Dear Ms. Bourassa,

The Division of Health Improvement Quality Management Bureau has completed a quality review survey of the services identified above. The purpose of the survey was to determine compliance with federal and state standards; to assure the health, safety, and welfare of individuals receiving services through the Developmental Disabilities Waiver; and to identify opportunities for improvement.

**Quality Management Approval Rating:**
The Division of Health Improvement is pleased to grant your agency a “QUALITY” certification for substantial compliance with DDSD Standards and regulations.

As part of your Quality certification, your agency will be required to complete an annual quality self-assessment and submit it to the Quality Management Bureau. Contact the Quality Management Bureau for additional information on completing the self-assessment process.

**Plan of Correction:**
The attached Report of Findings identifies deficiencies found during your agency’s survey. You are required to complete and implement a Plan of Correction (POC). Please submit your agency’s Plan of Correction (POC) in the space on the two right columns of the Report of Findings. See attachment A for additional guidance in completing the POC. The response is due to the parties below within 10 working days of the receipt of this letter:


Report #: Q09.01.D0471.METRO.001.RTN.01
1. Quality Management Bureau, Attention: Plan of Correction Coordinator  
   5301 Central Ave. NE Suite 900  Albuquerque, NM 87108

2. Developmental Disabilities Supports Division Regional Office for region of service surveyed.

Upon notification from QMB that your Plan of Correction has been approved, you must implement all remedies and corrective actions within 45 working days. If your plan of correction is denied, you must resubmit a revised plan ASAP for approval. All remedies must still be completed within 45 working days of the original submission.

Failure to submit, complete or implement your POC within the required time frames will result in the imposition of a $200 per day Civil Monetary Penalty until it is received, completed and/or implemented.

**Request for Informal Reconsideration of Findings (IRF):**

If you disagree with a determination of noncompliance (finding) you have 10 working days upon receipt of this notice to request an IRF. Submit your request for an IRF in writing to:

QMB Deputy Bureau Chief  
5301 Central Ave NE  Suite #900  
Albuquerque, NM  87108  
Attention: IRF request

A request for an IRF will not delay the implementation of your Plan of Correction which must be completed within 45 working days. Providers may not appeal the nature or interpretation of the standard or regulation, the team composition, sampling methodology or the Scope and Severity of the finding.

If the IRF approves the change or removal of a finding, you will be advised of any changes.

This IRF process is separate and apart from the Informal Dispute Resolution (IDR) and Fair Hearing Process for Sanctions from DOH.

Please call the Team Leader at 505-222-8688 if you have questions about the survey or the report. Thank you for your cooperation and for the work you perform.

Sincerely,

Nadine Romero, LBSW, Team Lead/Healthcare Surveyor  
Division of Health Improvement  
Quality Management Bureau
### Survey Process Employed:

**Entrance Conference Date:** September 23, 2008

**Present:**
- **Goodwill Industries**
  - Maria Bourassa, Director
  - Valerie McGlasson, Community Program Manager
- **DOH/DHI/QMB**
  - Nadine Romero, LBSW, Team Lead/Healthcare Surveyor
  - Florie Alire, RN, Healthcare Surveyor
  - Tony Fragua, BFA, Healthcare Surveyor

**Exit Conference Date:** September 25, 2008

**Present:**
- **Goodwill Industries**
  - Maria Bourassa, Director
  - John Conklan, President/CEO
  - Katrina Sloan, Lead Vocational Service Coordinator
  - Valerie McGlasson, Community Program Manager
  - Dan Kenaley, Community Program Manager
- **DOH/DHI/QMB**
  - Nadine Romero, LBSW, Team Lead/Healthcare Surveyor
  - Florie Alire, RN, Healthcare Surveyor
  - Tony Fragua, BFA, Healthcare Surveyor

**Administrative Locations Visited**
- Number: 1

**Total Sample Size**
- Number: 13 - Supported Employment

**Persons Served Interviewed**
- Number: 12 (One individual was unable to be interviewed as they were on vacation during the on-site visit)

**Records Reviewed (Persons Served)**
- Number: 13

**Administrative Files Reviewed**
- Billing Records
- Medical Records
- Incident Management Records
- Personnel Files
- Training Records
- Agency Policy and Procedure
- Caregiver Criminal History Screening Records
- Employee Abuse Registry
- Nursing personnel files
- Quality Improvement/Quality Assurance Plan

