The Division of Health Improvement/Quality Management Bureau has completed a compliance survey of the services identified above. The purpose of the survey was to determine compliance with federal and state standards; to assure the health, safety, and welfare of individuals receiving services through the Developmental Disabilities Waiver; and to identify opportunities for improvement. This Report of Findings will be shared with the Developmental Disabilities Supports Division for their use in determining your current and future provider contracts. Upon receipt of this letter and Report of Findings your agency must immediately correct all deficiencies which place Individuals served at risk of harm.

**Quality Management Compliance Determination:**
The Division of Health Improvement is issuing your agency a determination of “Non-Compliance with Conditions of Participation.”

**Plan of Correction:**
The attached Report of Findings identifies deficiencies found during your agency’s compliance review. You are required to complete and implement a Plan of Correction. Please submit your agency’s Plan of Correction in the space on the two right columns of the Report of Findings. See attachment “A” for additional guidance in completing the Plan of Correction. The response is due to the parties below within 10 working days of the receipt of this letter:

1. Quality Management Bureau, Attention: Plan of Correction Coordinator
   5301 Central Ave. NE Suite 400 Albuquerque, NM 87108

---

Survey Report #: Q11.01.D2167.NW.001.RTN.01
2. Developmental Disabilities Supports Division Regional Office for region of service surveyed

Upon notification from QMB that your Plan of Correction has been approved, you must implement all remedies and corrective actions within 45 working days. If your Plan of Correction is denied, you must resubmit a revised plan as soon as possible for approval, as all remedies must still be completed within 45 working days of the receipt of this letter.

Failure to submit, complete or implement your Plan of Correction within the 45 day required time frames may result in the imposition of a $200 per day Civil Monetary Penalty until it is received, completed and/or implemented.

Request for Informal Reconsideration of Findings (IRF):
If you disagree with a finding of deficient practice, you have 10 working days upon receipt of this notice to request an IRF. Submit your request for an IRF in writing to:

QMB Deputy Bureau Chief
5301 Central Ave NE Suite #400
Albuquerque, NM 87108
Attention: IRF request

See Attachment “C” for additional guidance in completing the request for Informal Reconsideration of Findings. The request for an IRF will not delay the implementation of your Plan of Correction which must be completed within 45 working days. Providers may not appeal the nature or interpretation of the standard or regulation, the team composition or sampling methodology. If the IRF approves the modification or removal of a finding, you will be advised of any changes.

Please call the Plan of Correction Coordinator at 505-222-8647 if you have questions about the Report of Findings or Plan of Correction. Thank you for your cooperation and for the work you perform.

Sincerely,

Tony Fragua, BFA
Tony Fragua, BFA
Team Lead/Healthcare Surveyor
Division of Health Improvement
Quality Management Bureau
Survey Process Employed:

Entrance Conference Date: September 20, 2010

Present:

**Coyote Canyon Rehabilitation Center, Inc.**
Elsie Begay, Health Technician

**DOH/DHI/QMB**
Tony Fragua, BFA, Team Lead/Healthcare Surveyor
Florie Alire, RN, Healthcare Surveyor
Maurice Gonzales, BS Heath Ed., Healthcare Surveyor

**DDSD - NW Regional Office**
Shirl Hardman-Roper, Community Inclusion Coordinator

Exit Conference Date: September 22, 2010

Present:

**Coyote Canyon Rehabilitation Center, Inc.**
McDonald Avery, Executive Director
Jefferson Kee, Program Director
Yvette Sandoval, Quality Assurance & Compliance Officer
Tonia Halona, Service Coordinator
Angelee James, Human Resource Manager
Susie Benally, Community Living Supervisor
Lucille McCabe, Day Habilitation Manager
Adriana Sandoval, Health Manager
Jonathan Avery, Community Living Supervisor
Marques Johnson, Community Living Manager
Laura James, Incident Management Coordinator/Case Manager
Mary Plummer, Finance Manager
Sherry Kee, Case Manager
Orlinda Charleston, Employment Service Supervisor
Larry Keeswood, Employment Service Supervisor
William Howard, Staff Development Trainer

**DOH/DHI/QMB**
Tony Fragua, BFA, Team Lead/Healthcare Surveyor
Florie Alire, RN, Healthcare Surveyor
Maurice Gonzales, BS Heath Ed., Healthcare Surveyor

**DDSD - NW Regional Office**
Crystal Wright, NW Regional Director via conference phone
Tammy Peterson, NW Regional Nurse via conference phone

Total Homes Visited Number: 7
- Supported Homes Visited Number: 7

Administrative Locations Visited Number: 1

Total Sample Size Number: 9
- Jackson Class Members
- Non-Jackson Class Members
- Supported Living
- Adult Habilitation
- Community Access
- Supported Employment

Persons Served Interviewed Number: 8
Persons Served Observed Number: One Individual was not available during the on-site survey.

Direct Service Personnel Interviewed Number: 13

Records Reviewed (Persons Served) Number: 9

Administrative Files Reviewed
- Billing Records
- Medical Records
- Incident Management Records
- Personnel Files
- Training Records
- Agency Policy and Procedure
- Caregiver Criminal History Screening Records
- Employee Abuse Registry
- Human Rights Notes and/or Meeting Minutes
- Evacuation Drills
- Quality Assurance / Improvement Plan

CC: Distribution List: DOH - Division of Health Improvement
DOH - Developmental Disabilities Supports Division
DOH - Office of Internal Audit
HSD - Medical Assistance Division
Attachment A

Provider Instructions for Completing the QMB Plan of Correction (POC) Process

Introduction:
After a QMB Compliance Review, your QMB Report of Findings will be sent to you via US mail.

Each provider must develop and implement a Plan of Correction (POC) that identifies specific quality assurance and quality improvement activities the agency will implement to correct deficiencies and prevent continued non compliance.

Agencies must submit their Plan of Correction within 10 business days from the date you receive the QMB Report of Findings. (Providers who do not submit a POC within 10 days will be referred to the Internal Review Committee [IRC] for sanctions).

