your internal documents are due within a **maximum** of 45 business days of receipt of your Report of Findings.
2. You may submit your documents by postal mail (paper hard copy or on a disc), fax, or electronically (scanned and attached to e-mails).
3. All submitted documents **must be annotated**; please be sure the tag numbers and Identification numbers are indicated on each document submitted. Documents which are not annotated with the Tag number and Identification number may not be accepted.
4. Do not submit original documents; Please provide copies or scanned electronic files for evidence. Originals must be maintained in the agency file(s) per DDSD Standards.
5. In lieu of some documents, you may submit copies of file or home audit forms that clearly indicate cited deficiencies have been corrected, other attestations of correction must be approved by the Plan of Correction Coordinator prior to their submission.
6. For billing deficiencies, you must submit:
   a. Evidence of an internal audit of billing documentation for a sample of individuals and timeframes;
   b. Copies of “void and adjust” forms submitted to correct all over-billed or unjustified units billed identified during your internal audit.

Revisions, Modifications or Extensions to your Plan of Correction (post QMB approval) must be made in writing and submitted to the Plan of Correction Coordinator at QMB, prior to the due date and are approved on a case-by-case basis. No changes may be made to your POC or the timeframes for implementation without written approval of the POC Coordinator.
QMB Determinations of Compliance

- "Compliance with Conditions of Participation"
  The QMB determination of "Compliance with Conditions of Participation," indicates that a provider is in compliance with all "Conditions of Participation," (CoP) but may have standard level deficiencies (deficiencies which are not at the condition level) out of compliance. The agency has obtained a level of compliance such that there is a minimal potential for harm to individuals' health and safety. To qualify for a determination of Compliance with Conditions of Participation, the provider must be in compliance with all Conditions of Participation.

- "Partial-Compliance with Conditions of Participation"
  The QMB determination of "Partial-Compliance with Conditions of Participation" indicates that a provider is out of compliance with one (1) to three (3) "Conditions of Participation." This partial-compliance, if not corrected, may result in a serious negative outcome or the potential for more than minimal harm to individuals' health and safety. The Agency may also have standard level deficiencies (deficiencies which are not at the condition level).

  Providers receiving a repeat determination of ‘Partial-Compliance’ for repeat deficiencies of CoPs may be referred by the Quality Management Bureau to the Internal Review Committee (IRC) for consideration of remedies and possible actions.

- "Non-Compliant with Conditions of Participation"
  The QMB determination of "Non-Compliance with Conditions of Participation," indicates a provider is significantly out of compliance with Conditions of Participation and/or has:
  - Four (4) Conditions of Participation out of compliance.
  - Multiple findings of widespread non-compliance with any standard or regulation with a significant potential for more than minimal harm.
  - Any finding of actual harm or Immediate Jeopardy.

  The Agency may also have standard level deficiencies (deficiencies which are not at the condition level).

  Providers receiving a repeat determination of 'Non-Compliance’ will be referred by Quality Management Bureau to the Internal Review Committee (IRC) for consideration of remedies and possible actions.
Guidelines for the Provider

Informal Reconsideration of Finding (IRF) Process

Introduction:
Throughout the QMB Survey process, surveyors are openly communicating with providers. Open communication means surveyors have clarified issues and/or requested missing information before completing the review through the use of the signed/dated “Document Request,” or “administrative Needs,” etc. forms. Regardless, there may still be instances where the provider disagrees with a specific finding. Providers may use the following process to informally dispute a finding.

Instructions:
1. The Informal Reconsideration of the Finding (IRF) request must be in writing to the QMB Deputy Bureau Chief within 10 business days of receipt of the final Report of Findings.
2. The written request for an IRF must be completed on the QMB Request for Informal Reconsideration of Finding form available on the QMB website: http://dhi.health.state.nm.us/qmb
3. The written request for an IRF must specify in detail the request for reconsideration and why the finding is inaccurate.
4. The IRF request must include all supporting documentation or evidence.
5. If you have questions about the IRC process, email the IRF Chairperson, Scott Good at scott.good@state.nm.us for assistance.