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CC: Distribution List: DOH - Division of Health Improvement
DOH - Developmental Disabilities Supports Division
DOH - Office of Internal Audit
HSD - Medical Assistance Division
Attachment A

Provider Instructions for Completing the QMB Plan of Correction (POC) Process

- After a QMB Quality Review, your Survey Report will be sent to you via certified mail. You may request that it also be sent to you electronically by calling George Perrault, Plan of Correction Coordinator at 505-222-8624.
- Within 10 business days of the date you received your survey report, you must develop and send your Plan of Correction response to the QMB office. (Providers who do not pick up their mail will be referred to the Internal Review Committee [IRC]).
- For each Deficiency in your Survey Report, include specific information about HOW you will correct each Deficiency, WHO will fix each Deficiency (“Responsible Party”), and by WHEN (“Date Due”).
- Your POC must not only address HOW, WHO and WHEN each Deficiency will be corrected, but must also address overall systemic issues to prevent the Deficiency from reoccurring, i.e., Quality Assurance (QA). Your description of your QA must include specifics about your self-auditing processes, such as HOW OFTEN you will self-audit, WHO will do it, and WHAT FORMS will be used.
- Corrective actions should be incorporated into your agency’s Quality Assurance/Quality Improvement policies and procedures.
- You may send your POC response electronically to George.Perrault@state.nm.us, by fax (505-841-5815), or by postal mail.
- Do not send supporting documentation to QMB until after your POC has been approved by QMB.
- QMB will notify you if your POC has been “Approved” or “Denied”.
- Whether your POC is “Approved” or “Denied”, you have a maximum of 45 business days to correct all survey Deficiencies from the date of receipt of your Survey Report. If your POC is “Denied” it must be revised and resubmitted ASAP, as the 45 working day limit is in effect. Providers whose revised POC is denied will be referred to the IRC.
- The POC must be completed on the official QMB Survey Report and Plan of Correction Form, unless approved in advance by the POC Coordinator.
- The following Deficiencies must be corrected within the deadlines below (after receipt of your Survey Report):
  - CCHS and EAR: 10 working days
  - Medication errors: 10 working days
  - IMS system/training: 20 working days
  - ISP related documentation: 30 working days
  - DDSD Training 45 working days

- If you have questions about the POC process, call the QMB POC Coordinator, George Perrault at 505-222-8624 for assistance.
- For Technical Assistance (TA) in developing or implementing your POC, contact your local DDSD Regional Office.
- Once your POC has been approved by QMB, the POC may not be altered or the dates changed.
• Requests for an extension or modification of your POC (post approval) must be made in writing and submitted to the POC Coordinator at QMB, and are approved on a case-by-case basis.
• When submitting supporting documentation, organize your documents by Tag #s, and annotate or label each document using Individual #s.
• Do not submit original documents, copies are fine. Originals must be maintained in the agency/client file(s) as per DDSD Standards.
• Failure to submit, complete or implement your POC within the required timeframes will result in a referral to the IRC and the possible imposition of a $200 per day Civil Monetary Penalty until it is received, completed and/or implemented.
QMB Scope and Severity Matrix of survey results

Each deficiency in your Report of Findings is scored on a Scope and Severity Scale. The culmination of each deficiency’s Scope and Severity is used to determine degree of compliance to standards and regulations and level of QMB Certification.

<table>
<thead>
<tr>
<th>SCOPE</th>
<th>Isolated 01% - 15%</th>
<th>Pattern 16% - 79%</th>
<th>Widespread 80% - 100%</th>
</tr>
</thead>
<tbody>
<tr>
<td>J.</td>
<td>Immediate Jeopardy to individual health and or safety</td>
<td>k.</td>
<td>L.</td>
</tr>
<tr>
<td>G.</td>
<td>Actual harm</td>
<td>H.</td>
<td>I.</td>
</tr>
<tr>
<td>D.</td>
<td>No Actual Harm Potential for more than minimal harm</td>
<td>E.</td>
<td>F. (3 or more)</td>
</tr>
<tr>
<td>D. (2 or less)</td>
<td></td>
<td></td>
<td>F. (no conditions of participation)</td>
</tr>
<tr>
<td>A.</td>
<td>No Actual Harm Minimal potential for harm.</td>
<td>B.</td>
<td>C.</td>
</tr>
</tbody>
</table>

Scope and Severity Definitions:

**Key to Scope scale:**

**Isolated:**
A deficiency that is limited to 1% to 15% of the sample, usually impacting no more than one or two individuals in the sample.