If you have questions about the Plan of Correction process, call the QMB Plan of Correction Coordinator at 505-222-8647 or email at George.Perrault@state.nm.us. Requests for technical assistance must be requested through your DDSD Regional Office.

If you wish to dispute a finding on the official Report of Findings, you must file an Informal Reconsideration of Findings (IRF) request within ten (10) days of receiving your report. The POC process cannot resolve disputes regarding findings. Please note that you must still submit a POC for findings that are in question (see Attachment “C”).

Instructions for Completing Agency POC:

Required Content
Your Plan of Correction should provide a step-by-step description of the methods to correct each deficient practice to prevent recurrence and information that ensures the regulation cited is in compliance. The remedies noted in your POC are expected to be added to your Agency’s required, annual Quality Assurance Plan. (see page 3, DDW standards, effective; April 1, 2007, Chapter 1, Section I Continuous Quality Management System)

If a deficiency has already been corrected, the plan should state how it was corrected, the completion date (date the correction was accomplished), and how possible recurrence of the deficiency will be prevented.

The Plan of Correction you submit needs to address each deficiency in the two right hand columns with:

1. How the corrective action will be accomplished for all cited deficiencies in the report of findings;
2. How your Agency will identify all other individuals having the potential to be affected by the same deficient practice;
3. What measures will be put into place or what systemic changes will be made to ensure that the deficient practice will not reoccur and corrective action is sustained;
4. How your Agency plans to monitor corrective actions utilizing its continuous Quality Assurance/Quality Improvement Plan to assure solutions in the plan of correction are achieved and sustained, including (if appropriate):
   • Details about how and when Consumer, Personnel and Residential files are audited by Agency personnel to ensure they contain required documents;
   • Information about how Medication Administration Records are reviewed to verify they contain all required information before they are distributed, as they are being used, and after they are completed;
   • Your processes for ensuring that all staff are trained in Core Competencies, Incident Reporting, and Individual-Specific service requirements, etc;
• How accuracy in Billing documentation is assured;
• How health, safety is assured;
• For Case Management Providers, how ISPs are reviewed to verify they meet requirements, how
  the timeliness of LOC packet submissions and consumer visits are tracked;
• Your process for gathering, analyzing and responding to Quality data, and
• Details about Quality Targets in various areas, current status, Root Cause Analyses about why
  Targets were not met, and remedies implemented.

5. The individual’s title responsible for the Plan of Correction and completion date.

    **Note:** Instruction or in-service of staff alone may not be a sufficient plan of correction. This is
    a good first step toward correction, but additional steps should be taken to ensure the deficiency is
    corrected and will not recur.

**Completion Dates**
The plan of correction must include a completion date (entered in the far right-hand column). Be sure the
date is realistic in the amount of time your Agency will need to correct the deficiency; not to exceed 45
days.
Direct care issues should be corrected immediately and monitored appropriately. Some deficiencies may
require a staged plan to accomplish total correction. Deficiencies requiring replacement of equipment, etc.,
may require more time to accomplish correction but should show reasonable time frames.

**Plan of Correction Submission Requirements**
1. Your Plan of Correction must be completed on the official QMB Survey Report of Findings/Plan of
   Correction Form and received by QMB within ten (10) business days from the date you received the
   report of findings.
2. If you have questions about the POC process, call the POC Coordinator, George Perrault at 505-222-
   8647 for assistance.
3. For Technical Assistance (TA) in developing or implementing your POC, contact your local DDSD
   Regional Office.
4. Submit your POC to George Perrault, POC Coordinator in any of the following ways:
   a. Electronically at George.Perrault@state.nm.us
   b. Faxed to 505-222-8661, or
   c. Mailed to QMB, 5301 Central Avenue SW, Suite 400, Albuquerque, NM 87108
5. Do not send supporting documentation to QMB until after your POC has been approved by QMB.
6. QMB will notify you when your POC has been “approve” or “denied.”
   a. Whether your POC is “approved,” or “denied,” you will have a maximum of 45 business days
      from the date of receipt of your Report of Findings to correct all survey deficiencies.
   b. If your POC is “Denied” it must be revised and resubmitted as soon as possible, as the 45
      working day limit is in effect.
   c. If your POC is “Denied” a second time your agency may be referred to the Internal Review
      Committee.
   d. You will receive written confirmation that your POC has been approved by QMB and a final
      deadline for completion of your POC.

7. Failure to submit your POC within 10 days without prior approval of an extension by QMB will result in a
   referral to the Internal Review Committee and the possible implementation of monetary penalties and/or
   sanctions.
8. Revisions, Modifications or Extensions to your Plan of Correction (post QMB approval) must be made in
   writing and submitted to the Plan of Correction Coordinator at QMB, prior to the due date and are
   approved on a case-by-case basis. No changes may be made to your POC or the timeframes for
   implementation without written approval of the POC Coordinator.
POC Document Submission Requirements
Once your POC has been approved by the QMB Plan of Correction Coordinator you must submit copies of documents as evidence that all deficiencies have been corrected, as follows.

1. Your internal documents are due within a **maximum** of 45 business days of receipt of your Report of Findings.
2. You may submit your documents by postal mail, fax, or electronically on disc or scanned and attached to e-mails.
3. All submitted documents **must be annotated**: please be sure the tag numbers and Identification numbers are indicated on each document submitted. Documents which are not annotated with the Tag number and Identification number may not be accepted.
4. Do not submit original documents; hard copies or scanned and electronically submitted copies are fine. Originals must be maintained in the agency file(s) per DDSD Standards.
5. In lieu of some documents, you may submit copies of file or home audit forms that clearly indicate cited deficiencies have been corrected, other attestations of correction must be approved by the Plan of Correction Coordinator prior to their submission.
6. For billing deficiencies, you must submit:
   a. Evidence of an internal audit of billing documentation for a sample of individuals and timeframes;
   b. Copies of “void and adjust” forms submitted to correct all over-billed or unjustified units billed identified during your internal audit.
## QMB Scope and Severity Matrix

Each deficiency in your Report of Findings is scored on a Scope and Severity Scale. The culmination of each deficiency’s Scope and Severity is used to determine degree of compliance to standards and regulations and level of QMB Compliance Determination.