The following limitations apply to the IRF process:
- The request for an IRF and all supporting evidence must be received within 10 business days.
- Findings based on evidence requested during the survey and not provided may not be subject to reconsideration.
- The supporting documentation must be new evidence not previously reviewed or requested by the survey team.
- Providers must continue to complete their Plan of Correction during the IRF process.
- Providers may not request an IRF to challenge the sampling methodology.
- Providers may not request an IRF based on disagreement with the nature of the standard or regulation.
- Providers may not request an IRF to challenge the team composition.
- Providers may not request an IRF to challenge the DHI/QMB determination of compliance or the length of their DDSD provider contract.

A Provider forfeits the right to an IRF if the request is not made within 10 business days of receiving the report and/or does not include all supporting documentation or evidence to show compliance with the standards and regulations.

The IRF Committee will review the request, the Provider will be notified in writing of the ruling; no face-to-face meeting will be conducted.

When a Provider requests that a finding be reconsidered, it does not stop or delay the Plan of Correction process. Providers must continue to complete the Plan of Correction, including the finding in dispute regardless of the IRF status. If a finding is removed or modified, it will be noted and removed or modified from the Report of Findings. It should be noted that in some cases a Plan of Correction may be completed prior to the IRF process being completed. The provider will be notified in writing on the decisions of the IRF committee.
### CMS Assurance – Service Plans: ISP Implementation

Services are delivered in accordance with the service plan, including type, scope, amount, duration and frequency specified in the service plan.

<table>
<thead>
<tr>
<th>Tag # 1A32 &amp; 6L14 ISP Implementation</th>
<th>Standard Level Deficiency</th>
</tr>
</thead>
<tbody>
<tr>
<td>NMAC 7.26.5.16.C and D Development of the ISP. Implementation of the ISP. The ISP shall be implemented according to the timelines determined by the IDT and as specified in the ISP for each stated desired outcomes and action plan.</td>
<td></td>
</tr>
<tr>
<td>Based on record review, the Agency failed to implement the ISP according to the timelines determined by the IDT and as specified in the ISP for each stated desired outcomes and action plan for 4 of 4 individuals.</td>
<td></td>
</tr>
<tr>
<td>Per Individuals ISP the following was found with regards to the implementation of ISP Outcomes:</td>
<td></td>
</tr>
<tr>
<td>Supported Living Data Collection/Data Tracking/Progress with regards to ISP Outcomes:</td>
<td></td>
</tr>
<tr>
<td>Individual #1</td>
<td></td>
</tr>
<tr>
<td>• “…will practice her word list” is to be completed 1 time per day. Outcome was not being completed at the required frequency for 11/2011.</td>
<td></td>
</tr>
<tr>
<td>Individual #2</td>
<td></td>
</tr>
<tr>
<td>• “…will go walking out in the community” is to be completed 1 time per week. Outcome was not being completed at the required frequency for 12/2011.</td>
<td></td>
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</tbody>
</table>

**Provider:**

State your Plan of Correction for the findings in this Tag above this line.

Enter your Quality Assurance/Quality Improvement processes below the line.
funding, each individual receive supports and services that will assist and encourage independence and productivity in the community and attempt to prevent regression or loss of current capabilities. Services and supports include specialized and/or generic services, training, education and/or treatment as determined by the IDT and documented in the ISP.

D. The intent is to provide choice and obtain opportunities for individuals to live, work and play with full participation in their communities. The following principles provide direction and purpose in planning for individuals with developmental disabilities.

[05/03/94; 01/15/97; Recompiled 10/31/01]

Individual #3
- “…will phone her mother or sister twice a week for the next year” is to be completed 2 times per week. Outcome was not being completed at the required frequency for 11/2011 and 12/2011.

Individual #4
- “…will go out in the community and find new places to explore” is to be completed 1 time per week. Outcome was not being completed at the required frequency for 11/2011.