**Pattern:**
A deficiency that impacts a number or group of individuals from 16% to 79% of the sample is defined as a pattern finding. Pattern findings suggest the need for system wide corrective actions.

**Widespread:**
A deficiency that impacts most or all (80% to 100%) of the individuals in the sample is defined as widespread or pervasive. Widespread findings suggest the need for system wide corrective actions as well as the need to implement a Continuous Quality Improvement process to improve or build infrastructure. Widespread findings must be referred to the Internal Review Committee for review and possible actions or sanctions.
Key to Severity scale:

Low Impact Severity: (Blue)
Low level findings have no or minimal potential for harm to an individual. Providers that have no findings above a “C” level may receive a “Quality” Certification approval rating from QMB.

Medium Impact Severity: (Tan)
Medium level findings have a potential for harm to an individual. Providers that have no findings above a “F” level and/or no more than two F level findings and no F level Conditions of Participation may receive a “Merit” Certification approval rating from QMB.

High Impact Severity: (Green or Yellow)
High level findings are when harm to an individual has occurred. Providers that have no findings above “I” level may only receive a “Standard” Approval rating from QMB and will be referred to the IRC.

High Impact Severity: (Yellow)
“J, K, and L” Level findings:
This is a finding of Immediate Jeopardy. If a provider is found to have “I” level findings or higher, with an outcome of Immediate Jeopardy, including repeat findings or Conditions of Participation they will be referred to the Internal Review Committee.
Introduction:
Throughout the process, surveyors are openly communicating with providers. Open communication means that surveyors have clarified issues and/or requested missing information before completing the review. Regardless, there may still be instances where the provider disagrees with a specific finding.

To informally dispute a finding the provider must request in writing an Informal Reconsideration of the Finding (IRF) to the QMB Deputy Bureau Chief within 10 working days of receipt of the final report.

The written request for an IRF must be completed on the QMB Request for Informal Reconsideration of Finding Form (available on the QMB website) and must specify in detail the request for reconsideration and why the finding is inaccurate. The IRF request must include all supporting documentation or evidence that was not previously reviewed during the survey process.

The following limitations apply to the IRF process:

- The request for an IRF and all supporting evidence must be received in 10 days.
- Findings based on evidence requested during the survey and not provided may not be subject to reconsideration.
- The supporting documentation must be new evidence not previously reviewed by the survey team.
- Providers must continue to complete their plan of correction during the IRF process.
- Providers may not request an IRF to challenge the Scope and Severity of a finding.
- Providers may not request an IRF to challenge the sampling methodology.
- Providers may not request an IRF based on disagreement with the nature of the standard or regulation.
- Providers may not request an IRF to challenge the team composition.
- Providers may not request an IRF to challenge the QMB Quality Approval Rating and the length of their DDSD provider contract.

A Provider forfeits the right to an IRF if the request is not made within 10 working days of receiving the report and does not include all supporting documentation or evidence to show compliance with the standards and regulations.

QMB has 30 working days to complete the review and notify the provider of the decision. The request will be reviewed by the IRF committee. The Provider will be notified in writing of the ruling, no face to face meeting will be conducted.

When a Provider requests that a finding be reconsidered, it does not stop or delay the Plan of Correction process. Providers must continue to complete the Plan of Correction, including the finding in dispute regardless of the IRF status. If a finding is successfully reconsidered, it will be noted and will be removed or modified from the report. It should be noted that in some cases a Plan of Correction may be completed prior to the IRF process being completed. The provider will be notified in writing on the decisions of the IRF committee.

Administrative Review Process:
If a Provider desires to challenge the decision of the IRF committee they may request an Administrative Review by the DHI and DDSD Director. The Request must be made in writing to the QMB Bureau Chief and received within 5 days of notification from the IRF decision.
Regarding IRC Sanctions:
The Informal Reconsideration of the Finding process is a separate process specific to QMB Survey Findings and should not be confused with any process associated with IRC Sanctions.