<table>
<thead>
<tr>
<th>SEVERITY</th>
<th>SCOPE</th>
<th>Isolated 01% - 15%</th>
<th>Pattern 16% - 79%</th>
<th>Widespread 80% - 100%</th>
</tr>
</thead>
<tbody>
<tr>
<td>High Impact</td>
<td>Immediate Jeopardy to individual health and or safety</td>
<td>J.</td>
<td>K.</td>
<td>L.</td>
</tr>
<tr>
<td>Actual harm</td>
<td></td>
<td>G.</td>
<td>H.</td>
<td>I.</td>
</tr>
<tr>
<td>Medium Impact</td>
<td>No Actual Harm</td>
<td>D. (2 or less)</td>
<td>E.</td>
<td>F. (3 or more)</td>
</tr>
<tr>
<td></td>
<td>Potential for more than minimal harm</td>
<td></td>
<td></td>
<td>F. (no conditions of participation)</td>
</tr>
<tr>
<td>Low Impact</td>
<td>No Actual Harm</td>
<td>A.</td>
<td>B.</td>
<td>C.</td>
</tr>
<tr>
<td></td>
<td>Minimal potential for harm.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Scope and Severity Definitions:

- **Isolated:**
  A deficiency that is limited to 1% to 15% of the sample, usually impacting few individuals in the sample.

- **Pattern:**
  A deficiency that impacts a number or group of individuals from 16% to 79% of the sample is defined as a pattern finding. Pattern findings suggest the need for system wide corrective actions.

- **Widespread:**
  A deficiency that impacts most or all (80% to 100%) of the individuals in the sample is defined as widespread or pervasive. Widespread findings suggest the need for system wide corrective actions as well as the need to implement a Continuous Quality Improvement process to improve or build infrastructure. Widespread findings could be referred to the Internal Review Committee for review and possible actions or sanctions.
QMB Determinations of Compliance

- "Substantial Compliance with Conditions of Participation"
The QMB determination of "Substantial Compliance with Conditions of Participation" indicates that a provider is in substantial compliance with all 'Conditions of Participation' and other standards and regulations. The agency has obtained a level of compliance such that there is a minimal potential for harm to individuals’ health and safety. To qualify for a determination of Substantial Compliance with Conditions of Participation, the provider must be in compliance with all Conditions of Participation.

- "Non-Compliance with Conditions of Participation"
The QMB determination of "Non-Compliance with Conditions of Participation" indicates that a provider is out of compliance with one (1) or more 'Conditions of Participation.' This non-compliance, if not corrected, is likely to result in a serious negative outcome or the potential for more than minimal harm to individuals’ health and safety.

Providers receiving a repeat determination of ‘Non-Compliance’ may be referred by QMB to the Internal Review Committee (IRC) for consideration of remedies and possible actions.

- "Sub-Standard Compliance with Conditions of Participation"
The QMB determination of "Sub-Standard Compliance with Conditions of Participation" indicates a provider is significantly out of compliance with Conditions of Participation and/or has:
  - Multiple findings of widespread non-compliance with any standard or regulation with a significant potential for more than minimal harm.
  - Any finding of actual harm or Immediate Jeopardy.

Providers receiving a repeat determination of ‘Substandard Compliance’ will be referred by QMB to the Internal Review Committee (IRC) for consideration of remedies and possible actions.
Guidelines for the Provider
Informal Reconsideration of Finding (IRF) Process

Introduction:
Throughout the QMB Survey process, surveyors are openly communicating with providers. Open communication means that surveyors have clarified issues and/or requested missing information before completing the review. Regardless, there may still be instances where the provider disagrees with a specific finding. Providers may use the following process to informally dispute a finding.

Instructions:

1. The Informal Reconsideration of the Finding (IRF) request must be in writing to the QMB Deputy Bureau Chief within 10 working days of receipt of the final report.

2. The written request for an IRF must be completed on the QMB Request for Informal Reconsideration of Finding Form available on the QMB website: http://dhi.health.state.nm.us/qmb

3. The written request for an IRF must specify in detail the request for reconsideration and why the finding is inaccurate.

4. The IRF request must include all supporting documentation or evidence.

The following limitations apply to the IRF process:

- The request for an IRF and all supporting evidence must be received within 10 days.
- Findings based on evidence requested during the survey and not provided may not be subject to reconsideration.
- The supporting documentation must be new evidence not previously reviewed or requested by the survey team.
- Providers must continue to complete their Plan of Correction during the IRF process
- Providers may not request an IRF to challenge the sampling methodology.
- Providers may not request an IRF based on disagreement with the nature of the standard or regulation.
- Providers may not request an IRF to challenge the team composition.
- Providers may not request an IRF to challenge the QMB compliance determination or the length of their DDSD provider contract.

A Provider forfeits the right to an IRF if the request is not made within 10 working days of receiving the report and/or does not include all supporting documentation or evidence to show compliance with the standards and regulations.

QMB has 30 working days to complete the review and notify the provider of the decision. The request will be reviewed by the IRF committee. The Provider will be notified in writing of the ruling; no face to face meeting will be conducted.

When a Provider requests that a finding be reconsidered, it does not stop or delay the Plan of Correction process. Providers must continue to complete the Plan of Correction, including the finding in dispute regardless of the IRF status. If a finding is removed or modified, it will be noted and removed or modified from the Report of Findings. It should be noted that in some cases a Plan of Correction may be completed prior to the IRF process being completed. The provider will be notified in writing on the decisions of the IRF committee.
### Standard of Care

#### Tag # 1A20  DSP Training Documents

**Developmental Disabilities (DD) Waiver Service Standards effective 4/1/2007**

**CHAPTER 1 IV. GENERAL REQUIREMENTS FOR PROVIDER AGENCY SERVICE PERSONNEL:** The objective of this section is to establish personnel standards for DD Medicaid Waiver Provider Agencies for the following services: Community Living Supports, Community Inclusion Services, Respite, Substitute Care and Personal Support Companion Services. These standards apply to all personnel who provide services, whether directly employed or subcontracting with the Provider Agency. Additional personnel requirements and qualifications may be applicable for specific service standards.