- “…will do an evening activity” is to be completed 1 times per month. Outcome was not being completed at the required frequency for 11/2011.
<table>
<thead>
<tr>
<th>Tag # 6L14</th>
<th>Residential Case File</th>
<th>Standard Level Deficiency</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Developmental Disabilities (DD) Waiver Service Standards effective 4/1/2007</td>
<td>Based on record review, the Agency failed to maintain a complete and confidential case file in the residence for 3 of 4 Individuals receiving Supported Living Services.</td>
</tr>
<tr>
<td></td>
<td>CHAPTER 6. VIII. COMMUNITY LIVING SERVICE PROVIDER AGENCY REQUIREMENTS</td>
<td>The following was not found, incomplete and/or not current:</td>
</tr>
<tr>
<td></td>
<td>A. Residence Case File: For individuals receiving Supported Living or Family Living, the Agency shall maintain in the individual's home a complete and current confidential case file for each individual. For individuals receiving Independent Living Services, rather than maintaining this file at the individual's home, the complete and current confidential case file for each individual shall be maintained at the agency's administrative site. Each file shall include the following:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(1) Complete and current ISP and all supplemental plans specific to the individual;</td>
<td>- Individual Specific Training Section of ISP (#2)</td>
</tr>
<tr>
<td></td>
<td>(2) Complete and current Health Assessment Tool;</td>
<td>- Speech Therapy Plan (#3)</td>
</tr>
<tr>
<td></td>
<td>(3) Current emergency contact information, which includes the individual's address, telephone number, names and telephone numbers of residential Community Living Support providers, relatives, or guardian or conservator, primary care physician's name(s) and telephone number(s), pharmacy name, address and telephone number and dentist name, address and telephone number, and health plan;</td>
<td>- Occupational Therapy Plan (#4)</td>
</tr>
<tr>
<td></td>
<td>(4) Up-to-date progress notes, signed and dated by the person making the note for at least the past month (older notes may be transferred to the agency office);</td>
<td>- Special Health Care Needs</td>
</tr>
<tr>
<td></td>
<td>(5) Data collected to document ISP Action Plan implementation</td>
<td>° Comprehensive Aspiration Risk Management Plan (#3 &amp; 4)</td>
</tr>
<tr>
<td></td>
<td>(6) Progress notes written by direct care staff</td>
<td>- Crisis Plan</td>
</tr>
<tr>
<td></td>
<td></td>
<td>° Diabetes (#2)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Provider: State your Plan of Correction for the findings in this Tag above this line.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Enter your Quality Assurance/Quality Improvement processes below the line.</td>
</tr>
</tbody>
</table>
and by nurses regarding individual health status and physical conditions including action taken in response to identified changes in condition for at least the past month;

(7) Physician’s or qualified health care providers written orders;

(8) Progress notes documenting implementation of a physician’s or qualified health care provider’s order(s);

(9) Medication Administration Record (MAR) for the past three (3) months which includes:

(a) The name of the individual;

(b) A transcription of the healthcare practitioners prescription including the brand and generic name of the medication;

(c) Diagnosis for which the medication is prescribed;

(d) Dosage, frequency and method/route of delivery;

(e) Times and dates of delivery;

(f) Initials of person administering or assisting with medication; and

(g) An explanation of any medication irregularity, allergic reaction or adverse effect.

(h) For PRN medication an explanation for the use of the PRN must include:

(i) Observable signs/symptoms or circumstances in which the medication is to be used, and

(ii) Documentation of the effectiveness/result of the PRN delivered.

(i) A MAR is not required for individuals participating in Independent Living Services who self-administer their own medication. However, when medication administration is provided as part of the Independent Living Service a MAR must be maintained at the individual’s home and an updated copy must be placed in the agency file on a weekly basis.
(10) Record of visits to healthcare practitioners including any treatment provided at the visit and a record of all diagnostic testing for the current ISP year; and
(11) Medical History to include: demographic data, current and past medical diagnoses including the cause (if known) of the developmental disability and any psychiatric diagnosis, allergies (food, environmental, medications), status of routine adult health care screenings, immunizations, hospital discharge summaries for past twelve (12) months, past medical history including hospitalizations, surgeries, injuries, family history and current physical exam.
**CMS Assurance – Health and Welfare** – The state, on an ongoing basis, identifies, addresses and seeks to prevent occurrences of abuse, neglect and exploitation. Individuals shall be afforded their basic human rights. The provider supports individuals to access needed healthcare services in a timely manner.

<table>
<thead>
<tr>
<th>Tag #</th>
<th>General Requirements</th>
</tr>
</thead>
<tbody>
<tr>
<td>1A05</td>
<td>Developmental Disabilities (DD) Waiver Service Standards effective 4/1/2007</td>
</tr>
</tbody>
</table>

**CHAPTER 1 II. PROVIDER AGENCY REQUIREMENTS:** The objective of these standards is to establish Provider Agency policy, procedure and reporting requirements for DD Medicaid Waiver program. These requirements apply to all such Provider Agency staff, whether directly employed or subcontracting with the Provider Agency. Additional Provider Agency requirements and personnel qualifications may be applicable for specific service standards.