If a Provider desires to Dispute or Appeal an IRC Sanction that is a separate and different process. Providers may choose the Informal Dispute Resolution Process or the Formal Medicaid Fair Hearing Process to dispute or appeal IRC sanctions, please refer to the DOH Sanction policy and section 39 of the provider contract agreement.
### Developmental Disabilities Waiver Service Standards effective 4/1/2007

#### CHAPTER 1 II. PROVIDER AGENCY REQUIREMENTS:
The objective of these standards is to establish Provider Agency policy, procedure and reporting requirements for DD Medicaid Waiver program. These requirements apply to all such Provider Agency staff, whether directly employed or subcontracting with the Provider Agency. Additional Provider Agency requirements and personnel qualifications may be applicable for specific service standards.

#### D. Provider Agency Case File for the Individual:
All Provider Agencies shall maintain at the administrative office a confidential case file for each individual. Case records belong to the individual receiving services and copies shall be provided to the receiving agency whenever an individual changes providers. The record must also be made available for review when requested by DOH, HSD or federal government representatives for oversight purposes. The individual's case file shall include the following requirements:

1. Emergency contact information, including the individual's address, telephone number, names and telephone numbers of relatives, or guardian or conservator, physician's name(s) and telephone number(s), pharmacy name, address and telephone number, and health plan if appropriate;
2. The individual's complete and current ISP, with all supplemental plans specific to the individual, and the most current completed

Based on record review, the Agency failed to maintain at the administrative office a confidential case file for 10 of 13 individuals.

Review of the Agency individual case files revealed the following items were not found, incomplete, and/or not current:

- Annual ISP (#3, 4, & 8)
- ISP Signature Page (#3 & 4)
- Addendum A (#3 & 4)
- Individual Specific Training (Addendum B) (#3 & 4)
- Positive Behavioral Plan (#4)
- Speech Therapy Plan (#10 & 13)
- Occupational Therapy Plan (#3 & 11)
- Physical Therapy Plan (#5, 8, & 13)
- Annual Physical (# 1, 3, 9, 10, 12, & 13)
(3) Health Assessment Tool (HAT);
(4) Progress notes and other service delivery documentation;
(5) Crisis Prevention/Intervention Plans, if there are any for the individual;
(6) A medical history, which shall include at least demographic data, current and past medical diagnoses including the cause (if known) of the developmental disability, psychiatric diagnoses, allergies (food, environmental, medications), immunizations, and most recent physical exam;
(7) When applicable, transition plans completed for individuals at the time of discharge from Fort Stanton Hospital or Los Lunas Hospital and Training School; and
(8) Case records belong to the individual receiving services and copies shall be provided to the individual upon request.

(8) The receiving Provider Agency shall be provided at a minimum the following records whenever an individual changes provider agencies:
(a) Complete file for the past 12 months;
(b) ISP and quarterly reports from the current and prior ISP year;
<table>
<thead>
<tr>
<th>Tag # 1A12 Reimbursement/Billable Units</th>
<th>Scope and Severity Rating: B</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards effective 4/1/2007</td>
<td>Based on record review, the Agency failed to provide written or electronic documentation as evidence for each unit billed, which contained the required information for 8 of 13 individuals.</td>
</tr>
</tbody>
</table>

**CHAPTER 1 III. PROVIDER AGENCY DOCUMENTATION OF SERVICE DELIVERY AND LOCATION**

A. **General:** All Provider Agencies shall maintain all records necessary to fully disclose the service, quality, quantity and clinical necessity furnished to individuals who are currently receiving services. The Provider Agency records shall be sufficiently detailed to substantiate the date, time, individual name, servicing Provider Agency, level of services, and length of a session of service billed.

B. **Billable Units:** The documentation of the billable time spent with an individual shall be kept on the written or electronic record that is prepared prior to a request for reimbursement from the HSD. For each unit billed, the record shall contain the following:

1. Date, start and end time of each service encounter or other billable service interval;
2. A description of what occurred during the encounter or service interval; and
3. The signature or authenticated name of staff providing the service.

**Individual #1**
- The Agency billed 17.75 units of Supported Employment on June 17, 18, 19, 2008. Documentation provided did not contain time in/ time to justify billing.
- The Agency billed 16.75 units of Supported Employment on August 26, 27, & 28, 2008. Documentation provided did not contain time in/out to justify billing.