**C. Orientation and Training Requirements:** Orientation and training for direct support staff and his or her supervisors shall comply with the DDSD/DOH Policy Governing the Training Requirements for Direct Support Staff and Internal Service Coordinators Serving Individuals with Developmental Disabilities to include the following:

1. Each new employee shall receive appropriate orientation, including but not limited to, all policies relating to fire prevention, accident prevention, incident management and reporting, and emergency procedures; and
2. Individual-specific training for each individual under his or her direct care, as described in the individual service plan, prior to working alone with the individual.

<table>
<thead>
<tr>
<th>Deficiency</th>
<th>Agency Plan of Correction and Responsible Party</th>
<th>Date Due</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Scope and Severity Rating: D</strong></td>
<td>Based on record review, the Agency failed to ensure that Orientation and Training requirements were met for 5 of 67 Direct Service Personnel.</td>
<td></td>
</tr>
<tr>
<td>Review of Direct Service Personnel training records found no evidence of the following required DOH/DDSD trainings and certification being completed:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. First Aid (DSP #45)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. CPR (DSP #45 &amp;108)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3. Assisting With Medication Delivery (DSP #45, 91 &amp; 114)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4. Teaching &amp; Support Strategies (DSP #58)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5. Participatory Communication &amp; Choice Making (DSP #58)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Department of Health (DOH)
Developmental Disabilities Supports Division (DDSD) Policy - Policy Title: Training
Requirements for Direct Service Agency Staff Policy - Eff. March 1, 2007 - II. POLICY STATEMENTS:

A. Individuals shall receive services from competent and qualified staff.
B. Staff shall complete individual-specific (formerly known as “Addendum B”) training requirements in accordance with the specifications described in the individual service plan (ISP) of each individual served.
C. Staff shall complete training on DOH-approved incident reporting procedures in accordance with 7 NMAC 1.13.
D. Staff providing direct services shall complete training in universal precautions on an annual basis. The training materials shall meet Occupational Safety and Health Administration (OSHA) requirements.
E. Staff providing direct services shall maintain certification in first aid and CPR. The training materials shall meet OSHA requirements/guidelines.
F. Staff who may be exposed to hazardous chemicals shall complete relevant training in accordance with OSHA requirements.
G. Staff shall be certified in a DDSD-approved behavioral intervention system (e.g., Mandt, CPI) before using physical restraint techniques. Staff members providing direct services shall maintain certification in a DDSD-approved behavioral intervention system if an individual they support has a behavioral crisis plan that includes the use of physical restraint techniques.
H. Staff shall complete and maintain certification in a DDSD-approved medication course in accordance with the DDSD Medication Delivery Policy M-001.
I. Staff providing direct services shall complete safety training within the first thirty (30) days of employment and before working alone with an individual receiving service.
Tag # 1A22  Staff Competence

Scope and Severity Rating: D

Based on interview, the Agency failed to ensure that training competencies were met for 1 of 13 Direct Service Personnel.

When DSP were asked if they received training on the Individual’s Crisis Plans and what the plan covered, the following was reported:

- DSP #62 stated, “I don’t know.” As indicated by the Individual Specific Training section of the ISP, the Individual has Crisis Plans for Aspiration. (Individual #5)


CHAPTER 1 IV. GENERAL REQUIREMENTS FOR PROVIDER AGENCY SERVICE

PERSONNEL: The objective of this section is to establish personnel standards for DD Medicaid Waiver Provider Agencies for the following services: Community Living Supports, Community Inclusion Services, Respite, Substitute Care and Personal Support Companion Services. These standards apply to all personnel who provide services, whether directly employed or subcontracting with the Provider Agency. Additional personnel requirements and qualifications may be applicable for specific service standards.

F. Qualifications for Direct Service Personnel:
The following employment qualifications and competency requirements are applicable to all Direct Service Personnel employed by a Provider Agency:

1. Direct service personnel shall be eighteen (18) years or older. Exception: Adult Habilitation can employ direct care personnel under the age of eighteen 18 years, but the employee shall work directly under a supervisor, who is physically present at all times;

2. Direct service personnel shall have the ability to read and carry out the requirements in an ISP;

3. Direct service personnel shall be available to communicate in the language that is functionally required by the individual or in the use of any specific augmentative communication system utilized by the individual;

4. Direct service personnel shall meet the qualifications specified by DDSD in the Policy.
(5) Direct service Provider Agencies of Respite Services, Substitute Care, Personal Support Services, Nutritional Counseling, Therapists and Nursing shall demonstrate basic knowledge of developmental disabilities and have training or demonstrable qualifications related to the role he or she is performing and complete individual specific training as required in the ISP for each individual he or she support.

(6) Report required personnel training status to the DDSD Statewide Training Database as specified in DDSD policies as related to training requirements as follows:
   (a) Initial comprehensive personnel status report (name, date of hire, Social Security number category) on all required personnel to be submitted to DDSD Statewide Training Database within the first ninety (90) calendar days of providing services;
   (b) Staff who do not wish to use his or her Social Security Number may request an alternative tracking number; and
   (c) Quarterly personnel update reports sent to DDSD Statewide Training Database to reflect new hires, terminations, inter-provider Agency position changes, and name changes.

Department of Health (DOH) Developmental Disabilities Supports Division (DDSD) Policy - Policy Title: Training Requirements for Direct Service Agency Staff Policy - Eff. March 1, 2007 - II. POLICY STATEMENTS:
A. Individuals shall receive services from competent and qualified staff.
Tag #1A26 (CoP) COR/EAR

Scope and Severity Rating: D

Based on record review, the Agency failed to maintain documentation in the employee’s personnel records that evidenced inquiry to the Employee Abuse Registry prior to employment for 7 of 69 Agency Personnel.