**A. General Requirements:**

(2) The Provider Agency is required to develop and implement written policies and procedures that maintain and protect the physical and mental health of individuals and which comply with all DDSD policies and procedures and all relevant New Mexico State statutes, rules and standards. These policies and procedures shall be reviewed at least every three years and updated as needed.

<table>
<thead>
<tr>
<th>CoP Level Deficiency</th>
</tr>
</thead>
<tbody>
<tr>
<td>After an analysis of the evidence it has been determined that there is a significant potential for a negative outcome to occur.</td>
</tr>
<tr>
<td>Based on interview and record review, the Agency failed to follow procedures to protect the physical/mental health of individual.</td>
</tr>
<tr>
<td>During an interview with the Director of Nursing (#52), when asked what the process for correcting unsigned areas on the Medication Administration Record (MAR) was, the following was reported:</td>
</tr>
<tr>
<td>• #52 explained that the person responsible was to document a certain way on the MAR. The process for an unsigned area on the MAR is for the house manager or service coordinator to find out who was responsible for not initialing, have them initial and circle the initials and then explain on the back of the MAR why it was not originally signed, a medication error (internal incident report) is also to be completed.</td>
</tr>
<tr>
<td>During an interview with Service Coordinator (#51) and Executive Director (#53) when they were asked about unsigned areas on the MAR, it was confirmed by #51 &amp; 53 the Agency’s policy was not followed for the December 2011 MARs for Individual #2.</td>
</tr>
<tr>
<td>Review of the Agency’s Medication Errors Policy did not include the referenced details #52 spoke about. The Agency’s Medication Errors Policy</td>
</tr>
</tbody>
</table>

**Provider:**

State your Plan of Correction for the findings in this Tag above this line.

Enter your Quality Assurance/Quality Improvement processes below the line.
only stated that medication errors will be documented on the MAR.
### Tag #1A09 Medication Delivery (MAR) - Routine Medication

**Developmental Disabilities (DD) Waiver Service Standards effective 4/1/2007**

**CHAPTER II. PROVIDER AGENCY REQUIREMENTS:** The objective of these standards is to establish Provider Agency policy, procedure and reporting requirements for DD Medicaid Waiver program. These requirements apply to all such Provider Agency staff, whether directly employed or subcontracting with the Provider Agency. Additional Provider Agency requirements and personnel qualifications may be applicable for specific service standards.

**E. Medication Delivery:** Provider Agencies that provide Community Living, Community Inclusion or Private Duty Nursing services shall have written policies and procedures regarding medication(s) delivery and tracking and reporting of medication errors in accordance with DDSD Medication Assessment and Delivery Policy and Procedures, the Board of Nursing Rules and Board of Pharmacy standards and regulations.

(2) When required by the DDSD Medication Assessment and Delivery Policy, Medication Administration Records (MAR) shall be maintained and include:

- **(a)** The name of the individual, a transcription of the physician’s written or licensed health care provider’s prescription including the brand and generic name of the medication, diagnosis for which the medication is prescribed;
- **(b)** Prescribed dosage, frequency and method/route of administration, times and dates of administration;
- **(c)** Initials of the individual administering or assisting with the medication;

<table>
<thead>
<tr>
<th>Standard Level Deficiency</th>
<th></th>
</tr>
</thead>
</table>
| Medication Administration Records (MAR) were reviewed for the months of November, December and January 2012. Based on record review, 3 of 4 individuals had Medication Administration Records, which contained missing medications entries and/or other errors: Individual #1 November 2011 Medication Administration Records contained missing entries. No documentation found indicating reason for missing entries:  
- Chlorhexadine Oral Rinse (2 times daily) – Blank 11/18 & 11/25 (AM dose)  
- Amlactin 12% Lotion (2 times daily) – Blank 11/18 & 11/25 (AM dose) Individual #2 December 2011 Medication Administration Records contained missing entries. No documentation found indicating reason for missing entries:  
- Albuterol 0.083% nebulizer treatment (2 times daily) – Blank 12/31 (PM dose) January 2012 Medication Administration Records contained missing entries. No documentation found indicating reason for missing entries:  
- Ipratropium-Albuterol 0.5/3(2.5%) nebulizer treatment (4 times daily) – Blank 1/4 (8 AM dose)  
- Nystatin 100,000u mouth swab (4 times daily) – Blank 1/4 (8 AM dose) |