**Individual #2**
- The Agency billed 30.75 units of Supported Employment on June 16, 17, 18, 19 & 20, 2008. Documentation provided did not contain time in/out to justify billing.

**Individual #4**
- The Agency billed 10.75 units of Supported Employment on June 19 & 20, 2008. Documentation provided did not contain time in/out to justify billing.

**Individual #6**
- The Agency billed 6.0 units of Supported Employment on June 11, 2008. Documentation provided did not contain time in/out to justify billing.

**Individual #8**
- The Agency billed 29.25 units of Supported Employment on August 4, 5, 6, 7, & 8, 2008. Documentation provided did not contain time in/out to justify billing.
<table>
<thead>
<tr>
<th>Individual # 9</th>
<th>Individual # 11</th>
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</thead>
<tbody>
<tr>
<td>• The Agency billed 10.50 units of Supported Employment on June 19 &amp; 20, 2008. Documentation provided did not contain time in/out to justify billing.</td>
<td>• The Agency billed 30.50 units of Supported Employment on June 16, 17, 18, 19 &amp; 20, 2008. Documentation provided did not contain time in/out to justify billing.</td>
</tr>
<tr>
<td>• The Agency billed 21.00 units of Supported Employment on August 25, 27, 28, &amp; 29, 2008. Documentation provided did not contain time in/out to justify billing.</td>
<td></td>
</tr>
<tr>
<td>Tag # 1A15  Healthcare Documentation</td>
<td>Scope and Severity Rating: B</td>
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<tr>
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</tr>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards Chapter 1. III. E. (1 - 4)</td>
<td>Based on record review, the Agency failed to maintain the required documentation in the Individuals Agency Record as required per standard for 3 of 13 individuals.</td>
</tr>
<tr>
<td>CHAPTER 1. III. PROVIDER AGENCY DOCUMENTATION OF SERVICE DELIVERY AND LOCATION</td>
<td></td>
</tr>
<tr>
<td>E. Healthcare Documentation by Nurses For Community Living Services, Community Inclusion Services and Private Duty Nursing Services: Nursing services must be available as needed and documented for Provider Agencies delivering Community Living Services, Community Inclusion Services and Private Duty Nursing Services. <strong>(1) Documentation of nursing assessment activities</strong></td>
<td></td>
</tr>
<tr>
<td>(a) The following hierarchy shall be used to determine which provider agency is responsible for completion of the HAT and MAAT and related subsequent planning and training:</td>
<td></td>
</tr>
<tr>
<td>(i) Community living services provider agency; (ii) Private duty nursing provider agency; (iii) Adult habilitation provider agency; (iv) Community access provider agency; and (v) Supported employment provider agency.</td>
<td></td>
</tr>
<tr>
<td>(b) The provider agency must arrange for their nurse to complete the Health Assessment Tool (HAT) and the Medication Administration Assessment Tool (MAAT) on at least an annual basis for each individual receiving community living, community inclusion or private duty nursing services, unless the provider agency arranges for the individual’s Primary Care Practitioner (PCP) to voluntarily complete these assessments in lieu of the agency nurse. Agency nurses may also complete these assessments in collaboration with the Primary Care Practitioner if they believe such consultation is necessary for an accurate assessment. Family Living Provider Agencies have the option of having the subcontracted caregiver complete the HAT.</td>
<td></td>
</tr>
</tbody>
</table>

The following were not found or not current:

- Medication Administration Assessment Tool (#6)
- Healthcare Plans (#11)
  - Seizures
  - High Blood Pressure
- Crisis Plans
  - Seizures (#13)
instead of the nurse or PCP, if the caregiver is comfortable doing so. However, the agency nurse must be available to assist the caregiver upon request.
(c) For newly allocated individuals, the HAT and the MAAT must be completed within seventy-two (72) hours of admission into direct services or two weeks following the initial ISP, whichever comes first.
(d) For individuals already in services, the HAT and the MAAT must be completed at least fourteen (14) days prior to the annual ISP meeting and submitted to all members of the interdisciplinary team. The HAT must also be completed at the time of any significant change in clinical condition and upon return from any hospitalizations. In addition to annually, the MAAT must be completed at the time of any significant change in clinical condition, when a medication regime or route change requires delivery by licensed or certified staff, or when an individual has completed additional training designed to improve their skills to support self-administration (see DDSD Medication Assessment and Delivery Policy).
(e) Nursing assessments conducted to determine current health status or to evaluate a change in clinical condition must be documented in a signed progress note that includes time and date as well as subjective information including the individual complaints, signs and symptoms noted by staff, family members or other team members; objective information including vital signs, physical examination, weight, and other pertinent data for the given situation (e.g., seizure frequency, method in which temperature taken); assessment of the clinical status, and plan of action addressing relevant aspects of all active health problems and follow up on any recommendations of medical consultants.