The following Agency Personnel records contained evidence that indicated the Employee Abuse Registry was completed after hire:


NMAC 7.1.12.8
REGISTRY ESTABLISHED; PROVIDER INQUIRY REQUIRED: Upon the effective date of this rule, the department has established and maintains an accurate and complete electronic registry that contains the name, date of birth, address, social security number, and other appropriate identifying information of all persons who, while employed by a provider, have been determined by the department, as a result of an investigation of a complaint, to have engaged in a substantiated registry-referred incident of abuse, neglect or exploitation of a person receiving care or services from a provider.

Additions and updates to the registry shall be posted no later than two (2) business days following receipt. Only department staff designated by the custodian may access, maintain and update the data in the registry.

A. Provider requirement to inquire of registry. A provider, prior to employing or contracting with an employee, shall inquire of the registry whether the individual under consideration for employment or contracting is listed on the registry.

B. Prohibited employment. A provider may not employ or contract with an individual to be an employee if the individual is listed on the registry as having a substantiated registry-referred incident of abuse, neglect or exploitation of a person receiving care or services from a provider.

D. Documentation of inquiry to registry. The provider shall maintain documentation in the employee’s personnel or employment records that evidences the fact that the provider made an inquiry to the registry concerning that employee prior to employment. Such documentation must include evidence, based on the response to such inquiry received from the custodian by the provider, that the employee was not listed on the registry as having a substantiated registry-referred incident of abuse, neglect or exploitation.
E. **Documentation for other staff.** With respect to all employed or contracted individuals providing direct care who are licensed health care professionals or certified nurse aides, the provider shall maintain documentation reflecting the individual's current licensure as a health care professional or current certification as a nurse aide.

F. **Consequences of noncompliance.** The department or other governmental agency having regulatory enforcement authority over a provider may sanction a provider in accordance with applicable law if the provider fails to make an appropriate and timely inquiry of the registry, or fails to maintain evidence of such inquiry, in connection with the hiring or contracting of an employee; or for employing or contracting any person to work as an employee who is listed on the registry. Such sanctions may include a directed plan of correction, civil monetary penalty not to exceed five thousand dollars ($5000) per instance, or termination or non-renewal of any contract with the department or other governmental agency.


**Chapter 1.IV. General Provider Requirements.**

**D. Criminal History Screening:** All personnel shall be screened by the Provider Agency in regard to the employee’s qualifications, references, and employment history, prior to employment. All Provider Agencies shall comply with the Criminal Records Screening for Caregivers 7.1.12 NMAC and Employee Abuse Registry 7.1.12 NMAC as required by the Department of Health, Division of Health Improvement.
<table>
<thead>
<tr>
<th>Tag # 1A37</th>
<th>Individual Specific Training</th>
</tr>
</thead>
</table>

**CHAPTER 1 IV. GENERAL REQUIREMENTS FOR PROVIDER AGENCY SERVICE**

**PERSONNEL:** The objective of this section is to establish personnel standards for DD Medicaid Waiver Provider Agencies for the following services: Community Living Supports, Community Inclusion Services, Respite, Substitute Care and Personal Support Companion Services. These standards apply to all personnel who provide services, whether directly employed or subcontracting with the Provider Agency. Additional personnel requirements and qualifications may be applicable for specific service standards.

**C. Orientation and Training Requirements:**

Orientation and training for direct support staff and his or her supervisors shall comply with the DDSD/DOH Policy Governing the Training Requirements for Direct Support Staff and Internal Service Coordinators Serving Individuals with Developmental Disabilities to include the following:

1. **Individual-specific training** for each individual under his or her direct care, as described in the individual service plan, prior to working alone with the individual.

Department of Health (DOH) Developmental Disabilities Supports Division (DDSD) Policy - Policy Title: Training Requirements for Direct Service Agency Staff Policy - Eff. March 1, 2007 - II. POLICY STATEMENTS:

A. Individuals shall receive services from competent and qualified staff.

B. Staff shall complete individual-specific (formerly known as “Addendum B”) training requirements in accordance with the specifications described in the individual service plan (ISP) of each individual served.

Based on record review, the Agency failed to ensure that Individual Specific Training requirements were met for 1 of 69 Agency Personnel.

Review of personnel records found no evidence of the following:

- Individual Specific Training (#44)
<table>
<thead>
<tr>
<th>Tag # 5I25 SE Reimbursement</th>
<th>Scope and Severity Rating: B</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards effective 4/1/2007</td>
<td>Based on record review, the Agency failed to provide written or electronic documentation as evidence for each unit billed for Supported Employment Services for 2 of 4 individuals</td>
</tr>
<tr>
<td>CHAPTER 1 III. PROVIDER AGENCY DOCUMENTATION OF SERVICE DELIVERY AND LOCATION</td>
<td></td>
</tr>
</tbody>
</table>
| A. General: All Provider Agencies shall maintain all records necessary to fully disclose the service, quality, quantity and clinical necessity furnished to individuals who are currently receiving services. The Provider Agency records shall be sufficiently detailed to substantiate the date, time, individual name, servicing Provider Agency, level of services, and length of a session of service billed. | Individual #1 August 2010  
- The Agency billed 200 units of Supported Employment from 8/1/2010 through 8/31/2010. Documentation received accounted for 151 units. |
| B. Billable Units: The documentation of the billable time spent with an individual shall be kept on the written or electronic record that is prepared prior to a request for reimbursement from the HSD. For each unit billed, the record shall contain the following: | Individual #8 August 2010  
- The Agency billed 52 units of Supported Employment from 8/1/2010 through 8/31/2010. Documentation received accounted for 40 units. |
| (1) Date, start and end time of each service encounter or other billable service interval; | |
| (2) A description of what occurred during the encounter or service interval; and | |
| (3) The signature or authenticated name of staff providing the service. | |

MAD-MR: 03-59 Eff 1/1/2004  
8.314.1 Bi RECORD KEEPING AND DOCUMENTATION REQUIREMENTS:  
Providers must maintain all records necessary to fully disclose the extent of the services provided to the Medicaid recipient. Services that have been billed to Medicaid, but are not substantiated in a treatment plan and/or patient records for the recipient are subject to recoupment.