**Provider:** State your Plan of Correction for the findings in this Tag above this line.

**Enter your Quality Assurance/Quality Improvement processes below the line.**
| (d) Explanation of any medication irregularity; |
| (e) Documentation of any allergic reaction or adverse medication effect; and |
| (f) For PRN medication, an explanation for the use of the PRN medication shall include observable signs/symptoms or circumstances in which the medication is to be used, and documentation of effectiveness of PRN medication administered. |
| (3) The Provider Agency shall also maintain a signature page that designates the full name that corresponds to each initial used to document administered or assisted delivery of each dose; |
| (4) MARs are not required for individuals participating in Independent Living who self-administer their own medications; |
| (5) Information from the prescribing pharmacy regarding medications shall be kept in the home and community inclusion service locations and shall include the expected desired outcomes of administrating the medication, signs and symptoms of adverse events and interactions with other medications; |

**NMAC 16.19.11.8 MINIMUM STANDARDS:**

A. MINIMUM STANDARDS FOR THE DISTRIBUTION, STORAGE, HANDLING AND RECORD KEEPING OF DRUGS:

(d) The facility shall have a Medication Administration Record (MAR) documenting medication administered to residents, **including over-the-counter medications.**

This documentation shall include:

- Name of resident;
- Date given;
- Drug product name;
- Dosage and form;
- Strength of drug;

| Individual #3 |
| November 2011 |
| Medication Administration Records contained missing entries. No documentation found indicating reason for missing entries: |
| • Albuterol 0.083 nebulizer treatment (2 times daily) – Blank 11/7 & 11/22 (8 AM dose) |
(vi) Route of administration;
(vii) How often medication is to be taken;
(viii) Time taken and staff initials;
(ix) Dates when the medication is discontinued or changed;
(x) The name and initials of all staff administering medications.

**Model Custodial Procedure Manual**

**D. Administration of Drugs**

Unless otherwise stated by practitioner, patients will not be allowed to administer their own medications. Document the practitioner’s order authorizing the self-administration of medications.

All PRN (As needed) medications shall have complete detail instructions regarding the administering of the medication. This shall include:

- symptoms that indicate the use of the medication,
- exact dosage to be used, and
- the exact amount to be used in a 24 hour period.
<table>
<thead>
<tr>
<th>Tag #</th>
<th>Healthcare Documentation</th>
<th>Standard Level Deficiency</th>
</tr>
</thead>
<tbody>
<tr>
<td>1A15.2 &amp; 5I09</td>
<td>Developmental Disabilities (DD) Waiver</td>
<td>Based on record review, the Agency failed to maintain the required documentation in the Individuals Agency Record as required per standard for 1 of 4 individual</td>
</tr>
<tr>
<td></td>
<td>Service Standards effective 4/1/2007</td>
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<tr>
<td></td>
<td>CHAPTER 1. III. PROVIDER AGENCY DOCUMENTATION OF SERVICE DELIVERY AND LOCATION - Healthcare Documentation by Nurses For Community Living Services, Community Inclusion Services and Private Duty Nursing Services: Nursing services must be available as needed and documented for Provider Agencies delivering Community Living Services, Community Inclusion Services and Private Duty Nursing Services.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Chapter 1. III. E. (1 - 4) (1) Documentation of nursing assessment activities</td>
<td>The following were not found:</td>
</tr>
<tr>
<td></td>
<td>(a) The following hierarchy shall be used to determine which provider agency is responsible for completion of the HAT and MAAT and related subsequent planning and training:</td>
<td>- Special Health Care Needs:</td>
</tr>
<tr>
<td></td>
<td>(i) Community living services provider agency;</td>
<td>- Monthly Weights</td>
</tr>
<tr>
<td></td>
<td>(ii) Private duty nursing provider agency;</td>
<td>- Individual #2 - As indicated in the ISP the individual is to be weighed monthly. No evidence of weight was found for December 2011.</td>
</tr>
<tr>
<td></td>
<td>(iii) Adult habilitation provider agency;</td>
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<td></td>
<td>(iv) Community access provider agency; and</td>
<td></td>
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<tr>
<td></td>
<td>(v) Supported employment provider agency.</td>
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<td></td>
<td>(b) The provider agency must arrange for their nurse to complete the Health Assessment Tool (HAT) and the Medication Administration Assessment Tool (MAAT) on at least an annual basis for each individual receiving community living, community inclusion or private duty nursing services, unless the provider agency arranges for the individual’s Primary Care Practitioner (PCP) to voluntarily complete these assessments in lieu of the agency nurse. Agency nurses may also complete these assessments in collaboration with the Primary Care Practitioner if they believe such</td>
<td></td>
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<tr>
<td></td>
<td>Provider: State your Plan of Correction for the findings in this Tag above this line.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Enter your Quality Assurance/Quality Improvement processes below the line.</td>
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</tbody>
</table>
consultation is necessary for an accurate assessment. Family Living Provider Agencies have the option of having the subcontracted caregiver complete the HAT instead of the nurse or PCP, if the caregiver is comfortable doing so. However, the agency nurse must be available to assist the caregiver upon request. (c) For newly allocated individuals, the HAT and the MAAT must be completed within seventy-two (72) hours of admission into direct services or two weeks following the initial ISP, whichever comes first. (d) For individuals already in services, the HAT and the MAAT must be completed at least fourteen (14) days prior to the annual ISP meeting and submitted to all members of the interdisciplinary team. The HAT must also be completed at the time of any significant change in clinical condition and upon return from any hospitalizations. In addition to annually, the MAAT must be completed at the time of any significant change in clinical condition, when a medication regime or route change requires delivery by licensed or certified staff, or when an individual has completed additional training designed to improve their skills to support self-administration (see DDSD Medication Assessment and Delivery Policy). (e) Nursing assessments conducted to determine current health status or to evaluate a change in clinical condition must be documented in a signed progress note that includes time and date as well as subjective information including the individual complaints, signs and symptoms noted by staff, family members or other team members; objective information including vital signs, physical examination, weight, and other pertinent data for the given situation (e.g., seizure frequency, method in which temperature taken); assessment of the clinical status, and plan of action addressing relevant aspects of all active
health problems and follow up on any recommendations of medical consultants.

(2) Health related plans
(a) For individuals with chronic conditions that have the potential to exacerbate into a life-threatening situation, a medical crisis prevention and intervention plan must be written by the nurse or other appropriately designated healthcare professional.
(b) Crisis prevention and intervention plans must be written in user-friendly language that is easily understood by those implementing the plan.
(c) The nurse shall also document training regarding the crisis prevention and intervention plan delivered to agency staff and other team members, clearly indicating competency determination for each trainee.
(d) If the individual receives services from separate agencies for community living and community inclusion services, nurses from each agency shall collaborate in the development of and training delivery for crisis prevention and intervention plans to assure maximum consistency across settings.
(3) For all individuals with a HAT score of 4, 5 or 6, the nurse shall develop a comprehensive healthcare plan that includes health related supports identified in the ISP (The healthcare plan is the equivalent of a nursing care plan; two separate documents are not required nor recommended):
(a) Each healthcare plan must include a statement of the person's healthcare needs and list measurable goals to be achieved through implementation of the healthcare plan. Needs statements may be based upon supports needed for the individual to maintain a current strength, ability or skill related to their health, prevention measures, and/or supports needed to remediate, minimize or manage an existing health condition.
(b) Goals must be measurable and shall be revised when an individual has met the goal and has the potential to attain additional goals or no longer requires supports in order to maintain the goal.

(c) Approaches described in the plan shall be individualized to reflect the individual’s unique needs, provide guidance to the caregiver(s) and designed to support successful interactions. Some interventions may be carried out by staff, family members or other team members, and other interventions may be carried out directly by the nurse – persons responsible for each intervention shall be specified in the plan.

(d) Healthcare plans shall be written in language that will be easily understood by the person(s) identified as implementing the interventions.

(e) The nurse shall also document training on the healthcare plan delivered to agency staff and other team members, clearly indicating competency determination for each trainee. If the individual receives services from separate agencies for community living and community inclusion services, nurses from each agency shall collaborate in the development of and training delivery for healthcare plans to assure maximum consistency across settings.