(2) Health related plans
(a) For individuals with chronic conditions that have the potential to exacerbate into a life-threatening situation, a medical crisis prevention and intervention plan must be written by the nurse or other appropriately designated healthcare professional.

(b) Crisis prevention and intervention plans must be written in user-friendly language that is easily understood by those implementing the plan.

(c) The nurse shall also document training regarding the crisis prevention and intervention plan delivered to agency staff and other team members, clearly indicating competency determination for each trainee.

(d) If the individual receives services from separate agencies for community living and community inclusion services, nurses from each agency shall collaborate in the development of and training delivery for crisis prevention and intervention plans to assure maximum consistency across settings.

(3) For all individuals with a HAT score of 4, 5 or 6, the nurse shall develop a comprehensive healthcare plan that includes health related supports identified in the ISP (The healthcare plan is the equivalent of a nursing care plan; two separate documents are not required nor recommended):

(a) Each healthcare plan must include a statement of the person’s healthcare needs and list measurable goals to be achieved through implementation of the healthcare plan. Needs statements may be based upon supports needed for the individual to maintain a current strength, ability or skill related to their health, prevention measures, and/or supports needed to remediate, minimize or manage an existing health condition.

(b) Goals must be measurable and shall be revised when an individual has met the goal and has the potential to attain additional goals or no longer requires supports in order to maintain the
(c) Approaches described in the plan shall be individualized to reflect the individual’s unique needs, provide guidance to the caregiver(s) and designed to support successful interactions. Some interventions may be carried out by staff, family members or other team members, and other interventions may be carried out directly by the nurse – persons responsible for each intervention shall be specified in the plan.

(d) Healthcare plans shall be written in language that will be easily understood by the person(s) identified as implementing the interventions.

(e) The nurse shall also document training on the healthcare plan delivered to agency staff and other team members, clearly indicating competency determination for each trainee. If the individual receives services from separate agencies for community living and community inclusion services, nurses from each agency shall collaborate in the development of and training delivery for healthcare plans to assure maximum consistency across settings.

(f) Healthcare plans must be updated to reflect relevant discharge orders whenever an individual returns to services following a hospitalization.

(g) All crisis prevention and intervention plans and healthcare plans shall include the individual’s name and date on each page and shall be signed by the author.

(h) Crisis prevention and intervention plans as well as healthcare plans shall be reviewed by the nurse at least quarterly, and updated as needed.

(4) General Nursing Documentation
(a) The nurse shall complete legible and signed progress notes with date and time indicated that describe all interventions or interactions conducted with individuals served as well as all interactions with other healthcare providers serving the individual. All interactions shall be
documented whether they occur by phone or in person.
(b) For individuals with a HAT score of 4, 5 or 6, or who have identified health concerns in their ISP, the nurse shall provide the interdisciplinary team with a quarterly report that indicates current health status and progress to date on health related ISP desired outcomes and action plans as well as progress toward goals in the healthcare plan.
Tag # 1A20 DSP Training Documents


CHAPTER 1 IV. GENERAL REQUIREMENTS FOR PROVIDER AGENCY SERVICE PERSONNEL:
The objective of this section is to establish personnel standards for DD Medicaid Waiver Provider Agencies for the following services: Community Living Supports, Community Inclusion Services, Respite, Substitute Care and Personal Support Companion Services. These standards apply to all personnel who provide services, whether directly employed or subcontracting with the Provider Agency. Additional personnel requirements and qualifications may be applicable for specific service standards.