CHAPTER 5 VII. SUPPORTED EMPLOYMENT SERVICES REQUIREMENTS
### E. Reimbursement

1. **Billable Unit:**

   (a) Job Development is a single flat fee unit per ISP year payable once an individual is placed in a job.

   (b) The **billable unit for Individual Supported Employment** is one hour with a maximum of four hours a month. The Individual Supported Employment hourly rate is for face-to-face time which is supported by non face-to-face activities as specified in the ISP and the performance based contract as negotiated annually with the provider agency. Individual Supported Employment is a minimum of one unit per month. If an individual needs less than one hour of face-to-face service per month the IDT Members shall consider whether Supported Employment Services need to be continued. Examples of non face-to-face services include:

   (i) Researching potential employers via telephone, Internet, or visits;
   (ii) Writing, printing, mailing, copying, emailing applications, resume, references and corresponding documents;
   (iii) Arranging appointments for job tours, interviews, and job trials;
   (iv) Documenting job search and acquisition progress;
   (v) Contacting employer, supervisor, co-workers and other IDT team members to assess individual’s progress, needs and satisfaction; and
   (vi) Meetings with individual surrounding job development or retention not at the employer’s site.

   (c) Intensive Supported Employment services are intended for individuals who need one-to-one, face-to-face support for 32 or more hours per month. The billable unit is one hour.

   (d) Group Supported Employment is a fifteen-
(e) Self-employment is a fifteen minute unit.

(4) Billable Activities include:

(a) Activities conducted within the scope of services;

(b) Job development and related activities for up to ninety (90) calendar days that result in employment of the individual for at least thirty (30) calendar days; and

(c) Job development services shall not exceed ninety (90) calendar days, without written approval from the DDSD Regional Office.
<table>
<thead>
<tr>
<th>Tag # 5I36</th>
<th>CA Reimbursement</th>
<th>Scope and Severity Rating: B</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards effective 4/1/2007</td>
<td>Based on record review, the Agency failed to provide written or electronic documentation as evidence for each unit billed for Community Access Services for 2 of 8 individuals.</td>
<td></td>
</tr>
</tbody>
</table>
| CHAPTER 1 III. PROVIDER AGENCY DOCUMENTATION OF SERVICE DELIVERY AND LOCATION | Individual #1 August 2010  
- The Agency billed 200 units of Community Access from 8/1/2010 through 8/31/2010  
Documentation received accounted for 53 units. | |
| A. General: All Provider Agencies shall maintain all records necessary to fully disclose the service, quality, quantity and clinical necessity furnished to individuals who are currently receiving services. The Provider Agency records shall be sufficiently detailed to substantiate the date, time, individual name, servicing Provider Agency, level of services, and length of a session of service billed. | Individual #7 June 2010  
- The Agency billed 225 units of Community Access from 6/1/2010 through 6/30/2010  
Documentation received accounted for 168 units. | |
| B. Billable Units: The documentation of the billable time spent with an individual shall be kept on the written or electronic record that is prepared prior to a request for reimbursement from the HSD. For each unit billed, the record shall contain the following: |
| (1) Date, start and end time of each service encounter or other billable service interval; |
| (2) A description of what occurred during the encounter or service interval; and |
| (3) The signature or authenticated name of staff providing the service. | | |

**MAD-MR: 03-59 Eff 1/1/2004**  
8.314.1 BI RECORD KEEPING AND DOCUMENTATION REQUIREMENTS:  
Providers must maintain all records necessary to fully disclose the extent of the services provided to the Medicaid recipient. Services that have been billed to Medicaid, but are not substantiated in a treatment plan and/or patient records for the recipient are subject to recoupment.

CHAPTER 5 XI. COMMUNITY ACCESS
SERVICES REQUIREMENTS
G. Reimbursement

(1) Billable Unit: A billable unit is defined as one-quarter hour of service.

(2) Billable Activities: The Community Access Provider Agency can bill for those activities listed in the Community Access Scope of Service. Billable units are typically provided face-to-face but time spent in non face-to-face activity may be claimed under the following conditions:

(a) Time that is non face-to-face is documented separately and clearly identified as to the nature of the activity, and is tied directly to the individual’s ISP, Action Plan;
(b) Time that is non face-to-face involves outreach and identification and training of community connections and natural supports; and
(c) Non face-to-face hours do not exceed 10% of the monthly billable hours.

(3) Non-Billable Activities: Activities that the service Provider Agency may need to conduct, but which are not separately billable activities, may include:

(a) Time and expense for training service personnel;
(b) Supervision of agency staff;
(c) Service documentation and billing activities; or
(d) Time the individual spends in segregated facility-based settings activities.
Tag # 5I44  AH Reimbursement


CHAPTER 1 III. PROVIDER AGENCY

DOCUMENTATION OF SERVICE DELIVERY AND LOCATION

A. General: All Provider Agencies shall maintain all records necessary to fully disclose the service, quality, quantity and clinical necessity furnished to individuals who are currently receiving services. The Provider Agency records shall be sufficiently detailed to substantiate the date, time, individual name, servicing Provider Agency, level of services, and length of a session of service billed.

B. Billable Units: The documentation of the billable time spent with an individual shall be kept on the written or electronic record that is prepared prior to a request for reimbursement from the HSD. For each unit billed, the record shall contain the following:

1. Date, start and end time of each service encounter or other billable service interval;
2. A description of what occurred during the encounter or service interval; and
3. The signature or authenticated name of staff providing the service.

MAD-MR: 03-59 Eff 1/1/2004

8.314.1 BI RECORD KEEPING AND DOCUMENTATION REQUIREMENTS:

Providers must maintain all records necessary to fully disclose the extent of the services provided to the Medicaid recipient. Services that have been billed to Medicaid, but are not substantiated in a treatment plan and/or patient records for the recipient are subject to recoupment.