(f) Healthcare plans must be updated to reflect relevant discharge orders whenever an individual returns to services following a hospitalization.

(g) All crisis prevention and intervention plans and healthcare plans shall include the individual’s name and date on each page and shall be signed by the author.

(h) Crisis prevention and intervention plans as well as healthcare plans shall be reviewed by the nurse at least quarterly, and updated as needed.

(4) General Nursing Documentation
| (a) The nurse shall complete legible and signed progress notes with date and time indicated that describe all interventions or interactions conducted with individuals served as well as all interactions with other healthcare providers serving the individual. All interactions shall be documented whether they occur by phone or in person.  
(b) For individuals with a HAT score of 4, 5 or 6, or who have identified health concerns in their ISP, the nurse shall provide the interdisciplinary team with a quarterly report that indicates current health status and progress to date on health related ISP desired outcomes and action plans as well as progress toward goals in the healthcare plan.  

CHAPTER 5 IV. COMMUNITY INCLUSION SERVICES PROVIDER AGENCY REQUIREMENTS  
B. IDT Coordination  
(1) Community Inclusion Services Provider Agencies shall participate on the IDT as specified in the ISP Regulations (7.26.5 NMAC), and shall ensure direct support staff participation as needed to plan effectively for the individual; and  
(2) Coordinate with the IDT to ensure that each individual participating in Community Inclusion Services who has a score of 4, 5, or 6 on the HAT has a Health Care Plan developed by a licensed nurse, and if applicable, a Crisis Prevention/Intervention Plan.  

Department of Health Developmental Disabilities Supports Division Policy. Medical Emergency Response Plan Policy MERP-001 eff.8/1/2010 |
F. The MERP shall be written in clear, jargon free language and include at a minimum the following information:
1. A brief, simple description of the condition or illness.
2. A brief description of the most likely life threatening complications that might occur and what those complications may look like to an observer.
3. A concise list of the most important measures that may prevent the life threatening complication from occurring (e.g., avoiding allergens that trigger an asthma attack or making sure the person with diabetes has snacks with them to avoid hypoglycemia).
4. Clear, jargon free, step-by-step instructions regarding the actions to be taken by direct support personnel (DSP) and/or others to intervene in the emergency, including criteria for when to call 911.
5. Emergency contacts with phone numbers.
6. Reference to whether the individual has advance directives or not, and if so, where the advance directives are located.
<table>
<thead>
<tr>
<th>Tag #1A39 Assistive Technology &amp; Adaptive Equipment</th>
<th>Standard Level Deficiency</th>
</tr>
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<tbody>
<tr>
<td><strong>CHAPTER 1. III. PROVIDER AGENCY DOCUMENTATION OF SERVICE DELIVERY AND LOCATION</strong></td>
<td></td>
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<tr>
<td>F. Sanitation:</td>
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<tr>
<td>(1) Equipment and utensils shall be kept clean and in good repair; and</td>
<td></td>
</tr>
<tr>
<td><strong>7.26.5.13 DEVELOPMENT OF THE INDIVIDUAL SERVICE PLAN (ISP) - ASSESSMENTS:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>7.26.5.14 DEVELOPMENT OF THE INDIVIDUAL SERVICE PLAN (ISP) - CONTENT OF INDIVIDUAL SERVICE PLANS:</strong> Each ISP shall contain:</td>
<td></td>
</tr>
<tr>
<td>F. Assistive technology: Necessary support mechanisms and devices, including the rationale for the use of assistive technology or adaptive equipment when a need has been identified shall be documented in the ISP. The rationale shall include the environments and situations in which assistive technology is used. Selection of assistive technology shall support the individual's independence and functional capabilities in as non-intrusive a fashion as possible.</td>
<td></td>
</tr>
<tr>
<td><strong>CHAPTER 5 VI. SCOPE OF SUPPORTED EMPLOYMENT SERVICES</strong></td>
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<tr>
<td>(7) Facilitating job accommodations and use of assistive technology, including the use of communication devices;</td>
<td></td>
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<tr>
<td><strong>CHAPTER 5 VII. SUPPORTED EMPLOYMENT SERVICES REQUIREMENTS</strong></td>
<td></td>
</tr>
<tr>
<td>D. Provider Agency Requirements</td>
<td></td>
</tr>
<tr>
<td>(6) Qualification and Competencies for Supported Employment Staff (includes</td>
<td></td>
</tr>
<tr>
<td>Based on record review, observation and interview the Agency failed to ensure the necessary support mechanisms and devices, including the rationale for the use of assistive technology or adaptive equipment as in place for 1 of 4 Individuals.</td>
<td></td>
</tr>
<tr>
<td>Review of documents (ISP) indicated Vibrating Pillow and Red Spec Switch were required to be used by Individual #3.</td>
<td></td>
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<tr>
<td>During observation of the Individual's home, no evidence of the items was found.</td>
<td></td>
</tr>
<tr>
<td><strong>When DSP were asked for the Vibrating Pillow and Red Spec Switch the following was reported:</strong></td>
<td></td>
</tr>
</tbody>
</table>
| • DSP #44 stated, “They are not here”.