C. Orientation and Training Requirements:
   Orientation and training for direct support staff and his or her supervisors shall comply with the DDSD/DOH Policy Governing the Training Requirements for Direct Support Staff and Internal Service Coordinators Serving Individuals with Developmental Disabilities to include the following:
   (1) Each new employee shall receive appropriate orientation, including but not limited to, all policies relating to fire prevention, accident prevention, incident management and reporting, and emergency procedures; and
   (2) Individual-specific training for each individual under his or her direct care, as described in the individual service plan, prior to working alone with the individual.

Scope and Severity Rating: A

Based on record review, the Agency failed to ensure that Orientation and Training requirements were met for 1 of 14 Direct Service Personnel.

Review of Direct Service Personnel training records found no evidence of the following required DOH/DDSD trainings and certification being completed:

- CPR (#17)
### Tag # 1A28 (CoP) Incident Mgt. System

<table>
<thead>
<tr>
<th>Scope &amp; Severity Rating: D</th>
</tr>
</thead>
<tbody>
<tr>
<td>Based on record review and interview, the Agency failed to provide documentation verifying completion of Incident Management Training for 1 of 14 Agency Personnel.</td>
</tr>
<tr>
<td>• Incident Management (Abuse, Neglect &amp; Exploitation (#23))</td>
</tr>
</tbody>
</table>

### NMAC 7.1.13.10 INCIDENT MANAGEMENT SYSTEM REQUIREMENTS:

**A. General**: All licensed health care facilities and community based service providers shall establish and maintain an incident management system, which emphasizes the principles of prevention and staff involvement. The licensed health care facility or community based service provider shall ensure that the incident management system policies and procedures requires all employees to be competently trained to respond to, report, and document incidents in a timely and accurate manner.

**D. Training Documentation**: All licensed health care facilities and community based service providers shall prepare training documentation for each employee to include a signed statement indicating the date, time, and place they received their incident management reporting instruction. The licensed health care facility and community based service provider shall maintain documentation of an employee’s training for a period of at least twelve (12) months, or six (6) months after termination of an employee’s employment. Training curricula shall be kept on the provider premises and made available on request by the department. Training documentation shall be made available immediately upon a division representative’s request. Failure to provide employee training documentation shall subject the licensed health care facility or community based service provider to the penalties provided for in this rule.
**Tag # 1A36 SC Training**

**Developmental Disabilities (DD) Waiver Service Standards effective 4/1/2007**

**CHAPTER 1 IV. GENERAL REQUIREMENTS FOR PROVIDER AGENCY SERVICE PERSONNEL:** The objective of this section is to establish personnel standards for DD Medicaid Waiver Provider Agencies for the following services: Community Living Supports, Community Inclusion Services, Respite, Substitute Care and Personal Support Companion Services. These standards apply to all personnel who provide services, whether directly employed or subcontracting with the Provider Agency. Additional personnel requirements and qualifications may be applicable for specific service standards.

**C. Orientation and Training Requirements:**

Orientation and training for direct support staff and his or her supervisors shall comply with the DDSD/DOH Policy Governing the Training Requirements for Direct Support Staff and Internal Service Coordinators Serving Individuals with Developmental Disabilities to include the following:

1. Each new employee shall receive appropriate orientation, including but not limited to, all policies relating to fire prevention, accident prevention, incident management and reporting, and emergency procedures; and

**Scope and Severity Rating: A**

Based on record review, the Agency failed to ensure that Orientation and Training requirements were met for 4 of 14 Service Coordinators.

Review of Service Coordinators training records found no evidence of the following required DOH/DDSD trainings being completed:

- Person Centered Planning (2-Day) (#22)
- Promoting Effective Teamwork (#18)
- Participatory Communication and Choice Making (#23)
- Advocacy Strategies (#15)
- ISP Critique (#23)
- Sexuality for People with Developmental Disabilities (#15)
<table>
<thead>
<tr>
<th>Tag # 5I22 SE Agency Case File</th>
<th>Scope and Severity Rating: B</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards effective 4/1/2007</td>
<td>Based on Record review the Agency failed to maintain a confidential case file for each individual for 8 of 13 individuals.</td>
</tr>
<tr>
<td><strong>CHAPTER 5 VII. SUPPORTED EMPLOYMENT SERVICES REQUIREMENTS</strong></td>
<td></td>
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<td><strong>D. Provider Agency Requirements</strong></td>
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<td>(1) Provider Agency Records: The provider adheres to the Department of Labor (DOL) wage laws and maintains required certificates and documentation. These documents are subject to review by the DDSD. Each individual’s earnings and benefits shall be monitored by the Provider Agency in accordance with the Fair Labor Standards Act. Each individual’s earnings and benefits shall be reviewed at least semi-annually by the Supported Employment Provider to ensure the appropriateness of pay rates and benefits.</td>
<td>• Vocational Assessment (#5, 7 &amp; 9)</td>
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<td>(2) The Provider Agency shall maintain a confidential case file for each individual that includes all items listed in section IV.D. above and the following additional items: (a) Quarterly progress reports; (b) Vocational assessments (A vocational assessment or profile is an objective analysis of a person’s interests, skills, needs, career goals, preferences, concerns, in areas that can pertain to an employment outcome and can ultimately be compared to the requirements and attributes of a potential job in order to determine the degree of compatibility as well as identification of training needs). A vocational assessment must be of a quality and content to be acceptable to DVR or DDSD; (c) Career development plan as incorporated in the ISP; a career development plan consists of the vocational assessment and the ISP Work/Learn Action Plan that specifies steps necessary towards a successful employment outcome and identifies the people who will</td>
<td>• Career Development Plan (#1, 2, 4, 11 &amp; 12)</td>
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complete specific tasks including the individual, as well and a review and reporting mechanism for mutual accountability; and (d) Documentation of decisions concerning the Division of Vocational Rehabilitation that services provided under the Waiver are not otherwise available under the Rehabilitation Act of 1973.
### Tag # 5I25  SE Reimbursement

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<td><strong>CHAPTER 5 VII. SUPPORTED EMPLOYMENT SERVICES REQUIREMENTS</strong></td>
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<td><strong>E. Reimbursement</strong></td>
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<td>(1) <strong>Billable Unit:</strong></td>
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<td>(a) Job Development is a single flat fee unit per ISP year payable once an individual is placed in a job.</td>
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<td>(b) The <strong>billable unit for Individual Supported Employment</strong> is one hour with a maximum of four hours a month. The Individual Supported Employment hourly rate is for face-to-face time which is supported by non face-to-face activities as specified in the ISP and the performance based contract as negotiated annually with the provider agency. Individual Supported Employment is a minimum of one unit per month. If an individual needs less then one hour of face-to-face service per month the IDT Members shall consider whether Supported Employment Services need to be continued. Examples of non face-to-face services include:</td>
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<td>(i) Researching potential employers via telephone, Internet, or visits;</td>
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<td>(ii) Writing, printing, mailing, copying, emailing applications, resume, references and corresponding documents;</td>
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<td>(iii) Arranging appointments for job tours, interviews, and job trials;</td>
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<td>(iv) Documenting job search and acquisition progress;</td>
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<td>(v) Contacting employer, supervisor, co-workers and other IDT team members to assess individual’s progress, needs and satisfaction; and</td>
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<td>(vi) Meetings with individual surrounding job development or retention not at the employer’s site.</td>
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### Scope and Severity Rating: B

Based on record review, the Agency failed to provide written or electronic documentation as evidence for each unit billed for Supported Employment Services for 4 of 13 individuals.

**Individual # 1**
- June 2008 Agency billed 72.50 units of Supported Employment. Documentation received accounted for 50.75 units.

**Individual # 2**
- June 2008 Agency billed 82.00 units of Supported Employment. Documentation received accounted for 45.50 units.

**Individual # 4**
- June 2008 Agency billed 103.75 units of Supported Employment. Documentation received accounted for 94.00 units.

**Individual # 5**
- June 2008 Agency billed 126.50 units of Supported Employment. Documentation received accounted for 90.50 units.

- August 2008 Agency billed 95.00 units of Supported Employment. Documentation received accounted for 74.00 units.
(c) Intensive Supported Employment services are intended for individuals who need one-to-one, face-to-face support for 32 or more hours per month. The billable unit is one hour.

(d) Group Supported Employment is a fifteen-minute unit.

(e) Self-employment is a fifteen minute unit.

(4) Billable Activities include:

(a) Activities conducted within the scope of services;

(b) Job development and related activities for up to ninety (90) calendar days that result in employment of the individual for at least thirty (30) calendar days; and

(c) Job development services shall not exceed ninety (90) calendar days, without written approval from the DDSD Regional Office.