CHAPTER 5 XVI. REIMBURSEMENT

A. Billable Unit. A billable unit for Adult Habilitation

Scope and Severity Rating: B

Based on record review, the Agency failed to provide written or electronic documentation as evidence for each unit billed for Adult Habilitation Services for 3 of 6 individuals.

Individual #1
June 2010

Individual #7
August 2010
- The Agency billed 384 units of Adult Habilitation from 8/1/2010 through 8/31/2010. Documentation received accounted for 312 units.

Individual #8
August 2010
- The Agency billed 264 units of Adult Habilitation from 8/1/2010 through 8/31/2010. Documentation received accounted for 240 units.
Services is in 15-minute increments hour. The rate is based on the individual’s level of care.

B. Billable Activities
(1) The Community Inclusion Provider Agency can bill for those activities listed and described on the ISP and within the Scope of Service. Partial units are allowable. Billable units are face-to-face, except that Adult Habilitation services may be non-face-to-face under the following conditions: (a) Time that is non-face-to-face is documented separately and clearly identified as to the nature of the activity; and (b) Non-face-to-face hours do not exceed 5% of the monthly billable hours.

(2) Adult Habilitation Services can be provided with any other services, insofar as the services are not reported for the same hours on the same day, except that Therapy Services and Case Management may be provided and billed for the same hours.
TAG # 6L13 (CoP) - CL Healthcare Reqts.

<table>
<thead>
<tr>
<th>Scope and Severity Rating: D</th>
</tr>
</thead>
<tbody>
<tr>
<td>Based on record review, the Agency failed to provide documentation of annual physical examinations and/or other examinations as specified by a licensed physician for 1 of 8 individuals receiving Community Living Services.</td>
</tr>
</tbody>
</table>

The following was not found, incomplete and/or not current:

- **Blood Levels**
  - Individual #5 - As indicated by the documentation reviewed, lab work was ordered on 8/04/2010. No evidence found to verify it was completed.

---

CHAPTER 6. VI. GENERAL REQUIREMENTS FOR COMMUNITY LIVING

G. Health Care Requirements for Community Living Services.

1. The Community Living Service providers shall ensure completion of a HAT for each individual receiving this service. The HAT shall be completed 2 weeks prior to the annual ISP meeting and submitted to the Case Manager and all other IDT Members. A revised HAT is required to also be submitted whenever the individual’s health status changes significantly. For individuals who are newly allocated to the DD Waiver program, the HAT may be completed within 2 weeks following the initial ISP meeting and submitted with any strategies and support plans indicated in the ISP, or within 72 hours following admission into direct services, whichever comes first.

2. Each individual will have a Health Care Coordinator, designated by the IDT. When the individual’s HAT score is 4, 5 or 6 the Health Care Coordinator shall be an IDT member, other than the individual. The Health Care Coordinator shall oversee and monitor health care services for the individual in accordance with these standards. In circumstances where no IDT member voluntarily accepts designation as the health care coordinator, the community living provider shall assign a staff member to this role.

3. For each individual receiving Community Living Services, the provider agency shall ensure and document the following:
   - Provision of health care oversight consistent with these Standards as detailed in Chapter One section III E: Healthcare Documentation by Nurses For Community Living Services, Community Inclusion Services and Private Duty Nursing Services.
   - That each individual with a score of 4, 5, or 6
on the HAT, has a Health Care Plan developed by a licensed nurse.
(c) That an individual with chronic condition(s) with the potential to exacerbate into a life threatening condition, has Crisis Prevention/Intervention Plan(s) developed by a licensed nurse or other appropriate professional for each such condition.
(4) That an average of 3 hours of documented nutritional counseling is available annually, if recommended by the IDT.
(5) That the physical property and grounds are free of hazards to the individual’s health and safety.
(6) In addition, for each individual receiving Supported Living or Family Living Services, the provider shall verify and document the following:
   (a) The individual has a primary licensed physician;
   (b) The individual receives an annual physical examination and other examinations as specified by a licensed physician;
   (c) The individual receives annual dental check-ups and other check-ups as specified by a licensed dentist;
   (d) The individual receives eye examinations as specified by a licensed optometrist or ophthalmologist; and
   (e) Agency activities that occur as follow-up to medical appointments (e.g. treatment, visits to specialists, changes in medication or daily routine).
<table>
<thead>
<tr>
<th>Tag # 6L14  Residential Case File</th>
<th>Scope and Severity Rating: D</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CHAPTER 6. VIII. COMMUNITY LIVING SERVICE PROVIDER AGENCY REQUIREMENTS</strong></td>
<td></td>
</tr>
</tbody>
</table>
| **A. Residence Case File:** For individuals receiving Supported Living or Family Living, the Agency shall maintain in the individual’s home a complete and current confidential case file for each individual. For individuals receiving Independent Living Services, rather than maintaining this file at the individual’s home, the complete and current confidential case file for each individual shall be maintained at the agency’s administrative site. Each file shall include the following:
|   | Based on record review, the Agency failed to maintain a complete and confidential case file in the residence for 1 of 8 Individuals receiving Supported Living Services. |
| (1) Complete and current ISP and all supplemental plans specific to the individual; | The following was not found, incomplete and/or not current: |
| (2) Complete and current Health Assessment Tool; |  **Health Care Plans** |
| (3) Current emergency contact information, which includes the individual’s address, telephone number, names and telephone numbers of residential Community Living Support providers, relatives, or guardian or conservator, primary care physician’s name(s) and telephone number(s), pharmacy name, address and telephone number and dentist name, address and telephone number, and health plan; |   ○ Aspiration (#7) |
| (4) Up-to-date progress notes, signed and dated by the person making the note for at least the past month (older notes may be transferred to the agency office); |   ○ Seizures (#7) |
| (5) Data collected to document ISP Action Plan implementation |  **Crisis Plan** |
| (6) Progress notes written by direct care staff and by nurses regarding individual health status and physical conditions including action taken in response to identified changes in condition for at least the past month; |   ○ Seizures (#7) |
| (7) Physician’s or qualified health care providers written orders; | |
| (8) Progress notes documenting implementation of | |

Based on record review, the Agency failed to maintain a complete and confidential case file in the residence for 1 of 8 Individuals receiving Supported Living Services.