Provider:
State your Plan of Correction for the findings in this Tag above this line.

Enter your Quality Assurance/Quality Improvement processes below the line.
Qualifications and competencies for staff providing job coaching/consultation services shall, at a minimum, are able to:

### CHAPTER 5 XI. COMMUNITY ACCESS SERVICES REQUIREMENTS

**F. Community Access Services Provider Agency Staff Qualifications and Competencies**

1. Qualifications and Competencies for Community Access Coaches. The Community Access Coach shall, at a minimum, demonstrate the ability to:

   - **(q)** Communicate effectively with the individual including communication through the use of adaptive equipment and use of a communication dictionary when the individual uses these modes of communication;

   - **(j)** Communicate effectively with the individual including communication through the use of adaptive equipment as well as the individual’s Communication Dictionary, if applicable, at the work site;

### CHAPTER 6. II. SCOPE OF COMMUNITY LIVING SERVICES

**A.** The scope of Community Living Services includes, but is not limited the following as identified by the IDT:

- **(8)** Implementation of the ISP, Therapy, Meal-time, Positive Behavioral Supports, Health Care, and Crisis Prevention/Interventions Plans, if applicable;

- **(9)** Assistance in developing health maintenance supports, as well as monitoring the effectiveness of such supports;
(12) Assist the individual as needed, in coordination with the designated healthcare coordinator and others on the IDT, with access to medical, dental, therapy, nutritional, behavioral and nursing practitioners and in the timely implementation of healthcare orders, monitoring and recording of therapeutic plans or activities as prescribed, to include: health care and crisis prevention/ intervention plans;

CHAPTER 6. VIII. COMMUNITY LIVING SERVICE PROVIDER AGENCY REQUIREMENTS
H. Community Living Services Provider Agency Staffing Requirements

(1) Community Living Service Staff Qualifications and Competencies: Individuals working as direct support staff and supervisors for Community Living Service Provider Agencies shall demonstrate the following:

(b) The ability to assist the individual to meet his or her physical (e.g., health, grooming, toileting, eating) and personal management needs, by teaching skills, providing supports, and building on individual strengths and capabilities;

L. Residence Requirements for Family Living Services and Supported Living Services
(1) Supported Living Services and Family Living Services providers shall assure that each individual's residence has:
(5) Kitchen area shall:
(b) Arrangements will be made, in consultation with the IDT for environmental accommodations and assistive technology devices specific to the needs of the individual(s);
February 3, 2012

The New Beginnings, LLC
8908 Washington Street NE
Albuquerque, New Mexico  87113

Atten:  Ms. Diane Nunn, Executive Director

Re:  IRC Action Taken:  Issue Closed

Dear Ms. Nunn:

The New Beginnings, LLC has been referred to the Internal Review Committee (IRC) for review.

Situation Referred:

Subsequent to a letter to The New Beginnings, LLC dated November 18, 2011 the IRC is in receipt of all listed documents, and your Civil Monetary Penalty payment of $1,750. The documents you submitted were evidence that cited new and repeat findings were corrected.

IRC Actions Taken:

•  Issue closed. No additional responses from The New Beginnings, LLC on this matter are required.

Your agency is expected to maintain all required corrective actions and quality improvements. Failure to maintain compliance with these actions may result in the administration of additional actions and sanctions up to and including contract termination.

If you have any questions regarding these IRC Actions please contact me at 505-841-5829.

Respectfully,

Dan Maxwell, M.S.
Chair, Internal Review Committee

Cc:  Internal Review Committee