The following was not found, incomplete and/or not current:

- **Health Care Plans**
  - Aspiration (#7)
  - Seizures (#7)

- **Crisis Plan**
  - Seizures (#7)
a physician's or qualified health care provider's order(s);

(9) Medication Administration Record (MAR) for the past three (3) months which includes:

(a) The name of the individual;
(b) A transcription of the healthcare practitioners prescription including the brand and generic name of the medication;
(c) Diagnosis for which the medication is prescribed;
(d) Dosage, frequency and method/route of delivery;
(e) Times and dates of delivery;
(f) Initials of person administering or assisting with medication; and
(g) An explanation of any medication irregularity, allergic reaction or adverse effect.

(h) For PRN medication an explanation for the use of the PRN must include:
   (i) Observable signs/symptoms or circumstances in which the medication is to be used, and
   (ii) Documentation of the effectiveness/result of the PRN delivered.

(i) A MAR is not required for individuals participating in Independent Living Services who self-administer their own medication. However, when medication administration is provided as part of the Independent Living Service a MAR must be maintained at the individual's home and an updated copy must be placed in the agency file on a weekly basis.

(10) Record of visits to healthcare practitioners including any treatment provided at the visit and a record of all diagnostic testing for the current ISP year; and

(11) Medical History to include: demographic data, current and past medical diagnoses including the cause (if known) of the developmental disability and any psychiatric diagnosis, allergies (food, environmental, medications), status of routine adult health care screenings, immunizations…
Tag #: 6L26  SL Reimbursement

Scope and Severity Rating: A

Based on record review, the Agency failed to provide written or electronic documentation as evidence for each unit billed for Supported Living Services for 1 of 8 individuals.

Individual #7
June 2010
  Documentation received accounted for 26 units.
  No documentation was found for 6/14, 15, 16 & 17.

<table>
<thead>
<tr>
<th>Tag # 6L26 SL Reimbursement</th>
<th>Scope and Severity Rating: A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developmental Disabilities (DD) Waiver Service Standards effective 4/1/2007</td>
<td>Based on record review, the Agency failed to provide written or electronic documentation as evidence for each unit billed for Supported Living Services for 1 of 8 individuals.</td>
</tr>
<tr>
<td>CHAPTER 1 III. PROVIDER AGENCY DOCUMENTATION OF SERVICE DELIVERY AND LOCATION</td>
<td></td>
</tr>
<tr>
<td>A. General: All Provider Agencies shall maintain all records necessary to fully disclose the service, quality, quantity and clinical necessity furnished to individuals who are currently receiving services. The Provider Agency records shall be sufficiently detailed to substantiate the date, time, individual name, servicing Provider Agency, level of services, and length of a session of service billed.</td>
<td></td>
</tr>
<tr>
<td>B. Billable Units: The documentation of the billable time spent with an individual shall be kept on the written or electronic record that is prepared prior to a request for reimbursement from the HSD. For each unit billed, the record shall contain the following:</td>
<td></td>
</tr>
<tr>
<td>(1) Date, start and end time of each service encounter or other billable service interval;</td>
<td></td>
</tr>
<tr>
<td>(2) A description of what occurred during the encounter or service interval; and</td>
<td></td>
</tr>
<tr>
<td>(3) The signature or authenticated name of staff providing the service.</td>
<td></td>
</tr>
<tr>
<td>MAD-MR: 03-59 Eff 1/1/2004 8.314.1 BI RECORD KEEPING AND DOCUMENTATION REQUIREMENTS: Providers must maintain all records necessary to fully disclose the extent of the services provided to the Medicaid recipient. Services that have been billed to Medicaid, but are not substantiated in a treatment plan and/or patient records for the recipient are subject to recoupment.</td>
<td></td>
</tr>
<tr>
<td>CHAPTER 6. IX. REIMBURSEMENT FOR COMMUNITY LIVING SERVICES</td>
<td></td>
</tr>
</tbody>
</table>
A. **Reimbursement** for Supported Living Services

(1) **Billable Unit.** The billable Unit for Supported Living Services is based on a daily rate. The daily rate cannot exceed 340 billable days a year.

(2) **Billable Activities**
   (a) Direct care provided to an individual in the residence any portion of the day.
   (b) Direct support provided to an individual by community living direct service staff away from the residence, e.g., in the community.
   (c) Any activities in which direct support staff provides in accordance with the Scope of Services.

(3) **Non-Billable Activities**
   (a) The Supported Living Services provider shall not bill DD Waiver for Room and Board.
   (b) Personal care, respite, nutritional counseling and nursing supports shall not be billed as separate services for an individual receiving Supported Living Services.
   (c) The provider shall not bill when an individual is hospitalized or in an institutional care setting.
Dear Mr. Avery,

Your request for a Reconsideration of Findings was received on November 18, 2010. Your request and the supporting evidence provided have been reviewed. Based on the review of applicable standards and regulations, review of the survey process and the evidence you provided, the following determinations have been made:

Regarding Tag # 1A26
Determination: The IRF committee is modifying the original finding in the report. You are required to complete the remainder of your Plan of Correction as previously indicated. Based on documentation supplied, deficiencies originally noted under tag number 1A26 for staff #64, 69, 76, 82, 95 and 98 will be removed. Information for disputed staff # 72 did not contain the date the COR/EAR check was completed. The scope and severity rating will remain “D”

Regarding Tag # 5I25
Determination: The IRF committee is removing the original finding in the report.

This concludes the Informal Reconsideration of Finding process. The IRF process is separate and apart from the Informal Dispute Resolution process or the Medicaid Fair Hearing process when DOH sanctions are imposed on a provider.

Thank you.

Respectfully,

Scott Good, MRC, CRC
Deputy Bureau Chief/QMB
Informal Reconsideration of Finding Committee Chair